



September 24, 2025

The Honourable Melanie Joly, P.C., M.P.
Minister of Industry Innovation, Science and Economic Development Canada
C.D. Howe Building, 235 Queen Street
Ottawa, Ontario K1A 0H5

Subject: Letter of Support for merger of Teck Resources Ltd. and Anglo American PLC.

Dear Minister Joly,

As Dean of the Faculty of Applied Science (Faculty) at the University of British Columbia, I am writing to express my support of the proposed merger between Teck Resources Ltd. and Anglo American PLC.

This merger builds on a decades-long partnership between our Faculty and Teck – one that has shaped the trajectory of mining education and research in Canada. In 2006, Teck established the Norman B. Keevil Institute of Mining Engineering at UBC in honour of Dr. Norman B. Keevil, an industry leader and innovator who helped transform Canada's mining sector, beginning in 1962. This historic investment, matched by government, came at time when the industry faced an acute shortage of professionals. It was truly transformational, ushering in a new era of education, innovation and research in mining and materials engineering at UBC.

Within five years, the creation of the Norman B. Keevil Institute of Mining Engineering, Teck's landmark contribution enabled our Faculty to chart a new course. The most striking outcome was the new surge of enrolment: before 2005, our program admitted on average nine students annually which, by 2012, grew to 30–40 students annually. Our graduate student enrolment followed a similar trajectory of expansion. This sea change was a direct result of Teck and the government's vision and commitment. Over the years, Teck has invested \$20 million in student education, research and technological innovation, including establishing the Teck Professorship in Tailings Management and Innovation (2022) and creating the Don Lindsay Teck Award in Mining Engineering (2023).

Today, we find ourselves at a turning point: Canada faces a shortage of critical minerals essential for the energy transition. We must act to address climate change and protect our environment; strengthen our fragile supply chains; advance Indigenous reconciliation, further Canada's economic development, and educate the next generation of professional who will lead responsible and sustainable resource development. The Norman B. Keevil Institute is keen to work with Anglo American, Teck and the mining industry to address these key challenges and expand on these opportunities.

The commitments outlined in the proposed merger provide an extraordinary opportunity to create a world-leading mining technology hub, based in Vancouver and BC – accelerating Canada's role in supplying critical minerals for green and digital economies. Importantly, the Norman B. Keevil Institute, in partnership with Teck and Anglo American, will create a strong pipeline of highly skilled, educated and sustainability-minded professionals who will lead Canada's critical minerals strategy.



This merger represents a bold and strategic step forward – not only for Canada’s role as a global leader in mining but also for our Faculty’s role in educating the next generation of professional and scaling our research and technological innovations to ensure long-term prosperity of British Columbia.

Thank you for your time.

Respectfully,

A handwritten signature in black ink that reads 'James Olson'.

Dr. James Olson

James Olson PhD, FCAE , P.Eng.
Dean, Faculty of Applied Science
Professor Mechanical Engineering, FPIInnovations Professor
Faculty of Applied Science | Dean's Office
The University of British Columbia | Vancouver Campus | Musqueam Traditional Territory
5000 - 2332 Main Mall | Vancouver BC | V6T 1Z4 Canada
Phone 604 822 5705 | Mobile 604 317 8292
james.olson@ubc.ca | www.apsc.ubc.ca

CC: GOC Paul Moen, Chief of Staff, paul.moen@ised-isde.gc.ca
Hon. Tim Hodgson, Minister of Energy and Natural Resources, minister.ministre@nrcan-rncan.gc.ca
GOBC Premier David Eby, premier@gov.bc.ca
Hon. Jagrup Brar, Minister of Mining and Critical Minerals, MCM.Minister@gov.bc.ca
Jonathan Price, Teck Resources Ltd. CEO & President, Jonathan.price@teck.com