

Hon. Mélanie Joly
Minister of Industry
Innovation, Science and Economic Development Canada
C.D. Howe Building,
235 Queen Street
Ottawa, Ontario K1A 0H5

Dear Minister Joly

I am writing in support of the merger between Teck and Anglo American in my capacity as Director of the Bradshaw Research Institute for Minerals and Mining (BRIMM: www.brimm.ubc.ca) at the University of British Columbia. Both Teck and Anglo-American have been leaders in the development of new mining technology, and it is exciting to see the proposal for them to merge and have a global headquarters in Vancouver.

Internationally, the benefits that a tier one mining company brings to the headquarters city are clear in terms of employment, investment, and the technology development ecosystem. An example with which I am very familiar is Rio Tinto's investments in technology development and company creation, as seen in the establishment of the Rio Tinto Centre for Future Materials. This US\$150 million ten-year investment is centred at Imperial College London and includes partnerships with four other leading international universities, including the University of British Columbia. While UBC is part of the network, the main benefits accrue to Imperial College and the UK technology ecosystem.

I note that a type of R&D center, similar to the Rio Tinto center, is planned for the Anglo-Teck merger. Having this based in Vancouver would give a significant boost to Canada's aspirations to become a world leader in clean mining technology. In addition to the direct employment and investment opportunities that having Anglo-Teck based in Canada would generate, this would also lead to spin-out companies in the resources sector and create high-value jobs in technology-exporting companies.

Yours Sincerely

Dr John Steen
BRIMM Director
The University of British Columbia
Vancouver, BC