

555 Schofield Hwy Trail, BC V1R 2G7 Ph: 250-368-8202

Fax: 250-368-9354

September 22, 2025

The Honourable Mélanie Joly Minister of Industry Innovation, Science and Economic Development Canada C.D. Howe Building 235 Queen Street Ottawa, ON K1A 0H5

melanie.joly@ised-isde.qc.ca

Dear Minister Joly:

Re: VILLAGE OF WARFIELD – SUPPORT IN PRINCIPLE FOR THE PROPOSED TECK-ANGLO AMERICAN MERGER

On behalf of the Village of Warfield, a small local government, which neighbors Teck Trail Operations, I write concerning the proposed merger of Teck Resources and Anglo American to form Anglo Teck.

Our community's well-being is deeply interwoven with the health, stability, and environmental performance of Trail Operations. Recognizing that federal review under the *Competition Act* and *Investment Canada Act* will assess net benefits to Canada, we offer support in principle, assuming the following conditions are considered with the underlying goals of safeguarding long-term economic, social, and environmental interests.

- 1. **Sustained and expanded Trail Operations.** Teck has invested more than C\$1.7 billion since the 1970s to modernize Trail Operations and significantly reduce environmental impacts. We support the proposed additional investment of up to C\$750 million, which is essential to ensuring Trail's long-term viability and profitability. In our recent discussions with Trail management, concerns were raised regarding the profitability of operations, the reliable and economically viable supply of feedstock materials, and the impacts of trade issues, including tariffs. We hope these matters will be carefully considered as part of the merger review to secure the future of Trail Operations and the jobs they provide, which are critical to the economic stability of communities in the West Kootenay region and beyond.
- 2. **Environmental performance.** Teck has worked with the Greater Trail community through the Trail Area Health & Environment Committee (THEP) to reduce environmental impacts—investing heavily in facility modernization,

reducing lead (Pb) stack emissions by over 99%, improving air quality, and supporting soil remediation through programs such as the Wide Area Remediation Plan. We are hopeful this collaborative committee will continue to operate under any merged structure. In particular, if copper processing is introduced at Trail, we urge that by-products from copper smelting (such as sulfur dioxide and heavy metals) be properly contained, with the same rigorous environmental attention that has characterized past improvements. We are hopeful these measures will continue to be transparently reported to the community through the Trail Area Health and Environment Committee (THEP).

- 3. **Water stewardship and supply.** The Village of Warfield is presently working with Teck on the eventual disconnection of our municipal water supply from the Teck system. This is a critical infrastructure matter for our residents. We hope for continued cooperation and collaboration as the Village assesses feasibility and explores available options, along with mutually acceptable and achievable milestones, to ensure that any transition preserves water quality, reliability, and affordability.
- 4. **Local employment, training, and procurement.** We are hopeful that jobs at Trail will be protected and expanded so that local residents and businesses benefit directly, including through local procurement and expanded training opportunities. Emphasis on apprenticeships, local supplier contracts, and worker training is essential to ensure the economic benefits are realized in the greater regional area.
- 5. **Indigenous consultation and partnership.** We support meaningful, ongoing engagement with Indigenous governments and communities whose rights, lands, or interests may be affected fully respecting existing agreements and standards of free, prior, and informed consent.
- 6. Canadian headquarters with senior leadership presence in BC. We are encouraged by the commitment to maintain a major headquarters presence in Canada (Vancouver) and hope this includes substantive leadership and decision-making capacity in BC, ensuring that local concerns, including environment, water, and operations are fully considered and represented at the highest levels. The Village appreciates the ongoing dialogue and open communication with the management at Teck Trail and trust this will also continue.

The Village of Warfield supports development that is economically resilient, environmentally responsible, and community-oriented. We also recognize that global trade dynamics and input-supply challenges affect the competitiveness of Trail Operations. Federal oversight will be essential to ensure that new investments translate into long-term sustainability and profitability. This is particularly important in light of ongoing trade pressures and market uncertainties, so that Trail Operations can continue contributing to the region and to Canada's critical-minerals strategy.

Thank you for your consideration.

Yours truly,

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Mayor Frank Marino

cc:

Paul Moen, Chief of Staff, ISED — paul.moen@ised.gc.ca

The Honourable Tim Hodgson, Minister of Energy & Natural Resources — minister.ministre@nrcan-rncan.gc.ca

The Honourable David Eby, Premier of British Columbia — premier@gov.bc.ca
The Honourable Jagrup Brar, Minister of Mining & Critical Minerals (BC) — MCM.Minister@gov.bc.ca

Jonathan Price, President & CEO, Teck Resources — <u>Jonathan.price@teck.com</u> Jayne Garry, Community Relations Leader, Teck Trail Operations — <u>jayne.garry@teck.com</u>