# Investor and Analyst Day Conference Call

April 1, 2020

Teck

# Caution Regarding Forward-Looking Statements

Both these slides and the accompanying oral presentations contain certain forward-looking statements within the meaning of the United States Private Securities Litigation Reform Act of 1995 and forward-looking information within the meaning of the Securities Act (Ontario) and comparable legislation in other provinces (collectively referred to herein as forward-looking statements). Forward-looking statements can be identified by the use of words such as “plans”, “expects” or “does not expect”, “is expected”, “budget”, “scheduled”, “estimates”, “forecasts”, “intends”, “anticipates” or “does not anticipate”, or “believes”, or variation of such words and phrases or state that certain actions, events or results “may”, “could”, “should”, “would”, “might” or “will” be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Teck to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

These forward-looking statements include, but are not limited to, statements concerning: expectation that will be able to substantially maintain production and sales in the short term; the impact of COVID-19 and our response thereto on our business and operations; scope, duration of nature of our response to COVID-19; timing of our updated guidance; expected coal adjusted site cost of sales; timing of completion of Elkview plant expansion completion; benefits of the Elkview plan expansion; statements that QB2 is a long-life, low-cost operation with major expansion potential; targeted RACE21™ annualized EBITDA improvements and timing of those improvements; expectations regarding the Neptune Bulk Terminals facility upgrade including costs, benefits and timing thereof; targeted reductions for our cost reduction program and timing thereof; adjusted EIBTDA improvements noted on the “Our Key Priorities” slide; statements that QB2 will be a world class, low cost copper opportunity, statements and expectations regarding the value and amount of contingent consideration, timing of first production, long-life and expansion potential; strip ratio estimates for QB2; availability of our revolving credit facility and statement that we have a strong financial position; timing and amount of our contributions to QB2 project capital; expectation that we are well positioned to weather COVID-19 challenges; QB2 updated capital estimate figures, timing of first production and funding profile; expected suspension costs associated with the QB2 suspension and total schedule delay associated therewith; and all other estimates and projections associated with our business and operations.

The forward-looking statements are based on and involve numerous assumptions, risks and uncertainties and actual results may vary materially. These statements are based on assumptions, including, but not limited to, general business and economic conditions, interest rates, the supply and demand for, deliveries of, and the level and volatility of prices of, zinc, copper, coal, blended bitumen, and other primary metals, minerals and products as well as steel, oil, natural gas, petroleum, and related products, the timing of the receipt of regulatory and governmental approvals for our development projects and other operations and new technologies, our costs of production and production and productivity levels, as well as those of our competitors, power prices, continuing availability of water and power resources for our operations, market competition, the accuracy of our reserve estimates (including with respect to size, grade and recoverability) and the geological, operational and price assumptions on which these are based, conditions in financial markets, the future financial performance of the company, our ability to successfully implement our technology and innovation strategy, the performance of new technologies in accordance with our expectations, our ability to attract and retain skilled staff, our ability to procure equipment and operating supplies, positive results from the studies on our expansion projects, our coal and other product inventories, our ability to secure adequate transportation for our products, our ability to obtain permits for our operations and expansions, our ongoing relations with our employees and business partners and joint venturers, our expectations with respect to the carbon intensity of our operations, assumptions regarding returns of cash to shareholders include assumptions regarding our future business and prospects, other uses for cash or retaining cash. Assumptions are also included in the footnotes to various slides. Assumptions regarding the costs and benefits of the Neptune Bulk Terminals expansion and other projects include assumptions that the relevant project is constructed and operated in accordance with current expectations. Our anticipated RACE21™ related EBITDA improvements and associated costs assume that the relevant projects are implemented in accordance with our plans and budget and that the relevant projects will achieve the expected production and operating results, and are based on current commodity price assumptions and forecast sale volumes. Payment of dividends is in the discretion of the board of directors. Assumptions regarding QB2 include current project assumptions and assumptions regarding the final feasibility study. Assumptions are also included in the footnotes to the slides.

Factors that may cause actual results to vary materially include, but are not limited to, extended COVID-19 related suspension of activities and negative impacts on our suppliers, contractors, employees and customers; extended delays in return to normal operations due to COVID-19 related challenges; changes in commodity and power prices, changes in market demand for our products, changes in interest and currency exchange rates, acts of governments and the outcome of legal proceedings, inaccurate geological and metallurgical assumptions (including with respect to the size, grade and recoverability of mineral reserves and resources), unanticipated operational difficulties (including failure of plant, equipment or processes to operate in accordance with specifications or expectations, cost escalation, unavailability of materials and equipment, government action or delays in the receipt of government approvals, industrial disturbances or other job action, adverse weather conditions and unanticipated events related to health, safety and environmental matters), union labour disputes, political risk, social unrest, failure of customers or counterparties (including logistics suppliers) to perform their contractual obligations, changes in our credit ratings, unanticipated increases in costs to construct our development projects, difficulty in obtaining permits, inability to address concerns regarding permits of environmental impact assessments, and changes or further deterioration in general economic conditions. EBITDA improvements may be impacted by the effectiveness of our projects, actual commodity prices and sales volumes, among other matters. QB2 timing may be impacted by delays in obtaining permits and other approvals.

We assume no obligation to update forward-looking statements except as required under securities laws. Further information concerning risks and uncertainties associated with these forward-looking statements and our business can be found in our Annual Information Form for the year ended December 31, 2019, filed under our profile on SEDAR (www.sedar.com) and on EDGAR (www.sec.gov) under cover of Form 40-F, as well as subsequent filings that can also be found under our profile.

## QB2 Project Disclosure

The scientific and technical information regarding the QB2 project and Teck's other material properties was prepared under the supervision of Rodrigo Marinho, P. Geo, who is an employee of Teck. Mr. Marinho is a qualified person, as defined under National Instrument 43-101.

# Business Review

Don Lindsay
President and Chief Executive Officer

Teck

# Agenda

COVID-19 Response Measures

Q1 2020 Update

Our Key Priorities

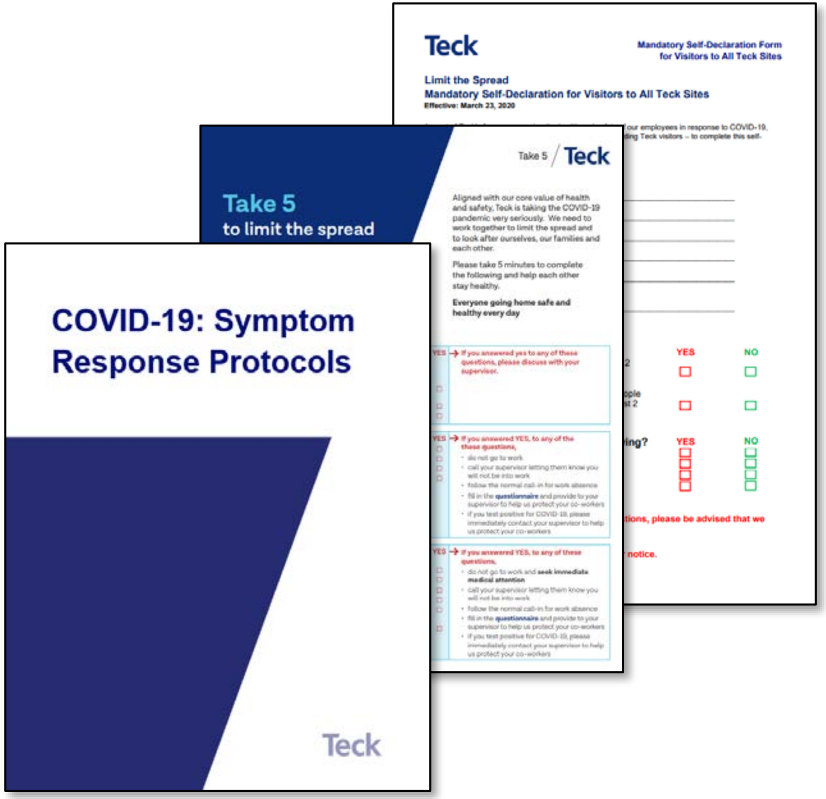
Strong Financial Position

QB2 Project Update

Q&A

# COVID-19 Response - Focus on Health and Safety

- Senior **COVID-19 Response Team** coordinating action plans
- **Remote work** implemented wherever feasible
- Comprehensive **preventative measures and response plans** in place at all operations
- **Coordinating with unions** on prevention and communication
- Adhering to latest guidance from **governments and public health authorities**



# COVID-19 Response - Prevention Measures At all Sites

- **Reducing on-site crews** at sites to support social distancing
- **Comprehensive measures** in place at all sites:
  - Enhanced cleaning / disinfecting protocols
  - Social distancing - no large group meetings; reduce occupancy on crew buses
  - Rapid symptom response protocol
  - Promoting preventative measures like frequent handwashing

Crew bus cleaning - Coal

Temp screening - QB2


Handwashing signs – Trail Operations

Site symptom response teams

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# COVID-19 Response - Enhanced Measures For Operations

**Steelmaking Coal; Highland Valley Copper:**

- Reducing crews by up to 50% of regular levels
- Employees will continue to be paid during this period
- Expect slightly lower production of 80-85% in the short term
- Will re-evaluate after initial period of 2 weeks

**Trail Operations:**

- 33% reduction in the number of employees on site during typical weekday shift
- Maintaining normal production levels

**Fort Hills:**

- Temporarily operating as a single train facility
- Screening of personnel before travel to site

# COVID-19 Response - Enhanced Measures For Operations (cont.)

**QB2:**

- Construction suspended for initial 2 week period
- Demobilization of site completed

**Antamina:**

- Continuing to operate under current government restrictions with reduced crews
- Crews staying in camp for an extended period to reduce travel
- Maintaining normal production levels

**Red Dog:**

- Medical screening of all personnel before travel to site
- Stopped all regional flights; all employees routed through Anchorage
- 14-day isolation for all out-of-state employees before travel to site

Enhanced cleaning protocols at all sites

# COVID-19 Response - Business Continuity

- Teck has **suspended 2020 annual guidance**; will update with Q1 2020 release
- All sites **continue to operate** with COVID-19 response measures in place
- **No material impact** to sales or shipments to date
- Mining, smelting and suppliers **designated as essential** in British Columbia, Alberta and Alaska to date
- **Adapting our response** as the situation continues to evolve

# Accounting Treatment for Incremental COVID-19 Expenditures

## Incremental and specific COVID-19 expenditures being identified across the company

- **Related to capital projects:** expensed as incurred in “Other Operating Expense”
- **Related to production:** expensed as incurred in “Cost of Sales”; Will not be included in inventory value
- **All other expenditures not related to production:** expensed as incurred in “Other Operating Expense”

**Any COVID-19 expenses will be included as an adjusting item to reported profit**

# Q1 2020 Update

## Steelmaking Coal

- Exceeded guidance for steelmaking coal sales at **5.6 million tonnes** vs. 4.8 to 5.2 million tonnes
- Expect adjusted site cost of sales[1] to be **~$65 per tonne**, well below previous expectations
- Reduced finished coal inventories at the mine sites
- Elkview shutdown to complete the plant expansion to 9 million tonnes is progressing well
  - Expect completion in mid-April
  - Enables replacement of higher cost production from Cardinal River with lower cost production from Elkview

# Q1 2020 Update (cont.)

## Steelmaking Coal Logistics

**The supply chain performed well in March 2020 following a difficult start to the year due to extreme winter weather and rail blockades**

All three ports performed well after these challenges were behind us; Westshore responded with a strong performance in March 2020

CP Rail and CN Rail recovered well from weather-related disruptions and blockades early in the quarter

The Neptune facility upgrade continues to advance; Completion of construction is expected in Q1 2021

# Q1 2020 Update (cont.)

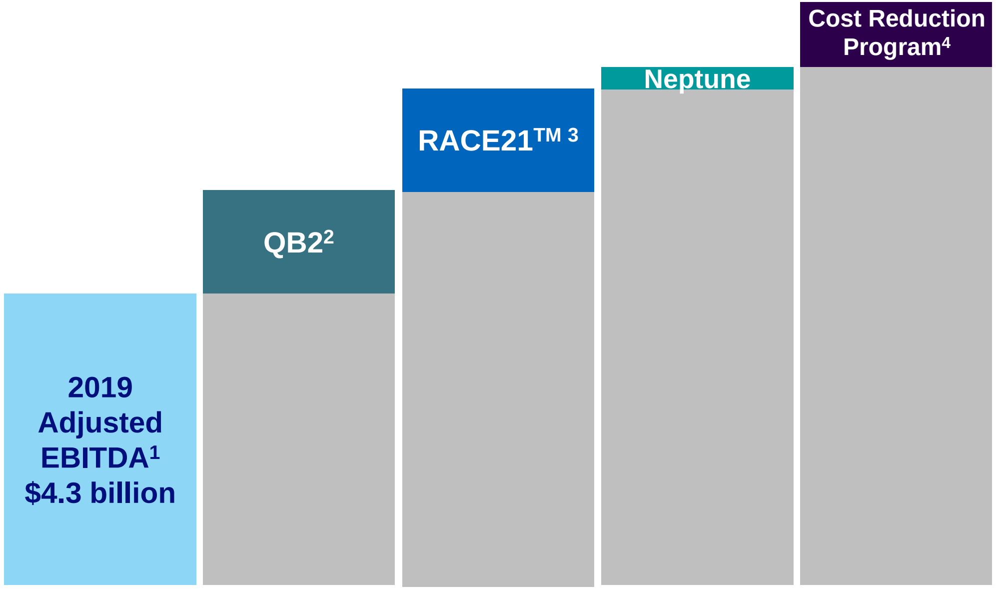
## Base Metals

- All sites continue to operate at normal production levels, except Highland Valley Copper

## Energy - Fort Hills

- Partners reacted quickly to reduce production to one train to preserve cash
- Work continues to minimize cash outflows
  - Reduce capital and operating costs
  - Prepare for further production and cost reductions
  - Assess full shutdown and restart

# Our Key Priorities




- QB2 is a long-life, low-cost operation with major expansion potential
- Rebalances our portfolio over time
- QB has potential to become a top five global copper producer

- RACE21™ is our innovation-driven business transformation program
- Targeting ~$1 billion in ongoing annualized EBITDA[1] improvements

- Our Neptune facility upgrade secures a long term, low cost and reliable supply chain for our steelmaking coal business
- Helps us deliver on our commitments to shareholders and customers

- Company-wide cost reduction program underway
- Increasing total targeted reductions to ~$1 billion

**Focus on health and safety and sustainability leadership**



Forecast results. Scale not necessarily representative of EBITDA[1] results or impact.

# Focus on Sustainability Leadership

## Teck's performance on top ESG ratings

| MSCI | SUSTAINALYTICS | MEMBER OF Dow Jones Sustainability Indices In Collaboration with RobecoSAM |
| --- | --- | --- |
| • **"A" rating since 2013** (scale of CCC – AAA)<br>• Outperforming all 10 of our largest industry peers | • **Ranked in the 100th percentile**<br>• Tied for 2nd in mining & metals category | • **Top-ranked mining company** 2019 World & North American Indices<br>• In the index for 10 consecutive years |
| ISS QualityScore | vigeoeiris | 2020 GLOBAL100 |
| 2020 Bloomberg Gender-Equality Index | FTSE4Good | BEST 50 CORPORATE CITIZENS |

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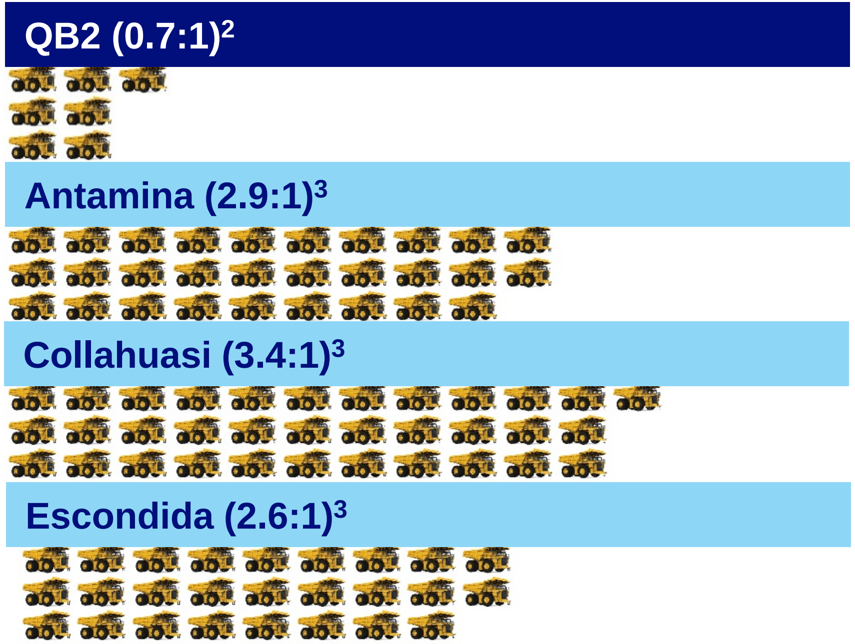
# QB2 Value Creation

## Delivers on Copper Growth Strategy

- Rebalances Teck's portfolio over time to make the contribution from copper similar to steelmaking coal
- World class, low cost copper opportunity in an excellent geopolitical jurisdiction
- First production Q2 2022
- Vast, long life deposit with expansion potential (QB3)
- QB2 partnership and financing plan dramatically reduces Teck’s capital requirements

## Low Strip Ratio[1]

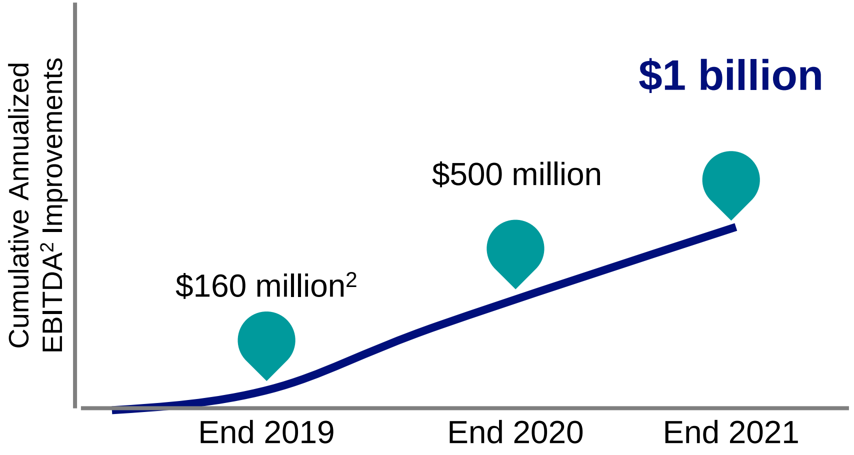


# RACE21™

## Our innovation-driven business transformation program

- Achieved $160 million[1] in annualized EBITDA[2] improvements as of the end of 2019
  - Exceeded our initial target of $150 million
- In the short term, reduced support from consultants and RACE21™ deployment at sites; working remotely, with a focus on:
  - Sustaining implemented improvements
  - Preparing for additional improvement projects
- Schedule impacts as a result of COVID-19 will depend on when we resume full RACE21™ activities
- Maintaining our targets for cumulative annualized EBITDA improvements[2], but risk to timing

**RACE21™ Potential Future Path to Value**




**Continuing to target a total of $1 billion[1] in annualized EBITDA[2] improvements**

# Neptune Facility Upgrade

- Continue to advance the facility upgrade project; major equipment deliveries remain on track
- To date, COVID-19 related issues have not substantially impacted works on the critical path
- Expect the new ship loader, stacker / reclaimer and single dumper replacement to be commissioned around year end
- Completion of construction expected in Q1 2021


**Secures a long term, low cost and reliable supply chain for our steelmaking coal business**

# Dumper Centre Cell

Rebar Installation
March 2020

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# Double Dumper

Second Barrel Offload
March 2020


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# Double Dumper

Cage Assembly
March 2020

Teck

# Quadrant Beam Ship Loader

Assembly
March 2020


Teck

# Cost Reduction Program

- In Q4 2019:
  - Achieved ~$210 million of capital and operating reductions, exceeding our target of $170 million
  - Increased our total targeted reductions to ~$610 million of previously planned spending through the end of 2020, vs. the previous target of $500 million
- Further increasing our total targeted reductions to ~$1 billion of previously planned spending through the end of 2020

**Further increased our total targeted reductions to ~$1 billion**

# Strong Financial Position

### Solid Liquidity

- ~C$5.8 billion[1] of liquidity as of March 31, 2020
- US$4.0 billion committed revolving credit facility recently extended to November 2024

### Investment Grade Credit Rating

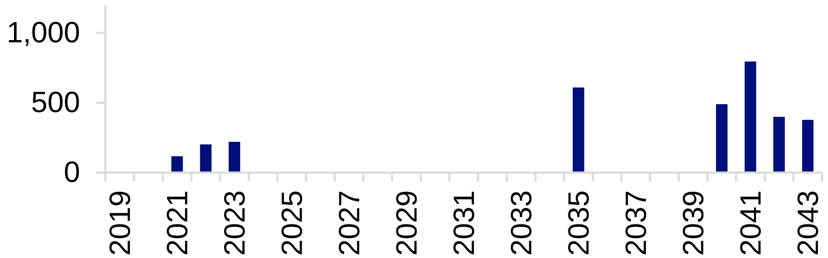
### Prudent QB2 Funding and Financing Plan

- US$2.5 billion QB2 project finance facility in place
- QB2 partnership and financing plan dramatically reduces Teck's capital requirements; No contributions to project capital expected until Q1 2021

### No Significant Note Maturities until 2035

- Notes outstanding reduced from US$7.2 billion in September 2015 to US$3.2 billion[2]

**Note Maturity Profile[3] (C$M)**



# QB2 Project Update

Alex Christopher
Senior Vice President
Exploration, Projects and Technical Services

Teck

# QB2 Execution Update

**Progress[1]**

**29%**
Overall

**Safety[2]**
29.6mil hrs

| 0.05 | 0.17 |
|---|---|
| LTIF | TRIF |

**Concrete[1]**

**+30%**

**Workforce[1,4]**

**~7,800**
Overall

**Expenditures[3]**

**US$1.3 billion**

**Earthworks[1]**

**+50%**

# QB2 Updated Capital Estimate
## Sanction Case

| Sanction Case[1] |
|---|
| Capital Cost (inc. escalation)<br>**US$ 5.2B** |
| Expenditures[2]<br>US$ 1.3B |
| Exchange Rate<br>**625 CLP:USD** |
| Contingency (incl.)<br>**~US$500M** |
| 1st Production<br>**Q4 2021** |

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# QB2 Updated Capital Estimate
## Updated Estimate

- Engineering, Contract Formation and Procurement approaching 100% and in close out
- Includes actual contract and purchase order pricing
- Majority of construction permits secured
- Visibility on contractor productivity

**Updated Estimate[1]**

Capital Cost (inc. escalation)
**US$5.2B**

To-go April 1, 2020
**US$3.9B**

Exchange Rate
**775 CLP:USD**

Contingency (incl.)
**~US$400M**

1st Production
**Q2 2022**

# QB2 Updated Capital Estimate
## Exchange Rate, Permitting and Social Unrest Key Drivers

### Key Change Drivers

- Exchange rate
- Permitting delays
- Social unrest

- Road maintenance
- Schedule extension
- Design modifications
- Contractor performance

# QB2 Updated Capital Estimate
## Exchange rate sensitivity and funding

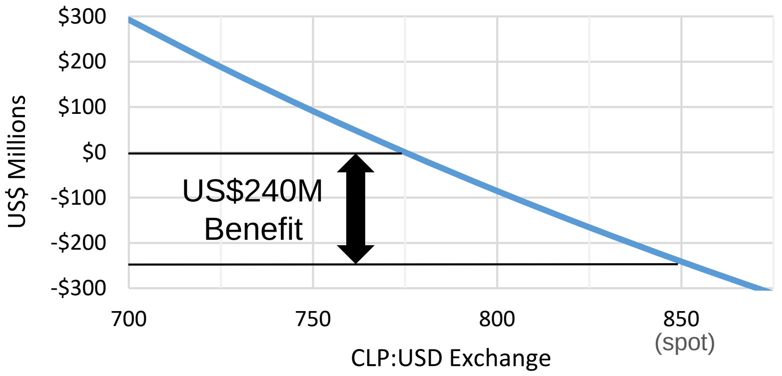
### Capital Sensitivity to Exchange Rate

- Exposure to CLP on 'to go' capital is ~69%[1]
- FX has ranged from 726 to 879 since Oct 2019[2]
- +70% of capital committed and 25% incurred[3]

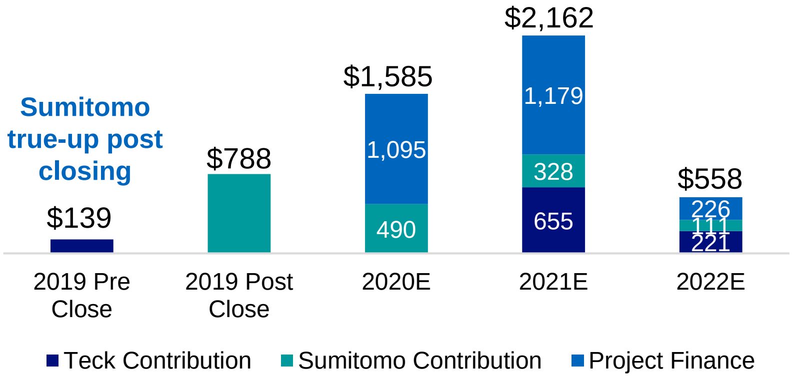
### Teck's Equity Contributions

- Teck's equity contributions are ~US$880 million[4] going forward with no contributions required until Q1 2021[5]

**To Go Sensitivity to CLP:USD FX (US$M)**




**QB2 Funding Profile (US$M)[6]**




**Additional US$240 million in benefit based on current spot CLP:USD[7]**

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# Potential Impact of COVID-19

Project construction activities remain on hold
- Maintaining limited workforce
- Advancing procurement, manufacturing & other activities

Extensive planning continues for remobilization

Not currently possible to predict a remobilization date

Cost/schedule impact depend on suspension length

A four week suspension expected to have impact of
- US$ 75 to $125 million in costs
- Up to 8 weeks of schedule delay in total

Incremental impact of any additional suspension
- US$25 to $50 million per month and a 1:1 schedule delay

# Mine Area

## Primary Crusher

# Concentrator

## Grinding Area

# Concentrator

## SAG1 Mill Shell


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# Tailings Management Facility

Coffer dam

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# Pipelines

## Pipe Welding

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# Port Area
## Desalination Plant

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# Closing Remarks

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# Q1 2020 Highlights

- All of our operations are currently running
- Steelmaking coal sales exceeded guidance
- Steelmaking coal adjusted site cost of sales[1] are expected to be well below previous expectations
- Steelmaking coal logistics supply chain performed well in March 2020
- Elkview expansion project completion expected in two weeks
- Neptune facility upgrade project continues to advance

# Looking Forward

- Focused on managing the risks around COVID-19
- Continuing to advance our key priorities to generate long term value for shareholders:
  1. QB2 Project
  2. RACE21™
  3. Neptune Facility Upgrade
  4. Cost Reduction Program
- Strong financial position

# Appendix

# Notes

**Slide 9: Accounting Treatment for Incremental COVID-19 Expenses**

1. EBITDA and Adjusted EBITDA are non-GAAP financial measures. See "Non-GAAP Financial Measures" slides.

**Slide 14: Q1 2020 Update**

1. Steelmaking coal unit costs are reported in Canadian dollars per tonne. Adjusted site cost of sales includes site costs, transport costs, and other and does not include deferred stripping or capital expenditures. Adjusted site cost of sales is a non-GAAP financial measure. See "Non-GAAP Financial Measures" slides.

**Slide 13: Our Key Priorities**

1. Scale suggests Teck's potential attributable share of the first 5 full years of annual EBITDA, assuming a C$/US$ exchange rate of 1.33. Annual EBITDA for the project based on the first five full years of copper equivalent production is US$1.1 billion to US$1.4 billion based on feasibility price assumptions and production plans. Copper equivalent production calculated assuming US$3.00/lb copper, US$10.00/lb molybdenum and US$18.00/oz silver without adjusting for payability. EBITDA is a non-GAAP financial measure. See "Non-GAAP Financial Measures" slides.
2. Targeting total of $1 billion annualized EBITDA improvements by end of 2021. EBITDA is a non-GAAP financial measure. See "Non-GAAP Financial Measures" slides.
3. Targeting total reductions of approximately $1 billion of previously planned spending through the end of 2020.

**Slide 15: QB2 Value Creation**

1. 1 truck = a strip ratio of 0.1.
2. The strip ratio of the QB2 Project Sanction Case includes inferred resources that are considered too speculative geologically to have the economic considerations applied to them that would enable them to be categorized as mineral reserves. Inferred resources are subject to greater uncertainty than measured or indicated resources and it cannot be assumed that they will be successfully upgraded to measured and indicated through further drilling. The strip ratio for the life of mine excluding inferred resources is 0.41.
3. Source: Wood Mackenzie over 2021-2040.

**Slide 16: RACE21™**

1. Based on commodity prices at December 31, 2019 and assumed to remain in effect through 2020: steelmaking coal US$136.50 per tonne, copper US$2.79 per pound, zinc US$1.04 per pound and a C$/US$ exchange rate of $1.30.
2. EBITDA is a non-GAAP financial measure. See "Non-GAAP Financial Measures" slides and "Use of Non-GAAP Financial Measures" section of the Q4 2019 news release for further information.

**Slide 23: Strong Financial Position**

1. Includes the undrawn portion of a US$4 billion committed revolving credit facility and cash on hand.
2. As at December 31, 2019.
3. Public notes outstanding as at December 31, 2019.

**Slide 25: QB2 Execution Update**

1. As at March 18, 2020 suspension.
2. Actuals to February 29, 2020.
3. Expenditures from January 1st 2019. Actuals to February 29, 2020 plus estimate from March 2020.
4. Number of active workers on site versus employees on payroll.

**Slide 26: Updated QB2 Capital Estimate – Sanction Case**

1. Capital cost on a 100% go forward basis from January 1, 2019 and a CLP:USD exchange rate of 625, including US$425 million escalation (previously reported as US$300 - $470 million based on 2 - 3% per annum inflation), not including working capital or interest during construction. Includes approximately US$500 million in contingency. First production based on a P50 project schedule.
2. Expenditures from January 1st 2019. Actuals to February 29, 2020 plus estimate from March 2020.

**Slide 27: Updated QB2 Capital Estimate – Updated Estimate**

1. On a 100% go forward basis from January 1, 2019 including escalation and excluding working capital or interest during construction using actual realized exchange rates until March 30, 2020 and assuming a CLP/USD exchange rate of 775 from April 1, 2020. To Go Capital is expressed from April 1st 2020. Includes approximately US$400 million in contingency. First production based on a P80 project schedule.

# Notes

**Slide 29: QB2 Updated Capital Estimate, Exchange rate sensitivity and funding**

1. Based on existing exposure and assuming CLP:USD exchange rate of 775.
2. FX range based on Chilean Peso spot data published by Bloomberg.com.
3. Committed and Incurred expenditures as at end of February 2020.
4. On a go forward basis from April 1, 2020. Assumes US$2.5 billion in project finance loans without deduction of fees and interest during construction, and the US$1.2 billion purchase price contribution from Sumitomo.
5. Timing of equity contributions from Teck are based on the expenditure profile underlying the updated estimate and assumes that the contributions associated with purchase price from Sumitomo Metal Mining Co., Ltd and Sumitomo Corporation is spent before first draw. Thereafter, the project finance facility is used to fund all capital costs until target debt : capital ratio achieved on a cumulative basis, after which point project finance and equity contributions are made ratably based on this same debt : capital ratio.
6. Based on capital cost on a 100% go forward basis from January 1, 2019 using actual costs until March 30, 2020 and assuming a CLP/USD exchange rate going forward from April 1st 2020 of 775, including escalation, but not including working capital or interest during construction. Includes US$400 million of contingency.
7. Based on an assumed CLP:USD exchange rate of 850 and on the project's current estimated CLP:USD exposure.

**Slide 38: Q1 2020 Highlights**

1. Steelmaking coal unit costs are reported in Canadian dollars per tonne. Adjusted site cost of sales includes site costs, transport costs, and other and does not include deferred stripping or capital expenditures. Adjusted site cost of sales is a non-GAAP financial measure. See "Non-GAAP Financial Measures" slides.

# Non-GAAP Financial Measures

## Reconciliation of EBITDA (loss) and Adjusted EBITDA

| (C$ in millions) | Three months ended December 31, 2019 | Three months ended December 31, 2018 | Twelve months ended December 31, 2019 | Twelve months ended December 31, 2018 |
|---|---|---|---|---|
| Profit (loss) attributable to shareholders | $ (1,835) | $ 433 | $ (605) | $ 3,107 |
| Finance expense net of finance income | 46 | 58 | 218 | 219 |
| Provision for (recovery of) income taxes | (510) | 261 | 120 | 1,365 |
| Depreciation and amortization | 415 | 400 | 1,619 | 1,483 |
| **EBITDA (loss)** | **$ (1,884)** | **$ 1,152** | **$ 1,352** | **$ 6,174** |
| Add (deduct): | | | | |
| Asset impairment | 2,507 | 41 | 2.678 | 41 |
| Debt prepayment option loss (gain) | - | 33 | (105) | 42 |
| Debt redemption or purchase loss | - | - | 224 | 26 |
| Gain on sale of Waneta Dam | - | - | - | (888) |
| Taxes and other | 26 | 29 | 104 | (5) |
| **Adjusted EBITDA** | **$ 649** | **$ 1,255** | **$ 4,253** | **$ 5,390** |

# Non-GAAP Financial Measures

## Steelmaking Coal Unit Cost Reconciliation

| (C$ in millions, except where noted) | Three months ended December 31, 2019 | Three months ended December 31, 2018 | Twelve months ended December 31, 2019 | Twelve months ended December 31, 2018 |
|---|---|---|---|---|
| **Cost of sales as reported** | **$ 864** | **$ 855** | **$ 3,410** | **$ 3,309** |
| Less: | | | | |
| Transportation costs | (249) | (255) | (976) | (975) |
| Depreciation and amortization | (207) | (181) | (792) | (730) |
| Inventory write-downs | (28) | - | (32) | - |
| Adjusted site cost of sales | $ 380 | $ 419 | $ 1,610 | $ 1,604 |
| | | | | |
| Tonnes sold (millions) | 6.3 | 6.6 | 25.0 | 26.0 |
| | | | | |
| Per unit amounts (C$/t) | | | | |
| Adjusted site cost of sales | $ 60 | $ 63 | $ 65 | $ 62 |
| Transportation costs | 40 | 39 | 39 | 37 |
| Inventory write-downs | 4 | - | 1 | - |
| Unit costs (C$/t) | $ 104 | $ 102 | $ 105 | $ 99 |
| | | | | |
| **US$ AMOUNTS[1]** | | | | |
| Average exchange rate (C$/US$) | $ 1.32 | $ 1.32 | $ 1.33 | $ 1.30 |
| Per unit amounts (US$/t) | | | | |
| Adjusted site cost of sales | $ 46 | $ 48 | $ 49 | $ 47 |
| Transportation costs | 30 | 29 | 29 | 29 |
| Inventory write-downs | 3 | - | 1 | - |
| Unit costs (US$/t) | $ 79 | $ 77 | $ 79 | $ 76 |

*1. Average period exchange rates are used to convert to US$ per tonne equivalent.*
*We include unit cost information as it is frequently requested by investors and investment analysts who use it to assess our cost structure and margins and compare it to similar information provided by many companies in our industry.*

# Investor and Analyst Day Conference Call

April 1, 2020

Teck