

— PARTICIPANTS

Corporate Participants

Fraser Phillips – Senior Vice President-Investor Relations & Strategic Analysis, Teck Resources Ltd.

Donald R. Lindsay – President, Chief Executive Officer & Director, Teck Resources Ltd.

Harry Milton Conger – Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

Alexander Nicholas Christopher – Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

Amparo Cornejo – Vice President-Chile, Sustainability & Corporate Affairs, Teck Resources Ltd.

Other Participants

Orest Wowkodaw – Analyst, Scotia Capital, Inc.

Greg Barnes – Analyst, TD Securities, Inc.

Carlos F. de Alba – Analyst, Morgan Stanley & Co. LLC

Jackie Przybylowski – Analyst, BMO Capital Markets Corp. (Canada)

Brian MacArthur – Analyst, Raymond James Ltd.

— MANAGEMENT DISCUSSION SECTION

Operator: Ladies and gentlemen, thank you for standing by. Welcome to Teck Resources 2021 QB2 Virtual Site Visit Event. At this time, all participants are in listen-only mode. Later, we will conduct a question-and-answer session. This conference call is being recorded on Monday, November 1, 2021.

I would now like to turn the conference call over to Fraser Phillips, Senior Vice President, Investor Relations and Strategic Analysis. Please go ahead.

Fraser Phillips, Senior Vice President-Investor Relations & Strategic Analysis, Teck Resources Ltd.

Thanks very much, Kate. Depending on where you're joining us from today, good morning or good afternoon. On behalf of the entire senior management team, welcome to the Teck's QB2 virtual site visit. Please note that this event is being recorded and the recordings will be posted on our website. Our presentation today is available in the Investors section of our website at teck.com.

Please note, today's presentation contains forward-looking statements. Various risks and uncertainties may cause actual results to vary. Teck does not assume the obligation to update any forward-looking statements. Please refer to slides 2 and 3 for the assumptions underlying our forward-looking statements. In addition, we will reference various non-GAAP measures throughout this presentation. Explanations and reconciliations regarding these measures can be found in the appendices of our presentations and our most recent filed quarterly press release on our website.

Turning to our agenda, Don Lindsay, our President and Chief Executive Officer will begin today's presentation with brief introductory remarks focused on Teck's strategy to capitalize on our industry-leading copper growth profile as we rebalance our portfolio towards low-carbon metals. Following Don's remarks, we'll take you on a tour of our flagship QB2 copper growth project virtually, where we'll walk you through some of our key project locations and highlight some of the major ESG elements of the project.

Given the footage you're about to see was filmed throughout the third quarter, the video will be followed by a presentation by Red Conger, our Executive Vice President and Chief Operating Officer; and Alex Christopher, Senior Vice President, Exploration, Projects, and Technical Services. Both Red and Alex are currently on the ground in Chile to bring you the latest images from QB2 to showcase our latest progress.

Our final session will be with Amparo Cornejo, Vice President, Sustainability and External Affairs, Chile. Amparo will give us an update on the latest political developments in Chile. We will wrap up today with a final Q&A session and Don's closing remarks. After the presentation, a replay of the webcast and the video of our virtual site tour will be made available in the Investors section of our website.

As a reminder to analysts and investors who wish to ask a question during the Q&A session at the end, please dial into the conference center. Please limit your questions to one, so that as many people as possible can participate.

With that, I'll turn it over to Don.

Donald R. Lindsay, President, Chief Executive Officer & Director, Teck Resources Ltd.

Thank you, Fraser, and thank you, everyone, for joining us today. Over the past three years, we spent a lot of time talking with you about our progress at QB2, and today, we wanted to really bring our flagship QB2 project to life for you with some fresh images from the ground, so that you, too, can share in our excitement around this transformative project. But I wanted to start by first discussing the significant growth ahead of us that will be driven by the start-up of QB2.

We believe that we're one of the best-positioned companies in the world to capitalize on the strong demand for metals and minerals driven by global growth and the transition to a lower-carbon economy, and most notably, copper. Our solid operational performance in the third quarter 2021, combined with an extremely favorable commodity price environment, enabled us to generate record EBITDA and very meaningful free cash flow.

Looking into the fourth quarter, we see continued strength in commodity prices for all of our principal products and particularly steelmaking coal, but also copper, zinc and energy, and it's setting us up for another strong quarter ahead.

We have a disciplined approach to capital allocation. We aim to maintain a strong balance sheet and we'll rigorously assess returning additional cash to shareholders against our portfolio of attractive growth options. We expect to realize tremendous value from our robust pipeline of copper projects as we accelerate capital-efficient growth opportunities. And in doing so, we'll rebalance our portfolio to copper, while reducing the proportion of carbon in our overall business.

Looking ahead, we will be building on the success of our RACE21 innovation and technology program, and further embedding those transformational changes that have driven step change improvements in productivity, efficiency, safety, and sustainability. And of course, all this is underpinned by our focus on strong sustainability performance, which was emphasized recently by an upgrade to AA from A by MSCI for our ESG performance.

Teck is already a significant copper producer, and moving forward with QB2 as the cornerstone, we have one of the very best copper production growth profiles in the industry. QB2 start-up in the second half of next year will double our consolidated copper production by 2023, and as shown here, this compares to an average copper production growth of 21% for our diversified mining peers and just 11% for our copper peers, and this is all according to Wood Mackenzie.

To look at it another way, consider the growth of Teck's entire base metals business compared to our peers is shown on this slide here. We have substantial, high quality resources in attractive mineral districts and stable jurisdictions from Canada, US, Chile to Peru. Our world-class operations are expected to drive meaningful production and earnings growth. Following the completion of QB2, our base metals business is expected to grow by more than 60% to more than 850,000 tonnes in 2023 as measured in copper equivalent production.

So, Teck offers investors strong copper growth exposure at a time when copper demand is set to increase significantly. We know that there's a lot of anticipation in the market about QB2 coming online, and as such, we pulled together some scenarios to illustrate the magnitude of EBITDA that QB2 could generate under various copper prices once it's at full production. And I want to emphasize that this is not guidance. As you know, we don't provide this type of guidance.

So, as you can see on this slide, QB2 has the potential to transform our cash flows. We're nearing an inflection point where we will move from our projected 2021 capital spending at QB2 or a cash outflow of CAD 2.5 billion, we'll be moving into an annual inflow of between CAD 1.8 billion and CAD 2.6 billion in EBITDA at full production depending on the copper price. So, that's quite a switch. When combined with the cash flows from other business units, this contributes to the potential available cash flow of roughly CAD 4 to CAD 6 per share.

Applying our capital allocation framework, a minimum of 30% of our available cash flow will be returned to shareholders. The remaining 70% could also be returned to shareholders or deployed to additional copper growth options in the portfolio or repay debt or any combination of these, and we could do all of this while maintaining a very strong balance sheet. We do have a solid track record in years past of returning cash to shareholders. We plan to build on this going forward and the significant EBITDA generation potential for QB2 could drive incremental funds available for supplemental distributions to shareholders. So, I hope you could see why we are so excited about the near-term potential of the business and specifically, the contribution of QB2.

So, in summary, this is a very exciting time for Teck. In the third quarter, refined copper prices averaged \$4.25 a pound, 3% lower than last quarter's average of \$4.40 per pound when the market reached record highs, but still 44% higher than in the same quarter of 2020. We are poised to bring industry-leading copper growth on stream as global growth and the transition to lower-carbon economy drive even more new copper demand, and we're strengthening how we operate, both through cutting-edge innovation to improve productivity as well as leading ESG performance, and we have a leadership team with the right mix of skills and experience to deliver our strategy.

So, without further ado, sit back, relax, and enjoy the virtual tour of our flagship copper growth project QB2 in Chile.

[Video Presentation] (00:09:24-00:32:06)

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

Okay. Well, I've participated in a lot of site visits and operation tours in my career, and that's the first time I've ever done one virtually. So, we hope you enjoyed that. We're certainly excited to have you with us today and appreciate you joining us.

Alex Christopher and I are both here in Chile. We've been working directly with our construction and operating teams throughout October. I continue to be very impressed, I have to reiterate this, with how well our teams are doing, managing our employees' health and safety during this pandemic. They're just doing an outstanding job with that.

We have continued to make solid progress on construction since the video was put together. So, we thought we would take a little time here today and show you just some updates in a few of the areas, just so you're very current with the status of the construction.

So, Alex is going to take us through some of those recent photos. We'll highlight some current conditions and opportunities that we're finding on the construction site today. So, over to you, Alex.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

Thanks, Red. So, as you know, the project's continuing to effectively advance construction with overall progress now past the two-thirds mark and we're committed to achieving first copper as quickly as possible. To this end, we're focused on the critical systems, which are the key enablers for commissioning and start-up to deliver first copper, and these are the desalination plant and associated port deployment infrastructure, the crushing, grinding and flotation systems at the concentrator, and the tailings management facility required for water storage. Project team is laser-focused on ensuring these three systems are delivered and commissioned on schedule to deliver first copper as soon as possible in the second half of 2022.

Starting in the mine area, here you can see a September photo showing the truck shop, which, along with the mine electrical loop, were some of the early components that will be completed and commissioned in the fourth quarter of this year to support pre-stripping activities. Other systems, such as the power substations, are also nearing completion to support commissioning activities. Here, you can see an aerial view of the primary crusher from October, where civil and structural works are nearing completion, and we're getting prepared to install the overland conveyor, which will take the crushed ore to the stockpile that will feed the mill.

This slide shows some of the progress we've made on the 1.2-kilometer-long overland conveyor, where we have commenced installation of the mechanical components. The overland conveyor will transport the crushed ore to the stacker structure, which you can see here. This structure is about 15 stories high and will deliver the crushed ore to dome covered stockpile.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

And I just want to add here that those systems that Alex just described are all progressing very well, as you can see, and they all provide pre-commissioning opportunities that we can take advantage of prior to commissioning the first grinding line.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

What's shown here is the grinding area, which remains a critical path for the project. And in this photo from October, you can see all six mills, which have been in place for some time, and we'll continue to advance the structural, electrical and mechanical components in this area. The flotation area, which you can see on the right of the photo, has all 37 flotation cells in place, and we're advancing piping and electrical work in this area.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

So, something that we've been talking about recently with you all and really wanted to give you a better feel for today, we've been in this situation where we're using these large cranes that you can see in the foreground and to the right there to lift steel and heavy components up for construction. We're targeting getting the vertical components all completed, so we can put crane rails in that building and use the internal overhead crane system that's designed inside the building to further enhance construction. It'll be more efficient, easier for our construction crews to do that, and less exposure to weather. We've had some challenges here in the third quarter, where we've not been able to lift during high wind conditions and those kinds of things, so key milestone for us coming up.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

On the slide here, you can see the starter dam in the tailings management facility. Here we continue to raise the dam in preparation for storage of the desalinated water, and you can see the line pond here on the left of the photo where that water will be stored initially. As you can see in the photo, we continue to utilize the Teck mining team as Red mentioned earlier, and this include some of our new CAT 794s, and these folks are delivering rockfill to the dam. And the mining team is performing very well here and the mine operators claim they're actually the best subcontractor on the project here and they're doing a great job.

Here you can see some of the work that's advancing on the concentrate storage building at the port. We're in the process of erecting the roof. Work here is also advancing well with the desalination plant and the concentrate filtration plant as well as the other onshore components of the port.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

And again, just like we mentioned at the concentrator site that at this particular location onshore, we've got pre-commissioning opportunities here, some of the first commissioning efforts will be happening in the port onshore area. The progress has gone well here. We also have work fronts available in this area that would allow us to further increase construction progress as we hire more people to work on the project.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

So, on this slide here, you can see our construction progress in the port offshore area, where we're advancing the jetty from a number of work fronts using mobile contractors. We have our water intake and outfall piping ready to launch and anchored to the seafloor once we've completed the remaining preparation work for this.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

And I've got to point out here there's just been a lot of creative collaboration between the port authorities that manage. When we're allowed to work offshore, there's weather considerations, safety considerations that we all pay close attention to. But between Bechtel and Teck and the port authorities, we've really been very creative to get as much productive time as possible despite quite a bit of bad weather conditions, particularly in the third quarter of this year.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

The construction of the linear works which includes the pipelines, the pump stations, the choke station, the 22-kilovolt substations, and the 220-kilovolt power transmission lines is well-advanced. In this picture here behind me, you can see some of the pumps and piping at the pump station number 5. So, each of these five pump stations have five pumps and associated facilities that are going to allow us to pump the desalinated water from sea level to 4,400 meters elevation.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

And again, these areas also provide pre-commissioning opportunities progressing well there.

Alexander Nicholas Christopher, Senior Vice President-Exploration, Projects & Technical Services, Teck Resources Ltd.

And so, finally on this slide here, you can see some work on the pipeline where we're lowering a section of the 36-inch water pipeline into the trench following the welding process. Overall, we continue to be pleased with the progress we're making and we're excited about building on our construction successes to date with the focus on delivering to the project's key milestones.

Harry Milton Conger, Chief Operating Officer & Executive Vice President, Teck Resources Ltd.

So, in closing on that up to the minute update, we hope this gives you a better feel for what we're up to and how we're progressing. It's hard to put a project of this magnitude in proper context just in videos and photos. So, I want to just add a production comparison here, if I may. We've worked or I have worked on many concentrator construction projects and I'm thrilled to be part of this team.

The combination of low strip ratio at 0.44:1 and an impressive ore grade of 0.67% equivalent copper and corresponding second-quartile unit production cost at \$1.28 a pound over the first five years of operation of this project are extremely exciting and makes for an excellent outcome here at the end of our construction efforts at the second half of next year. We're really excited to share this with you today and look forward to additional updates in the coming year.

So, with that, I'm going to pass it over to Amparo for a Chilean political update.

Amparo Cornejo, Vice President-Chile, Sustainability & Corporate Affairs, Teck Resources Ltd.

Thank you, Red. Good morning and good afternoon, everyone. As Red mentioned, I will refer to the sociopolitical context in Chile as the country is facing an important moment in its history. In addition to draft a new constitution, which is always a complex process, the [ph] country standard (00:41:59) an impressive period of elections that contemplates 14 elections in two years. The election of the new President of the Republic that will take place on November 21 is still very open. On that day, the country will also elect representatives of both chambers in Congress among other authorities.

After the social unrest that took place on October 2019, representatives of both parties' coalitions signed an agreement that allowed an institutional way out of the social crisis and started the constitutional process that we are now leading. Despite initial controversies, the constitutional

convention [indiscernible] (00:42:41) the inaugural session on July 4 has been able to advance. In three months, it has established regulations, all its procedures with high votes, and seven committees that will draft the final text have been installed.

In the regulation, the conventionalists have ratified the two-third majority required to approve any constitutional rules. As a consequence, broad agreement within the convention is going to be required since no force has allowed the capacity to impose its view. On October 18th, the convention began the discussion of substantive issues and thematic proposals for the new constitution. Once the constitution is ready, it will be submitted to a plebiscite for ratification or exit, and in that case, the vote will be mandatory.

In relation to the presidential elections that will take place on November 21st in the first round, at that moment, there are also going to be election of 27 Members of the Senate and 155 Deputies. Today, there are seven candidates seeking to advance to the second round in the scenario of a lot of uncertainty and changes. Up to this moment, there are four candidates that seem to have the biggest possibilities of advancing to the second round. Those candidates are Gabriel Boric, José Antonio Kast, Yasna Provoste, and Sebastian Sichel.

As no political force has sufficient majority to impose its position, it is understood that the future government of whatever color will have to bill agreement. The discussion of key projects on the legislative agenda has tended to slow down due to the presidential and parliamentary elections and also because of the advances at the Constitutional Assembly. So, projects such as the mining royalty deal and other reforms are expected to make little progress at this stage of the year.

A build-up established an ad valorem mining royalty in favor of the State of Chile was approved early this year by the Chamber of Deputies. By the end of August, after several weeks of hearings that considered more than 70 presentations of different stakeholders, including the mining industry, the Senate's Energy and Mining Committee voted in favor of processing the bill by three votes to two. The Senate must now proceed to a general vote, which still has no proposed date and rate indication to potentially modify the bill. The process considers additional discussions at the Finance Committee and also discussions at the lower chamber.

So, at this moment, it is uncertain when this deal is going to be voted and it's highly unlikely that this will take place before the second round of presidential elections. However, even if the bill gets approved, Teck has its stability agreements in place under DL 600 for QB2 which grants the right to have for a period of 15 years from the startup of the project a stable rate for the specific mining tax and mining licenses. This includes the rate not to be subject to any new taxes, including royalties, fees or similar charges, specific to mining which were established after the date of execution of the stability agreement. So, in practice, this means that the new royalty will not affect QB2 for 15 years granted after the start of production.

With that, I will pass it back to Fraser.

Fraser Phillips, Senior Vice President-Investor Relations & Strategic Analysis, Teck Resources Ltd.

Thanks, Amparo. We will now move on to the Q&A session. Joining me we have, of course, Don, who will moderate; in addition to Red, Alex and Amparo, we're joined by Jonathan Price, our Senior Vice President and CFO; Shehzad Bharmal, our Senior Vice President, Base Metals; and Réal Foley, our Senior Vice President of Marketing and Logistics.

So, Kate, if you would be so kind as to open up the line for questions, please?

QUESTION AND ANSWER SECTION

Operator: Thank you. We will now take questions from the telephone lines. [Operator Instructions] Our first question Orest Wowkodaw, Scotiabank. Your line is open. Please go ahead.

<Q – Orest Wowkodaw – Scotia Capital, Inc.>: Oh, hi. Good afternoon. Red, we didn't have a chance to connect properly last week on the earnings call. I wanted to ask you as a follow up, just with the project being approximately two-thirds done, what gives you confidence at this point that the 5% potential overrun on the capital is a reasonable number and how much risk do you see that that number could increase as we roll into 2022, into the final 12 months?

<A – Red Conger – Teck Resources Ltd.>: Orest, great to be with you again. I actually wrote your name down before the Q&A session, because I knew you're going to follow up, so great to be with you again today. You can see from the tour that we've just conducted that a lot of the project is well out of the ground. We've got all the materials procured. We've got good work plans to get the construction completed.

The two big surprises that we've had in the second quarter that were – or pardon me, the third quarter that were previously unknown had to do with the seafloor conditions that we are now encountering in the offshore portion of the jetty construction. We're having to pound those piles harder down into the seafloor than the engineering anticipated and that's in order to meet structural integrity requirements for the foundation of that jetty. So, we now know that and understand that. We've got work processes in place to deal with that. We're actually having to weld additional piling pieces together to drive them farther into the ground. So, we now know what that is and what it takes to do that. So, that's part of the calculation.

The other thing that occurred in the third quarter, there's a large pump station up at the tailings facility, the earthwork, all the ground preparation that we had done to construct that pump station actually turned up a fault, a weakness in the ground, that moved. So, the site was no longer structurally sound to put a pump station on it without a lot of remediation. It was actually better for us from an engineering and construction perspective to just move it to another location and start over and prepare that ground. So, again, that's engineered well-known now. We're somewhere 25% or more complete on doing the earthwork on the new pump station location. All the material – any material differences that we needed to construct that are well in hand.

And then, the other thing that we've been dealing with is weather, both offshore – when there's high seas and wave conditions, we can't put divers in the water. It's not safe to do that. So, we've had hire down days in the third quarter than we had anticipated as a result of that. And likewise, up at elevation we've had some high wind conditions that we've had to deal with. Again, safety is paramount and we just don't lift big pieces when there's high wind condition, so that continues to – weather continues to be an unknown. But the other two things that I described are well understood now, engineered and workarounds, if you will, are in place and underway.

<Q – Orest Wowkodaw – Scotia Capital, Inc.>: And Red, in terms of where you're at right now, I mean you're two-thirds done, are you at peak workforce and is that basically now going to be maintained till the finish?

<A – Red Conger – Teck Resources Ltd.>: Orest, we can put more people to work on this project than we have right now and we are trying very aggressively to do that. Amparo and Stephanie Shaw and our Teck team here in Chile have put together a very creative site. It's a portal where people can apply to work on this project. It's first time it's ever been done in this country. We've got 11, 12 major contractors working on this project and they're all doing their own hiring effort.

We've actually coordinated that for them and it's like a one-stop shopping for [indiscernible] (00:52:56) people, foodservice people, any type of employee or skill set that we need. The

contractors just post them out there, the candidates come to this one site and get – and then the contractors have visibility to that. And the first week we had it up, we had 500 applications come into that. So, we have the ability now that we're [indiscernible] (00:53:26) and we've got the work fronts and the materials, and we're trying to hire even more people than we have now.

<Q – Orest Wowkodaw – Scotia Capital, Inc.>: Okay. And then just finally also, the disclosure last week talked about upward pressure on the CAD 600 million of COVID-related costs. What are you seeing there sort of that's changed over the last couple months? Is that just a function of having to maintain the current protocols or is something actually changed that's pushing that number up?

<A – Red Conger – Teck Resources Ltd.>: Well, couple of things. We are maintaining the current protocols and I think we've all been doing everything that we can to – we're all getting vaccinated and putting all the preventative measures that we can in place, and I continue to be optimistic that that's going to allow us to pursue different protocols as we go forward. But to this point, we're still doing all the testing beforehand. Contact tracing has actually become more stringent. Here in Chile, the contact trace rules are different if you detected delta variant, and we've had a few of those where it's – it's put a lot more people in quarantine than the protocols that exist in the past for contact tracing. So, that's new and different. We've had a couple of delta variants detected in the prescreen testing on the way to site and has ended up putting quite a few people in quarantine here recently.

<Q – Orest Wowkodaw – Scotia Capital, Inc.>: Thanks, Red. Appreciate the color.

Operator: Thank you. Our next question, Greg Barnes, TD Securities. Your line is open. Please go ahead.

<Q – Greg Barnes – TD Securities, Inc.>: Yeah. Thank you. A question for Red, too, on big projects like this, when you get down to the final throes of the electrical cabling installation, the process control, hookup that tends to be a challenge, how are you prepared for that? Do you have enough skilled employees to get all that done?

<A – Red Conger – Teck Resources Ltd.>: Yeah. No. Appreciate the question and that's definitely a big work effort for us here to get this finished. One of the things that we're working on is taking advantage of putting some well-placed night shift efforts on the project. So, if you think about cabling, there is a fair amount of it that's brute force, where you're just pulling cable and getting it in all the raised ways and cable runs, conduits, et cetera. And then, there's the technical part where you're actually making terminations and getting things connected the way they're supposed to be connected.

So, we can do a lot of that brute force work at night, pull cable at night and then terminate during the daylight hours, and do the more technical and skilled work during the daytime. So, that's one of the angles that we're working on and optimistic that that's going to help us to make a difference. And, again, we've got the material, we've got the cable and everything we need, and we're aggressively hiring electricians and if we have to bring them in from outside the country, we will.

<Q – Greg Barnes – TD Securities, Inc.>: Can you give us any kind of percentage completion rate on that, [indiscernible] (00:57:10)?

<A – Red Conger – Teck Resources Ltd.>: No. I don't have it. It's low at this point. It's not...

<Q – Greg Barnes – TD Securities, Inc.>: Okay.

<A – Red Conger – Teck Resources Ltd.>: That's something that's ramping up heavily right now.

<Q – Greg Barnes – TD Securities, Inc.>: Okay. And just on the derisking of the ramp up, what steps are you taking to make sure you have a smooth efficient ramp up?

<A – Red Conger – Teck Resources Ltd.>: Well, we've got, first of all, a great Teck team at Quebrada Blanca. So, they're actively engaged in learning and understanding all the aspects of this. One of the benefits of this integrated operations center that we have, it allows us to actually simulate the operation of all the different systems. So, everything from pumping at the port to running the SAG mills at elevation, all of that is being simulated now at this operations center. So, operators and supervisors, superintendents are all getting to practice and do that.

As we mentioned in the video, we're actually operating at the mine right now. So, that's a jump start on getting the mine ramped up and ready to go. But we've hired experts in commissioning, in startup that are on the job. We get reports from them every week on their progress, what they're seeing, things that we can do sequentially to commission things as they come available, as they get completed. We'll be doing some of that late this year with mine loop and truck shop and every one of those things that we get completed and operating or put into service just minimizes the amount that you have to do at the last minute when the plant is ready to run. So, lots of good help in that area.

<Q – Greg Barnes – TD Securities, Inc.>: Right. Thanks, Red.

Operator: Thank you. Our next question, Carlos de Alba, Morgan Stanley. Your line is open. Please go ahead.

<Q – Carlos de Alba – Morgan Stanley & Co. LLC>: Yeah. Thank you very much. Good afternoon, everyone. Just given again that you are two-thirds completed on the project, when would you expect to do the first trial, so maybe the cold trial, then the hot trial, and the most important aspects or phases of the process? And then, at this stage, what is your best estimate as to when you will be commencing the startup? Is it more in the third quarter, fourth quarter, early or late fourth quarter? Thank you very much.

<A – Don Lindsay – Teck Resources Ltd.>: Yeah, Carlos. So, the first critical system to being able to commission the rest of the facility is the water – the makeup water system from the ocean up to the site. So, we're laser-focused on getting that progress taking care off and start commissioning there. Our team has come up with some very innovative things to help commission that just as early as we possibly can. We're going to use a variety of equipment to help us do that and speed that up. The whole thing hinges on grinding line one as that critical part to actually crush and grind rock, [indiscernible] (01:01:09) all in and produce copper concentrate, and that's going to happen in the second half of next year.

Operator: Thank you. Our next question, Jackie Przybylowski from BMO Capital Markets. Your line is open. Please go ahead.

<Q – Jackie Przybylowski – BMO Capital Markets Corp. (Canada)>: Thank you very much and thanks for the presentation. I'm looking forward to seeing QB2 in person someday soon. I just have a question because you mentioned it at the beginning about QB3, QB4 subsequent phases, and I know you've said before that that's something that's maybe a little bit farther away. But since you brought it up, can you give us some commentary or color in terms of what you're seeing? What the timeline might be? I know there's been different sort of ideas in the past with whether QB3 is going to be a smaller project and QB4 was going to be bigger or QB3 was going to be bigger. Can you just give us any kind of color on how you're seeing that subsequent phases at this moment?

<A – Don Lindsay – Teck Resources Ltd.>: Go ahead, Red.

<A – Red Conger – Teck Resources Ltd.>: Yeah. So, Jackie, appreciate the question. I got to tell you, I'm just so excited about this mineral deposit and the opportunities that we have here going forward. The mineral itself will support much, much more copper concentrator capacity than what we're building today. But the way the pieces have come together on QB2, it looks like we've got a very capital efficient opportunity to add an additional sideline in ball mills, et cetera, and really not have to add any other infrastructure other than just those components at the concentrator itself. So, that – any time you can do something like that, that's capital efficient and has some permitting advantages to it, you don't have to permit a tailing dam and a lot of the things that we had to do for QB2 or that we would have to do for a much larger expansion. So, it looks like we've got a very attractive sweet spot there that we're all pretty excited about.

<A – Don Lindsay – Teck Resources Ltd.>: And Jackie, maybe I could add that we're really moving towards a phase of the company's history that, as we get QB2 completed, we anticipate being in a phase for two, three, four years of lot of capital available to return to shareholders, while growth carries on, on a very capital-light basis. And we'll be actually able to give you more information on both that phase and that plan, including on QB3, possibly by the end of this year or early next quarter.

<Q – Jackie Przybylowski – BMO Capital Markets Corp. (Canada)>: That's fantastic. So, I guess I just like to summarize that would be sort of add-on or incremental expansion, and then you'd be envisioning a bigger extension probably subsequent to that, is that fair, like with more infrastructure or tailings or whatever?

<A – Don Lindsay – Teck Resources Ltd.>: Yeah. It's quite possible, but the subsequent what you referred to would be several years down the road.

<Q – Jackie Przybylowski – BMO Capital Markets Corp. (Canada)>: Yeah, right. Okay. No. That sounds good. Thank you so much. And maybe one other question just on the constitutional reforms, that presentation was super helpful and I recognize what you're saying that there's probably going to be minimal progress through the presidential election. Can you talk about maybe after that presidential election, what you're thinking the timeline is? Do you expect a resolution will be made sort of by the mid next year or earlier or later in terms of like wrapping up the entire understanding of what the fees and royalties will be to the industry?

<A – Don Lindsay – Teck Resources Ltd.>: Amparo, over to you.

<A – Amparo Cornejo – Teck Resources Ltd.>: Okay. Hello, Jackie. At this moment, we don't have that information, but it's highly possible that a definition will be known by early next year. But as I said, it's not clear at this moment.

<Q – Jackie Przybylowski – BMO Capital Markets Corp. (Canada)>: Okay. That's helpful. Thank you very much. That's all my questions. Thank you.

Operator: Thank you. Our last question, Brian MacArthur from Raymond James. Your line is open. Please go ahead.

<Q – Brian MacArthur – Raymond James Ltd.>: Good morning. I just want to go back to the seafloor issue and just make sure like is this [indiscernible] (01:06:01) six months and this could actually ultimately become a critical path problem. I'm just trying to understand exactly – I mean you talked about costs are going to go up, but is there – is this just a question of throwing a lot more money at it quickly or you talked about weather, too, is there a real risk that this is becoming quite problematic?

<A – Red Conger – Teck Resources Ltd.>: So, Brian, if you look back at the photos that we provided...

<Q – Brian MacArthur – Raymond James Ltd.>: Yeah.

<A – Red Conger – Teck Resources Ltd.>: ...on that offshore jetty, there's a temporary island that we've constructed out away from the current jetty construction. And what we're doing there is we're actually driving piles and building jetty back toward the jetty that's coming from onshore. So, that location of that temporary island is the location where the water pipelines that actually bring the water from the ocean into our desalinization plant and then the outfall pipes to take the brine back out to the ocean and be put back in the water. So, that's the length of jetty that we need to build to get the desalinization plant running and start pushing water up the hill. The jetty construction from that island farther out into the ocean is for the ship loader.

<Q – Brian MacArthur – Raymond James Ltd.>: Okay.

<A – Red Conger – Teck Resources Ltd.>: So, you don't have to have all of that build to start bringing water up the hill and commissioning grinding line one.

<Q – Brian MacArthur – Raymond James Ltd.>: Right. That's what I was trying to figure out is whether you're going to get caught on the critical path part for the seawater, because the other stuff, just loading, you can do later on, right?

<A – Red Conger – Teck Resources Ltd.>: Yeah. No. You're spot on, Brian.

<Q – Brian MacArthur – Raymond James Ltd.>: Okay.

<A – Red Conger – Teck Resources Ltd.>: So, again, all the – yeah, you understand it just right. And I'll give you one other for instance and I don't want to get too engineering wonking on everybody here, but we're putting in some additional infrastructure that's temporary that's actually going to help us lay the pipes out into the ocean floor, et cetera. We've driven some piles and done some things. We're going to put another one of these temporary islands in to help us to do all of that.

When we take effort hours on components like that, we don't get any credit for actually making construction progress. But in the grand scheme of things, it's overall wise and efficient for us to do those kinds of things and not worry so much about construction progress as worrying about how do we best most effectively build those components that are critical to get this thing running. So, we're – again, I'm proud of our team, they're being very creative and a lot of different folks collaborating to come up with some of these workarounds and enhancements to get the thing built.

<Q – Brian MacArthur – Raymond James Ltd.>: And maybe...

<A – Don Lindsay – Teck Resources Ltd.>: Okay. If I'm accurate, I'm told there's no more – Brian, did you have a follow-up?

<Q – Brian MacArthur – Raymond James Ltd.>: I was just going to ask, apologize, one more question to it. Sounds like you've had a bit of a challenge with weather and wind. And every time I've been at QB, it's been windy. So, [indiscernible] (01:09:58) is it seasonal that it's worse up there in the winter or is there something – are these two delta events you're getting up there this year that's made it much more challenging? I'm just kind of – any color on that would be helpful.

<A – Red Conger – Teck Resources Ltd.>: Certainly, the third quarter was more inclement weather than we had planned on. It's a nice time of the year here. Right now the days are getting longer, the weather is improved and again, I'm eternal optimist that that's not – those weather conditions aren't permanent, but we'll – they're subsiding and we get longer, warmer workdays now and all of that helps us.

<Q – Brian MacArthur – Raymond James Ltd.>: Thank you very much.

Donald R. Lindsay, President, Chief Executive Officer & Director, Teck Resources Ltd.

Great. We'll I'm told there's no more questions in the queue, so we'll wrap it up there. Thank you, operator. Thank you to everyone for joining us today. If we have missed anyone with questions, please feel free to reach out to Fraser or any of the other members of our Investor Relations team and we'd be happy to answer them. So, we'll look forward to speaking with you again with our quarterly call for the year-end results and the Q4 results in middle of February.

We are – today, it's November 1, so we're one-third of the way through Q4, which is shaping up to be another all-time record quarter and by quite a margin over Q3. And I remind you that while we're one-third into the quarter, we're two-thirds into the pricing period for the benchmark coal price, so it's looking pretty good from that point of view. So, once again, thank you to everybody for joining us and we'll speak to you again in February.

Operator: Thank you. The conference has now ended. Please disconnect your lines at this time. Thank you for your participation.

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