

# INVESTOR PRESENTATION

April 24, 2025

### **CAUTION REGARDING FORWARD-LOOKING STATEMENTS**

Both these slides and the accompanying oral presentation contain certain forward-looking information and forward-looking statements as defined in applicable securities laws (collectively referred to as forward-looking statements). These statements relate to future events or our future performance. All statements other than statements of historical fact are forward-looking statements. The use of any of the words "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "predict", "potential", "should", "believe" and similar expressions is intended to identify forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. These statements speak only as of the date of this presentation.

These forward-looking statements include, but are not limited to, statements concerning: our strategy and priorities; the potential for Quebrada Blanca to be a top 5 copper mine globally; statements regarding Teck's capital allocation framework, including statements regarding potential returns to shareholders, potential cash flows and allocation of funds; all expectations regarding QB, including expectations relating to throughput and recovery rates, grades, production, net cash unit costs; our expectations with respect to future and ongoing project development, including expansions of existing operations, including expectations regarding the timing and occurrence of any sanction decisions and prioritization of capital, expectations related to the submission and receipt of regulatory approals and the timing GD or engineering studies and expectations relating to mine life, production levels, post-sanction capital costs, payback periods, first production dates and mine life; expectations with respect to expansions, extensions or debottlenecking of our existing operations, including expectations relating to mine life, production, scope, costs, submission and receipt of regulatory approvals and completion of engineering studies; in ineral reserves and resources; anticipated global and regional supply, demand and market outlook for our commodities; all macroeconomic and market expectations; all guidance included in this presentation, including production guidance, net cash unit cost guidance, sustaining capital, capitalized stripping, capital expenditure guidance and sales guidance; and all other statements that are not historic facts.

Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this presentation. Such statements are based on a number of assumptions that may prove to be incorrect, including, but not limited to, assumptions regarding: general business and economic conditions; interest rates; commodity and power prices; acts of foreign or domestic governments; the iming of receipt of permits and other regulatory and governmenta; the outcome of legal proceedings, the supply and demand for, and the level and volatility of prices of, copper, zinc and our other metals and minerals as well as inputs required for our operations; the timing of receipt of permits and other regulatory and governments; the valiability of water and power resources for our projects and operating supplies and services in sufficient quantities on a timely basis; the availability of letters of credit and other forms of financial assurance acceptable to regulators for reclamation and ther bonding requirements; willide employees; the satisfactory negotiation of collective agreements with unionized employees; the impact of changes in Canadian-U.S. dollar exchange rates, Canadian dollar-Chilean Peso exchange rates and there goverability of uratina, contractions of ur coppertion; and there goverability of urating and evelopment projects; closure costs; environmental compliance costs; market competition; the accuracy of our mineral reserve and resource estimates (including with respect to size, grade and recoverability) and the geological, operations with our employees and with our business and join verture partners; the impact of climate change initiatives on markets and perations with and respect on size, grade and recoverability) and the geological, operational and price assumptions on which these are based on numerous assumptions of management regarding operating markets. Statements concerning future productin costs or volumes are based on numerous assumptions of

Inherent in forward-looking statements are risks and uncertainties beyond our ability to predict or control, including, without limitation: risks that are generally encountered in the permitting and development of mineral properties such as unusual or unexpected geological formations; associated with unanticipated metallurgical difficulties; relating to delays associated with permit appeals or other regulatory processes, ground control problems, adverse weather conditions or process upsets and equipment malfunctions; risks associated with any damage to our reputation; risks associated with volatility in financial and commodities markets and global uncertainty; risks associated with labour disturbances and availability of skilled labour; risks associated with fluctuations in the market prices of our principal commodities or of our principal inputs; risks associated with the imposition of tariffs, import or export restrictions, or other trade barriers by foreign or domestic governments; associated with changes to the tax and royalty regimes in which we operate; risks associated with mineral reserve and resource, changes in environmental legislation and regulation, and changes to our reclamation obligations; risks associated with mineral reserve and resource estimates; risks associated with changes to our credit ratings; risks associated with our material financing arrangements and our covenants threeunder; risks associated with procurement of goods and services for our business, projects and legal proceedings; and other risk factors detailed in our Annual Information Form. Certain of our operate through joint arrangements where we may not have control over all decisions, which may cause outcomes to differ from current expectations.

Teck cautions that the foregoing list of important factors and assumptions is not exhaustive. Other events or circumstances could cause our actual results to differ materially from those estimated or projected and expressed in, or implied by, our forward-looking statements. See also the risks and assumptions discussed under "Risk Factors" in our most recent Annual Information Form and in subsequent filings, which can be found under our profile on SEDAR+ (www.sedarplus.ca) and on EDGAR (www.sec.gov) under cover of Form 40-F, as well as subsequent filings that can also be found under our profile. The forward-looking statements contained in these slides and accompanying presentation describe Teck's expectations at the date hereof and are subject to change after such date. Except as required by law, we undertake no obligation to update publicly or otherwise revise any forward-looking statements or the foregoing list of assumptions, risks or other factors, whether as a result of new information, future events or otherwise.

Scientific and technical information in this presentation was reviewed and approved by Rodrigo Alves Marinho, P.Geo., a consultant of Teck and a Qualified Person under National Instrument 43-101.

# **VALUE CREATION THROUGH OUR RESILIENT BUSINESS**

### Fundamentals for our commodities remain robust

### Macro factors continue to drive demand for our key commodities:



Global Manufacturing and Development



Industrial Policy and National Security



*Electrification Infrastructure* 



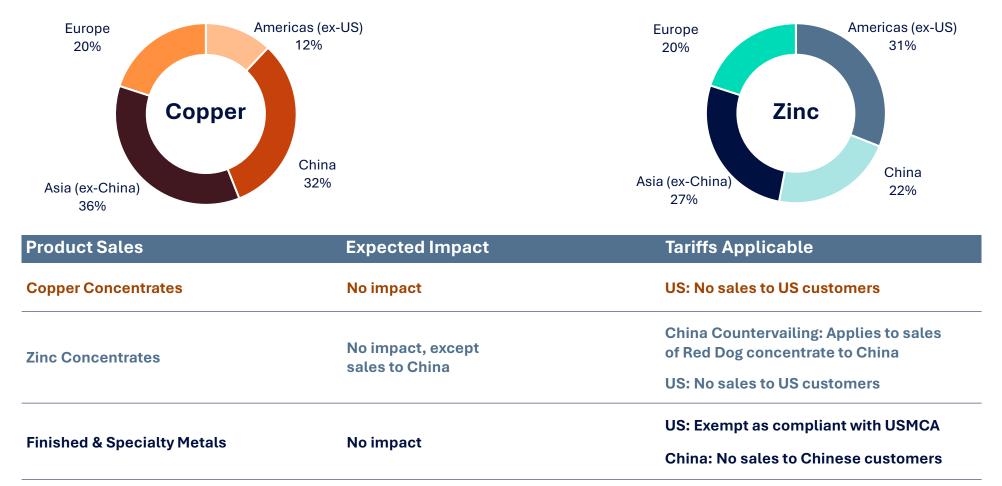
Digital Economy

#### Our resilient business is underpinned by:

Growing copper production and improving margins	Active share buyback program	Value-accretive copper growth projects	Agile commercial strategy	Strong balance sheet
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# **CLOSELY MONITORING POTENTIAL IMPACT OF TARIFFS**

### No material impact on sales from tariffs expected



#### Concentrate sales are diversified and to non-US customers<sup>1</sup>

Teck USMCA is the United States-Mexico-Canada Agreement.

# RESPONSIBLE GROWTH AND VALUE CREATION

Driven by our purpose and values, we will grow to become one of the world's leading providers of responsibly-produced critical minerals.

Balancing growth with cash returns to shareholders

Our strategy is focused around four pillars:



Focusing on the metals essential to meet growing demand driven by the energy transition CORE EXCELLENCE

Industry-leading capabilities, processes and talent to drive us forward VALUE-DRIVEN GROWTH

A rigorous approach to growth focused on value creation



Ensuring we stay resilient and able to create value throughout market cycles



## FOUNDATION OF WORLD-CLASS OPERATIONS

### Energy transition metal assets in established mining jurisdictions



operating in the Americas

### 70% of EBITDA<sup>1</sup>

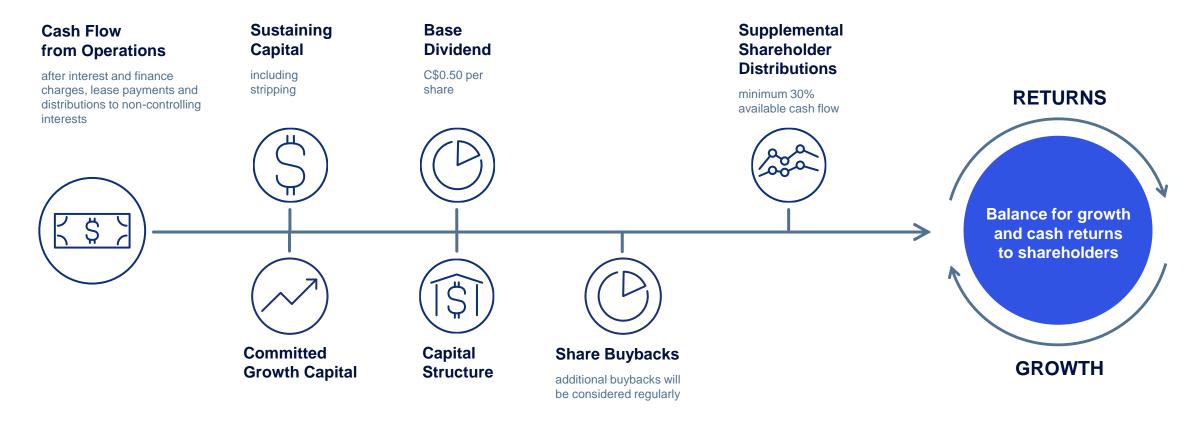
from Tier 1 assets

#### Largest net zinc miner globally

## **DISCIPLINED CAPITAL ALLOCATION FRAMEWORK**

### Commitment to return 30-100% of available cash flow to shareholders\*

#### Balancing value accretive growth with cash returns to shareholders and a strong balance sheet



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\* Our capital allocation framework describes how we allocate funds to sustaining and growth capital, maintaining solid investment grade credit metrics and returning excess cash to shareholders. This framework reflects our intention to make additional returns to shareholders by supplementing our base dividend with at least an additional 30% of available cash flow after certain other repayments and expenditures have been made. For this purpose, we define available cash flow (ACF) as cash flow from operating activities after interest and finance charges, lease payments and distributions to non-controlling interests less: (i) sustaining capital and capitalized stripping; (ii) committed growth capital; (iii) any cash required to adjust the capital structure to maintain solid investment grade credit metrics; (iv) our base \$0.50 per share annual dividend; and (v) any share repurchases executed under our annual buyback authorization. Proceeds from any asset sales may also be used to supplement available cash flow. Any additional cash returns will be made through share repurchases and/or supplemental dividends depending on market conditions at the relevant time.

# FOCUS ON OUR VALUE CREATION PRIORITIES

**Balancing growth and cash returns to shareholders** 



Ramp-up QB to **steady state**, including the molybdenum plant



Grow copper production, reduce unit costs, and improve margins



Continue to execute on the record authorized share buyback



Progress value-accretive copper growth projects to potential 2025 sanction



Enable resilience through agile commercial strategy and strong balance sheet

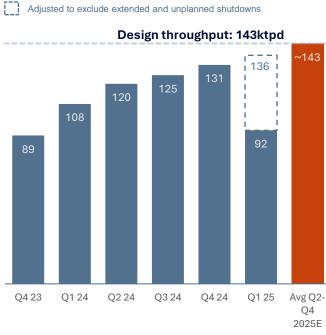




# **D** QB PLANT PERFORMANCE CONTINUES TO IMPROVE

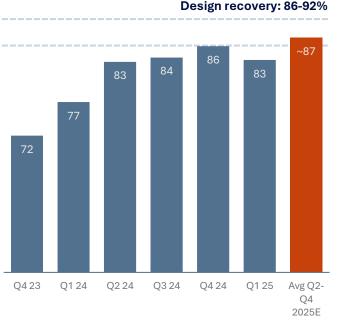
### 2025 guidance unchanged

#### Throughput<sup>1</sup>



• Excluding extended and unplanned shutdowns, average daily throughput increased in Q1 2025 vs. Q4 2024

#### **Recovery**



• Higher level of transition ores mined, leading to lower recoveries in Q1 2025, as expected QB Guidance for 2025<sup>2</sup>

# 230-270kt

copper production expected at the lower end of guidance

3.0-4.5kt

molybdenum production expected at the lower end of guidance

# US\$1.80-2.15/lb

net cash unit costs\* expected at the higher end of guidance

#### Grade

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• Continue to expect full-year average grade of ~0.60%<sup>2</sup>

\* Net cash unit cost per pound is a non-GAAP ratio. See "Non-GAAP Financial Measures and Ratios" slide

## **2** GROWING COPPER PRODUCTION WITH IMPROVING MARGINS

Increase in copper production at lower costs in 2025

**Copper Production** Net Cash Unit Cost\* **Copper EBITDA Margin\* Expansion** (kt, contained copper) (US\$/lb) (%, from operations) 12-25% +10-27% improvement increase **33%>42%>51%** 2024 2025 2023 Consensus<sup>1</sup> 2.20 1.65-1.87 446 1.95 296 2023 2024 2025 2023 2024 2025 Guidance Guidance

# **3 STRONG TRACK RECORD OF CASH RETURNS TO SHAREHOLDERS**

**Completed >50% of our \$3.25B in authorized share buybacks** 

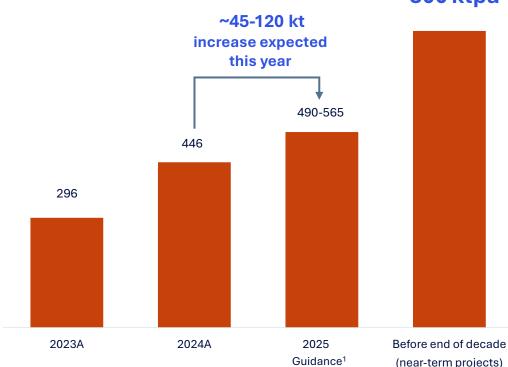


Additional Cash Returns to Shareholders **\$1.5B**<sup>2</sup> in authorized share buybacks remaining from \$3.25B program, improving per-share value & 30-100% of annual future available cash flow<sup>3</sup>

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# **4 VALUE-ACCRETIVE GROWTH**

Significant growth expected in 2025; path to ~800 ktpa before end of the decade



#### ~800 ktpa

### а

Quebrada Blanca Optimization & Debottlenecking (Cu-Mo-Ag | Brownfield | Chile | 60%) Optimizes value from a Tier 1 asset

Value-Accretive Near-Term Copper Projects



Highland Valley Mine Life Extension (HVC MLE) (Cu-Mo | Brownfield | Canada | 100%) Extends a core asset by 17 years



Zafranal (Cu-Au | Greenfield | Peru | 80%) Low capital intensity with rapid payback expected



San Nicolás (Cu-Zn Ag-Au | Greenfield | Mexico | 50%) Low capital intensity and strong returns expected

# WELL-FUNDED NEAR-TERM PROJECTS PROGRESSING AS PLANNED

### **Potential sanction decisions in 2025**



Highland Valley Mine Life Extension (Cu-Mo | Brownfield | British Columbia | 100%)

- Successful independent review to confirm construction readiness
- Environmental assessment process is proceeding





Zafranal

(Cu-Au | Greenfield | Arequipa | 80%)

- Main permit in place
- Project progressing as scheduled
- Advanced works permit received on April 10<sup>th</sup>
- Aim to submit construction permit in Q2 2025

Potential sanction decision in late 2025



#### San Nicolás

(Cu-Zn Ag-Au | Greenfield | Zacatecas | 50%)

- Ongoing engagement with government and other stakeholders in support of permits
- Progressing feasibility study and execution strategy



QB Optimization and Debottlenecking (Cu-Mo-Ag | Brownfield | Tarapacá | 60%)

- Optimization progressing
- Detailed planning for debottlenecking underway

Feasibility study completion and potential receipt of permits expected in H2 2025

Planned DIA permit application in H2 2025

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# **5 STRONG BALANCE SHEET PROVIDES RESILIENCE**

**Enables continued value creation in current market conditions** 



#### Debt Repayments<sup>1</sup> (US\$M)

Outstanding note maturities are long dated

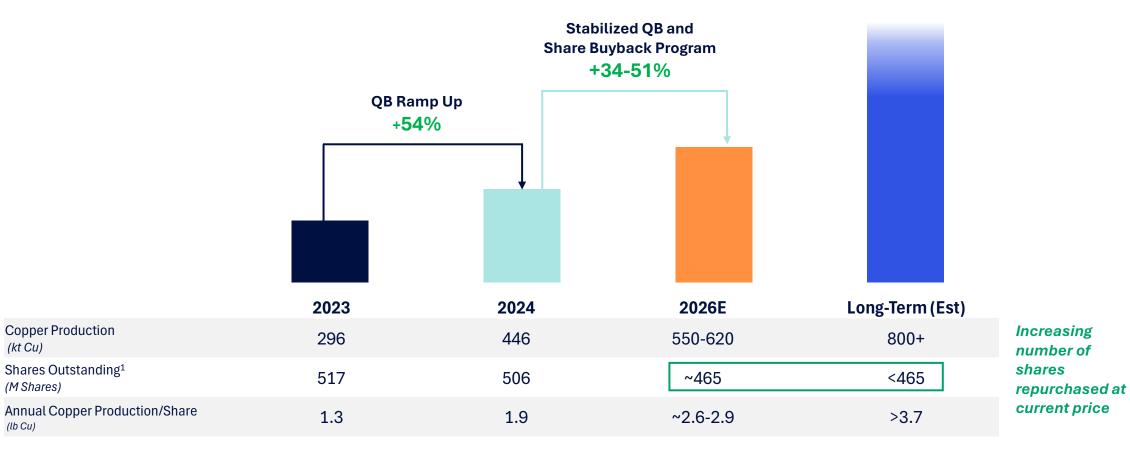


■ QB Project Finance ■ Term Notes

• Successful achievement of completion testing at QB has resulted in Teck and the other sponsor guarantees of the project finance facility being released

# **ILLUSTRATIVE ACCRETIVE GROWTH ON PER-SHARE METRICS**

**Compound impact of copper growth and authorized share buybacks** 



# RESPONSIBLE GROWTH AND VALUE CREATION

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Balancing growth with cash returns to shareholders

Our strategy is focused around four pillars:



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Industry-leading capabilities, processes and talent to drive us forward VALUE-DRIVEN GROWTH

A rigorous approach to growth focused on value creation



Ensuring we stay resilient and able to create value throughout market cycles



# APPENDIX

# OPERATIONS AND SAFETY



### FOUNDATION OF WORLD-CLASS OPERATIONS AND PROJECTS

	Operating Assets	Brownfield Projects
Operations	Quebrada Blanca (QB)	QB Future Expansion
	Antamina	Antamina Mine Life Extension
	Highland Valley	Highland Valley Mine Life Extension
	Carmen de Andacollo (CdA)	CdA Mine Life Extension
	Red Dog	Red Dog Aktigiruq Asset Extension
	Trail	Trail Critical Minerals Opportunities

Projects	Defined Projects	Prospective Projects
	San Nicolás	NuevaUnión
	Zafranal	Teena
	Galore Creek	Cirque
	NewRange	
	Schaft Creek	



### **CONTINUED COMMITMENT TO SAFETY AND SUSTAINABILITY**

- Strong safety performance in Q1 2025
  - High Potential Incident (HPI) frequency rate remained low at 0.05
- Released our 24<sup>th</sup> annual Sustainability Report
  - Aligned with GRI and SASB standards and in conformance with ICMM member requirements and MAC TSM protocols

#### Teck-Controlled High Potential Incident (HPI) Performance<sup>1</sup> (per 200,000 hours worked)



GRI is the Global Reporting Initiative Standards. SASB is the Sustainability Accounting Standards Board. ICMM is the International Council on Mining and Metals. MAC TSM is the Mining Association of Canada's Towards Sustainable Mining program.

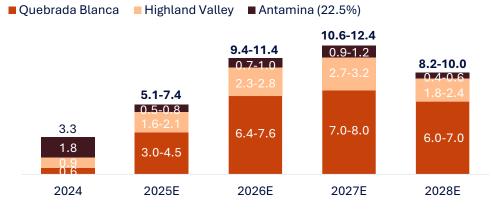
## **COPPER GUIDANCE**

### Expect higher copper production and lower net cash unit costs and capex in 2025

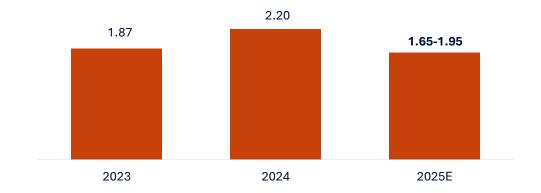
#### ■ Highland Valley ■ Antamina (22.5%) ■ Carmen de Andacollo Quebrada Blanca 550-620 530-600 490-565 45-55 45-55 455-525 45-55 95-105 446 85-95 25-15 40 80-90 80-90 96 280-310 280-310 270-300 230-270 208 2024 2025E 2026E 2027E 2028E

#### Copper Production<sup>1,2</sup> (kt)

### Molybdenum Production<sup>1,2</sup> (kt)



#### Net Cash Unit Costs<sup>\*,1,3</sup> (US\$/lb)



#### Capital Expenditures<sup>1,4</sup> (C\$M)

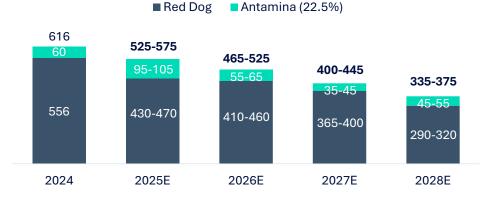


**TECK** \*Net cash unit costs per pound is a non-GAAP ratio. See "Non-GAAP Financial Measures and Ratios" slide.

# **ZINC GUIDANCE**

### **Reflects declining grades at Red Dog – advancing studies for mine life extension**

#### Zinc Production<sup>1,2</sup> (kt)



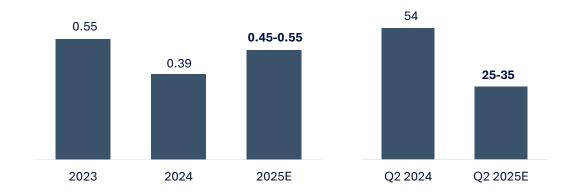
#### Refined Zinc Production<sup>1,2</sup> (kt)

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#### Net Cash Unit Costs<sup>\*,1,3</sup> (US\$/lb)

Red Dog Sales<sup>1</sup> (kt)



#### Capital Expenditures<sup>1</sup> (C\$M)



\* Net cash unit costs per pound is a non-GAAP ratio. See "Non-GAAP Financial Measures and Ratios" slide.

### **COST OF SALES**

### **2024**



#### Zinc Cost of Sales (C\$)



#### **Copper Operating Costs (%)**

Total	100%
Other Costs	2%
Energy	22%
Repairs & Maintenance Parts	16%
<b>Operating Supplies &amp; Parts</b>	16%
Contractors & Consultants	23%
Labour	21%

#### Zinc Operating Costs (%)

Total	<b>100</b> %
Other Costs	14%
Energy	16%
Repairs & Maintenance Parts	10%
Operating Supplies & Parts	13%
Contractors & Consultants	13%
Labour	34%



### **COLLECTIVE AGREEMENTS**

Operation	Expiry Dates <sup>1</sup>
Carmen de Andacollo	September 30, 2025 December 31, 2025
Highland Valley	September 30, 2026
Trail Operations	May 31, 2027
Antamina	July 31, 2027
Quebrada Blanca	January 31, 2028 March 31, 2028 November 30, 2028

### LATAM OPERATIONS



# **QUEBRADA BLANCA**

### **Tier 1, low-cost, long-life cornerstone asset**

Large, long-life deposit capable of supporting multiple expansions



**QB** completion testing achieved – independent verification of design, construction and capacity to operate at design levels

3

Strong cash flow generation expected, due to lower costs, low sustaining capital and low capitalized stripping



0.52% 230-270kt 280-310kt Cu reserve grade

2025 Cu production guidance<sup>1</sup>

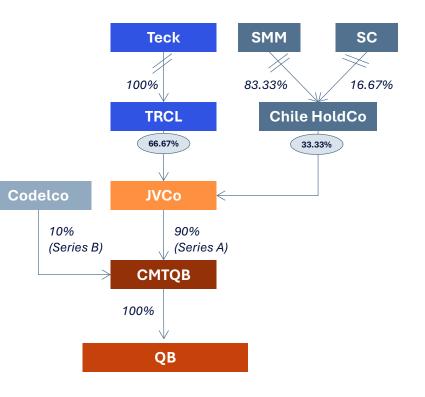
2026 Cu production guidance<sup>1</sup>



### **CODELCO INTEREST IN QUEBRADA BLANCA**

- Chilean state-run miner Codelco purchased Enami's 10% non-funding interest in Compañía Minera Teck Quebrada Blanca S.A. (CMTQB) on September 5, 2024
- Codelco is not required to fund QB development costs
- Project equity funding in form of 25% Series A Shares and 75% Shareholder Loans
- Until shareholder loans are fully repaid, Codelco is entitled to a minimum dividend, based on net income, that approximates 2.0-2.5% of free cash flow
  - Thereafter, Codelco receives 10% of dividends / free cash flow

#### **Organizational Chart**



### **ANTAMINA**

### One of the largest copper and zinc mines in the world by production

1

**Tier 1, high-grade copper-zinc deposit** producing copper, zinc, molybdenum, and lead concentrates

2

Low C1 costs due to high grade and zinc credits

3

Significant land position with both **near and long-term expansion potential** 

**11** years

Current mine life plus approval to extend to 2036 (+8 years) 0.92%

Cu reserve grade

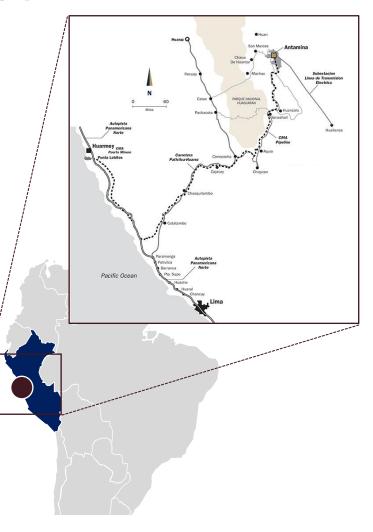
**80-90**<sub>kt</sub> 2025 Cu production guidance<sup>1</sup> (22.5%)

\$**1.0**B

2024 gross profit before D&A\*

\$737м





## **ANTAMINA MINE LIFE EXTENSION**

### **Potential extensions beyond 2036**

Received regulatory approval to extend life of mine to 2036 in Q1 2024

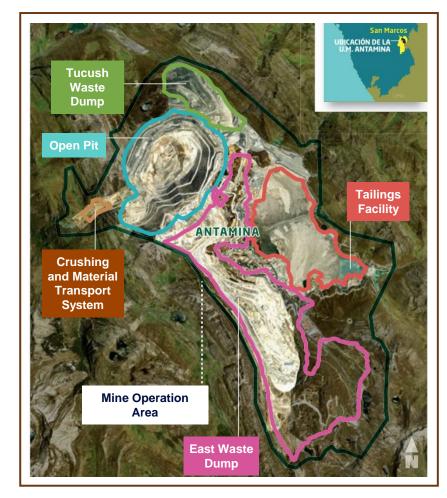
• Maintains current production profile of well known, proven asset

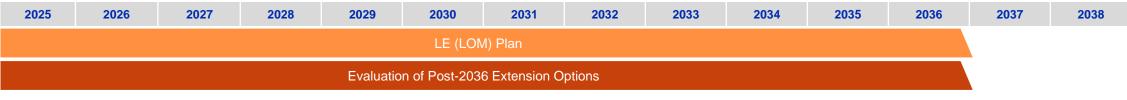
Enables low-risk US\$2B investment **(Teck's share - US\$450M)** over 8 years to optimize and expand the existing facilities including:

- A **pit expansion** with in-pit waste crushing and conveying systems to reduce haulage demands as the pit deepens
- A **30m raise of the existing tailings dam** to create additional tailings management facility capacity
- New mining equipment and expanded truck shop

Opportunities to extend the mine life beyond 2036 are being studied

**Theoretical Timeline** 

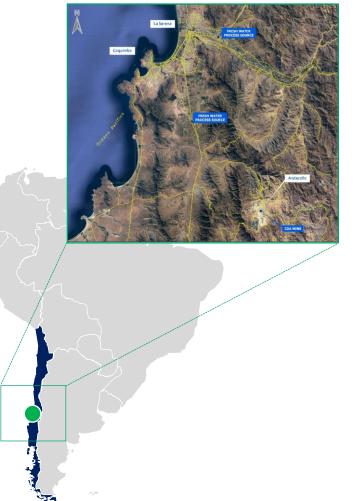




# **CARMEN DE ANDACOLLO**

### **Highly efficient operation**





Teck \*Gross profit before depreciation and amortization (D&A) is a non-GAAP financial measure. See "Non-GAAP Financial Measures and Ratios" slides.

2024 gross profit

### NORTH AMERICA OPERATIONS

0

### **HIGHLAND VALLEY COPPER**



current mine life to 2028; potential extension to 2045 (+17 years)

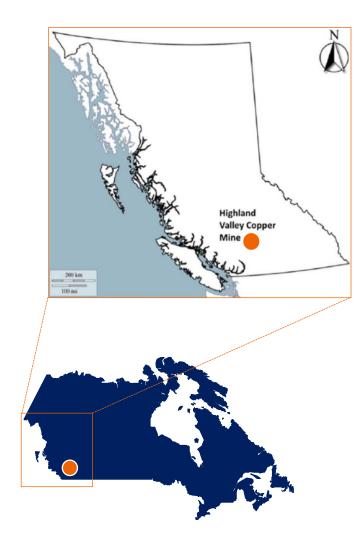
Cu reserve grade

2025 Cu production guidance<sup>1</sup>

2024 gross profit before D&A\*



2024 gross profit



## **OVERVIEW OF HIGHLAND VALLEY MINE LIFE EXTENSION**

### **Attractive capital intensity**

# Quality brownfield extension

**Overview** 

- Extends existing HVC copper production with expansion expected to be completed in 2027
- Project includes increased grinding capacity, flotation circuit modifications, expansion of existing tailings facility, and expanded mine fleet

- Scope

# Well-understood ore body and proven asset performance

- SAG Replacement of AG
- C3 Ball Mill (tertiary grinding)
- Flotation, Tailings Upgrades
- Mine Fleet Additions
- Mine Maintenance Shop Expansion

Permitting

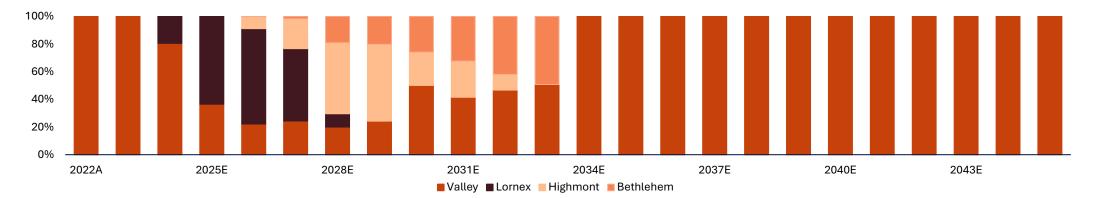
# On-track with regulatory and Indigenous reviews in progress

- British Columbia Environmental Assessment (EA) application submitted in Q4 2023
- Ongoing discussions with several Indigenous nations to support their internal reviews



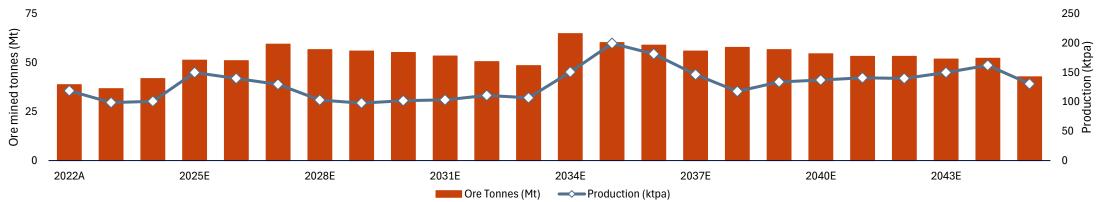
## **HVC MINE LIFE EXTENSION**

Estimated project capital of \$1.8-2.0B; avg annual Cu production of 137kt<sup>1</sup> to 2045



#### HVC Ore Feed (% of overall throughput)

**Ore Mined Tonnes and Forecast Contained Copper Production** 

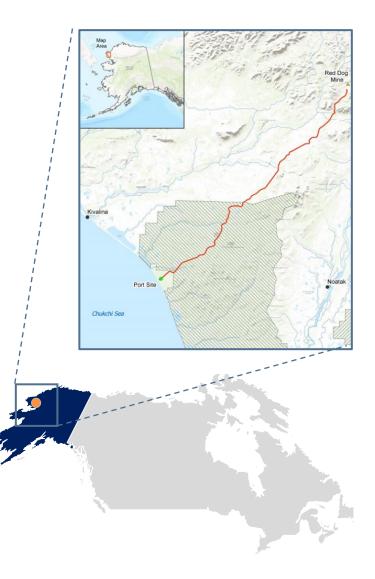


### **RED DOG OPERATIONS**

One of the world's largest zinc mines<sup>1</sup>, and largest critical minerals mine in the United States
 Consistent cash flow generation
 Built on a world-class mining district with potential to extend mine life well beyond current operation
 Built on a world-class mining district with potential to extend mine life well beyond current operation
 Built on a world-class mining district with potential to extend mine life well beyond current operation
 Built on a world-class mining district with potential to extend mine life well beyond current operation



2024 gross profit



## **RED DOG SEASONALITY**

#### Sales

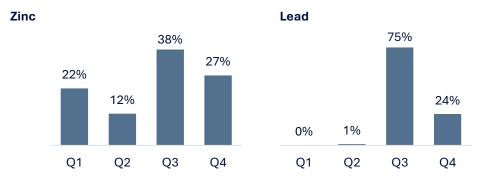
- Operates 12 months
- Ships ~4 months
- Shipments to inventory in Canada and Europe; direct sales to Asia
- ~65% of zinc sales in second half of year
- ~99% of lead sales in second half of year
- Sales seasonality causes net cash unit cost seasonality

#### **Unit Costs**

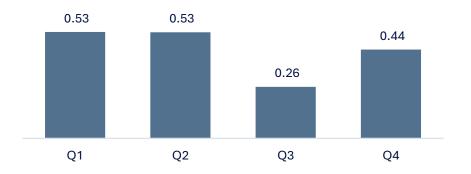
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• Seasonality of Red Dog net cash unit costs largely due to lead sales during the shipping season

#### Historical Zinc Sales and Lead Sales<sup>1</sup> (%)



# Five-Year Historical Average Red Dog Net Cash Unit Costs<sup>\*,2</sup> (US\$/lb)



## **RESERVES AND RESOURCES AT RED DOG OPERATIONS**



#### Mineral Reserves and Resources<sup>1</sup>

Cotogony	Tonnes		Grade		Reco	verable	Metal
Category	Mt	Zn (%)	Pb (%)	Ag (g/t)	Zn (kt)	Pb (kt)	Ag (koz)
Reserves							
Proven	-	-	-	-	-	-	-
Probable	29.1	11.5	3.3	61.8	2,820	500	36,130
Total P&P	29.1	11.5	3.3	61.8	2,820	500	36,130
Resources					Con	tained M	etal
Measured	-	-	-	-	-	-	-
Indicated	4.7	7.9	6.4	124.5	370	300	18,750
Total M&I	4.7	7.9	6.4	124.5	370	300	18,750
Inferred	13.2	11.1	4.0	77.9	1,460	530	33,130

## **RED DOG MINE LIFE EXTENSION**

## High grade, large-scale underground mine leverages existing mill & infrastructure





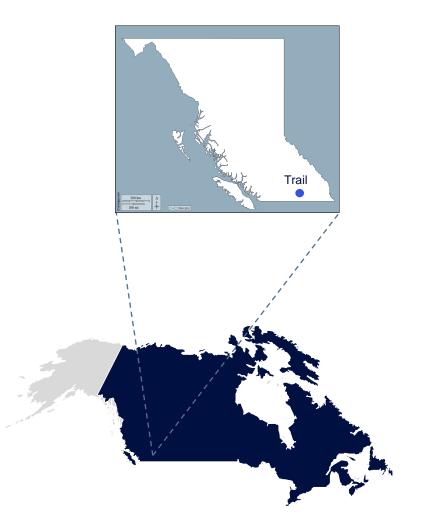
## **TRAIL OPERATIONS**

## One of the largest fully integrated polymetallic smelting and refining complexes

**Produce refined zinc and lead**, precious and specialty metals, chemicals and fertilizer products

Strong strategic value enabling vertical integration for the zinc segment

Decades of experience employing recycling processes & new market opportunities emerging in critical minerals sector



## COPPER GROWTH PORTFOLIO



## **NEAR-TERM GROWTH PROJECTS HAVE A SMALLER SCOPE**

## Reduced scope and complexity, leading to lower capital intensity

B2 – Large Scope		Mine Area	Linear Works	Workforce / Port Are
		Annual Mining Rate	Water Supply Pipeline	<b>Construction Workforce</b>
5	The second	100 Mtpa	165 km	~15,000 (peak per shift)
Port	Mine	TMF Launder / Water Reclaim	Transmission Line	Port
Port	The second second	12 km	165 km	New
	~ 4,400m elevation	TMF Capacity	Concentrate Pipeline	Desalination Plant
		1.4 Bt	165 km	New
afranal – Medium Scope	ograded access road ~25 Km			
105		Annual Mining Rate	Water Supply Pipeline	Construction Workforce
Port Water supply	Mine	50 Mtpa	54 km	~ 4,000
	Tie Contraction	TMF Launder / Water Reclaim	Transmission Line	Port
		<5 km	96 km	Existing
	~ 2,800m elevation	TMF Capacity	Concentrate Pipeline	<b>Desalination Plant</b>
		0.44 Bt	$\bigcirc$	$\bigcirc$
an Nicolás – Small Scope	New access road ~25 Km		-	
		Annual Mining Rate	Water Supply Pipeline	Construction Workforce
To not have	Gulf of Mexico ports: ~ 700 Km from the project	45 Mtpa	In pit water supply	~ 2,000
	1 Mine	TMF Launder / Water Reclaim	Transmission Line	Port
<ul> <li>Pacific Coast ports:</li> <li>~ 625 Km from the project</li> </ul>		<5 km	< 25 km	Existing
	~2,100m elevation	TMF Capacity	Concentrate Pipeline	Desalination Plant
	New access road ~25 Km			

## **WELL-FUNDED NEAR-TERM PROJECTS**

### **Post-sanction capital guidance unchanged**

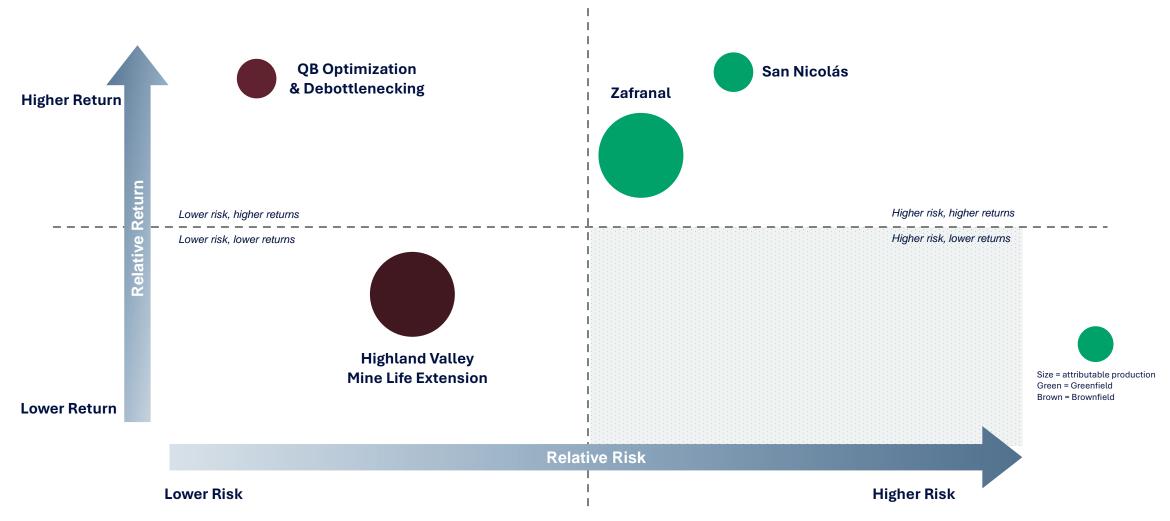
Value-Acc	retive Near-Term Copper Projects	Total Estimated Post-Sanction Capital	Attributable Estimated Post-Sanction Capital
	Highland Valley Mine Life Extension (Cu-Mo   Brownfield   Canada   100%) 100% ownership	US\$1.3-1.4B <sup>1</sup>	US\$1.3-1.4B <sup>1</sup>
	Zafranal (Cu-Au   Greenfield   Peru   80%) 80% ownership; 20% Mitsubishi Materials	US\$1.9-2.2B <sup>2</sup>	US\$1.5-1.8B <sup>2</sup>
	San Nicolás (Cu-Zn Ag-Au   Greenfield   Mexico   50%) 50:50 joint venture with Agnico Eagle		US\$0.3-0.5B <sup>3</sup>
	Quebrada Blanca Optimization & Debottlenecking (Cu-Mo-Ag   Brownfield   Chile   60%)		ment – very low capital intensity
	60% ownership; 30% SMM/SC; 10% Codelco	US\$0.1-0.3B <sup>4</sup>	US\$0.1-0.2B <sup>4</sup>

Total Attributable Estimated

Post-Sanction Capital US\$3.2 – 3.9B

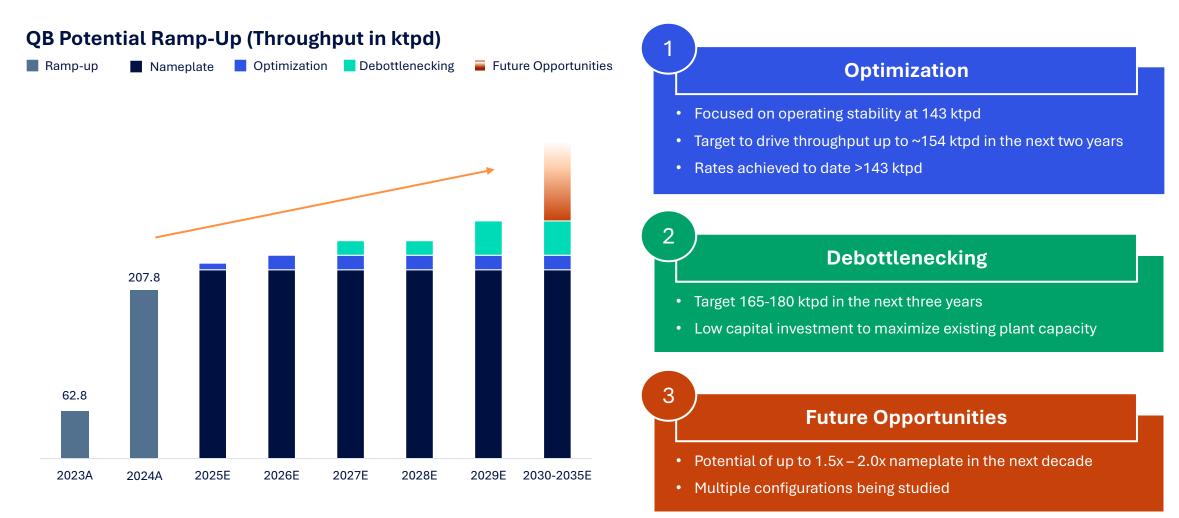
## **PORTFOLIO APPROACH TO BALANCING RISKS AND RETURNS**

## Project derisking drives enhanced returns and value creation



## **QB DISCIPLINED GROWTH PATHWAY**

## Lowest capital intensity value creation opportunity



## **QB OPTIMIZATION TO INCREASE THROUGHPUT**

## **Near-term throughput increase of 5-10%**

- Target stable production of up to ~154 ktpd by end of 2026
  - Rate already achieved for short periods of time
- No additional permit required
- Multiple projects underway

#### **Ongoing Projects (2025)**

- Asset reliability improvements and minor equipment modifications
- Continued optimization of ball mills
  - Fully utilize available power draw in grinding mills
- Improve recovery in flotation
- Increase efficiency of filters / clarifiers

Illustrative	Timeline
Induction	

Optimization	n and Stabilization to	o ~154 ktpd								
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035

## **QB DEBOTTLENECKING FURTHER INCREASES THROUGHPUT**

## Additional growth to ~165-180 ktpd

- Target throughput of ~165-180 ktpd in next 3 years, with minimal investment
- Minor permit submission in development to submit in H2 2025
- Ability to utilize more power in SAG mills
- Studies to identify debottlenecking opportunities ongoing
- Teck's share of funding estimated at **US\$100-200M<sup>1</sup>** (66%)

#### **Options being Studied (2025-2027)**

- Equipment upgrades on conveyor rollers, ball addition system to SAG/Ball mills
- Updated stockpile / feed chute designs
- Minor improvements to the pebble circuit
- Drive recovery through addition of two floatation cells at the end of the circuit

#### **Illustrative Timeline**



## Teck

## **QB FUTURE GROWTH OPPORTUNITIES**

## Additional expansion and extension options for the next decade

- Current, permitted plan uses <15% of defined reserves and resources
  - Opportunity for expansions and life extensions
  - Expanded tailings location identified with advanced studies in progress
  - Various options for extensions (mine and tailings), and concentrator expansions are being considered
  - Studies underway to determine staged development sequence
    - Focus on the most capital efficient and value-adding options based on QB operating performance
  - Capital investment dependent on improvements
  - Potential for >500 ktpa of copper production
- EIA permit to be developed to support expansion and extension plans

#### **Illustrative Timeline**

#### **Options being Studied (2030+)**

- Resource expansion in multiple pushbacks
- Expanded tailings facility
- Addition of 1 or 2 SAG lines and associated infrastructure
- Coarse particle flotation

Expansion and Extension Studies Expansion and Extension C					Construction and	Continued Studies	3			
2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035

## **QB'S RESERVES AND RESOURCES INCREASED SIGNIFICANTLY**

Additional potential remains; district is prospective for Cu-Mo porphyry deposits

#### Reserve (Mt) ——Reserve (CuT) Resource (Mt) 12,000 0.60% 10,000 0.50% 8,000 0.40% 0.30% 6,000 4,000 0.20% 2,000 0.10% 0.00%

#### **QB's Historical Reserves and Resources and Grade**

#### Mineral Reserves and Resources<sup>1</sup>

Category	Tonnes	nnes Grade			Recoverable Metal			
Category	Mt	Cu (%)	Mo (%)	Ag (g/t)	Cu (kt)	Mo (kt)	Ag (koz)	
Reserves								
Proven	1,030.5	0.53	0.020	1.4	4,990	160	31,950	
Probable	342.3	0.50	0.023	1.2	1,550	60	9,790	
Total P&P	1,372.8	0.52	0.021	1.3	6,540	220	41,740	
Resources					Con	tained M	etal	
Measured	920.1	0.37	0.014	1.1	3,410	120	31,340	
Indicated	3,332.3	0.37	0.018	1.1	12,220	600	121,520	
Total M&I	4,252.3	0.37	0.017	1.1	15,630	730	152,860	
Inferred	3,958.2	0.34	0.016	1.1	13,610	610	139,780	

## **Teck**

## ZAFRANAL PROJECT OVERVIEW

## Mid-sized copper-gold asset with robust economics and permit in place

#### Long Life Asset in Peru

• 19-year mine life with mine life extension opportunities through pit expansion and district resource development

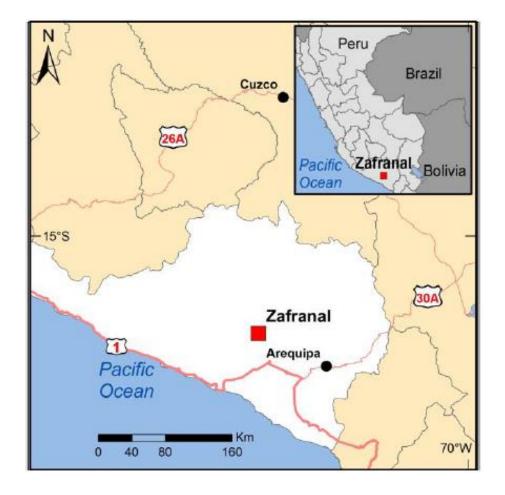
#### **Quality Investment**

- Attractive front-end grade profile for rapid payback
- Mid cost curve forecast LOM C1 cash costs
- Competitive capital intensity

#### **Mining Jurisdiction**

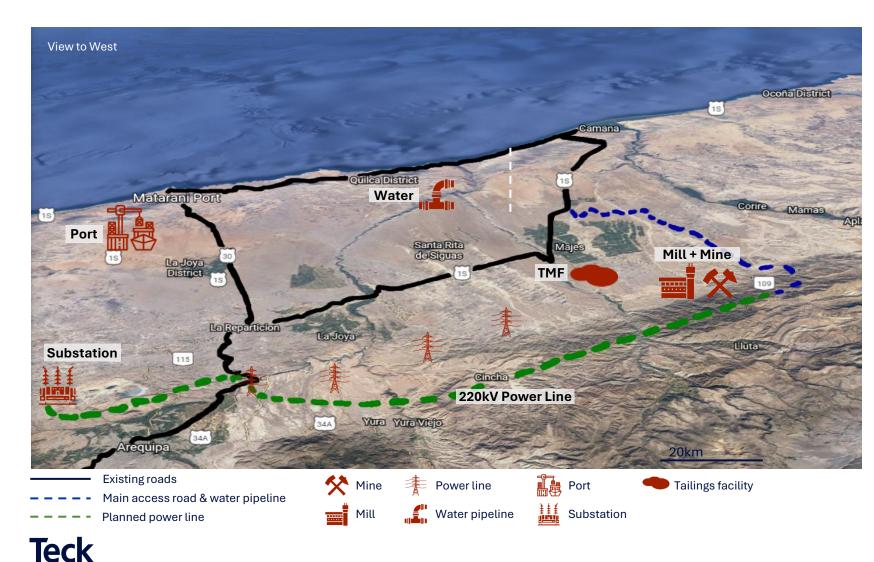
- Strong support from Peruvian regulators
- Engaged with all communities
- Building on >10 years of positive stakeholder engagement

Teck Ownership	Partner	Area	Project
80% interest in Compañía Minera Zafranal (CMZ)	Mitsubishi Materials Corporation (20%)	Arequipa, Southern Peru	Cu-Au porphyry



## ZAFRANAL SITE LAYOUT

### Good access to well-developed infrastructure at moderate altitude



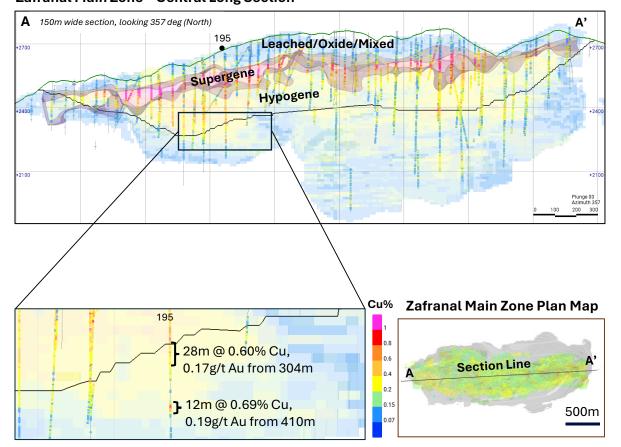
- **Mine:** Copper-gold porphyry open pit mine in Zafranal and Victoria zones
- Mill: Nominal 65ktpd capacity mill, concentrator and plant facilities; conveyor tunnel 3.5km from mine
- Sustainable Water Source: Majes El Pedregal brackish aquifer wellfield (50km from mine), powered by 66kV power line
- **Power:** 96km, 220kV power line from substation near Arequipa to Zafranal site
- **Port**: Port of Matarani, which services major base metal mines in the region

50

## **RESERVES AND RESOURCES AT ZAFRANAL**

## Strong ore body knowledge to deliver on business plan

#### **Geological Cross-Section**



#### Zafranal Main Zone – Central Long Section

#### Mineral Reserves and Resources<sup>1</sup>

Cotogony	Tonnes	Gra	ade	Recovera	Recoverable Metal	
Category	Mt	Cu (%)	Au (g/t)	Cu (kt)	Au (koz)	
Reserves						
Proven	408.8	0.39	0.07	1,380	530	
Probable	32.0	0.21	0.05	60	30	
Total P&P	440.7	0.38	0.07	1,440	550	
Resources				Contain	ed Metal	
Measured	5.1	0.19	0.04	10	6	
Indicated	2.3	0.21	0.05	5	4	
Total M&I	7.4	0.20	0.04	15	10	
Inferred	62.8	0.24	0.10	150	210	

#### **Selected Production Metrics**

	Y1	Y2	Y3	Y4	Y5	5Yrs Avg.	LOM Avg.
Cu Grade (%)	0.71	0.89	0.55	0.55	0.42	0.58	0.36

## Teck

## ZAFRANAL PATH TO VALUE REALIZATION

## Near-term growth option with major permit in place

#### **Sanction Requirements**

- Advance detailed engineering to 50% completion
- Develop detailed project execution plan
- Submit and obtain approval of key permits, including the Beneficiation Concession
- Secure land acquisition

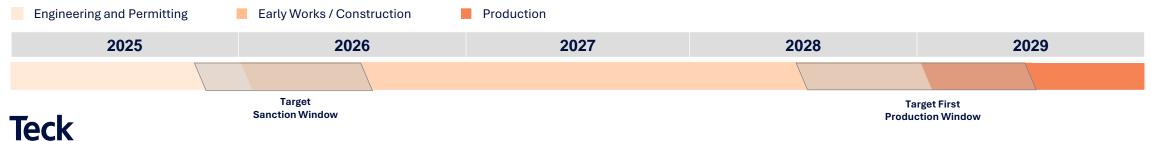
#### **Recent Progress**

- 30% engineering milestone achieved in Q1 2025
- Advanced works permit received on April 10<sup>th</sup>
- Aiming to submit the construction permit in Q2 2025

#### **Upcoming Milestones**

Potential sanction decision in late 2025

#### Illustrative Timeline<sup>1</sup>

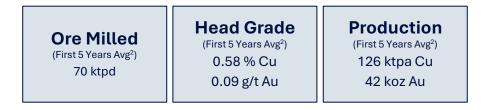


## ZAFRANAL PROJECT HIGHLIGHTS

## Advanced high-quality, copper-gold growth project

- Rapid project payback expected due to the front-end high-grade profile
- Forecast **second quartile** C1 cash costs over the first 5-years enabling strong cash returns
- Clean copper-gold concentrate with substantial gold value over the life of mine
- Scarce, high-quality copper growth project that is expected to provide near-term exposure to significant copper-gold production
- Teck's share of funding estimated at US\$1.5-1.8B<sup>4</sup> (80%)

#### Illustrative Economic Inputs (100% basis)<sup>1</sup>



#### Cost Curve (US\$/lb Cu payable)<sup>3</sup>



\*C1 cash cost net of by-product credits is net cash unit cost per pound, which is a non-GAAP ratio. See "Non-GAAP Financial Measures and Ratios" slide

## SAN NICOLÁS PROJECT OVERVIEW

Unique and high-quality mid-sized base metal development asset with high average copper-zinc grades and low capital intensity

#### Long Life Asset in Mexico

- Initial 15-year mine plan with multiple targets for mine life extension
- Excellent access and logistics for construction and operations

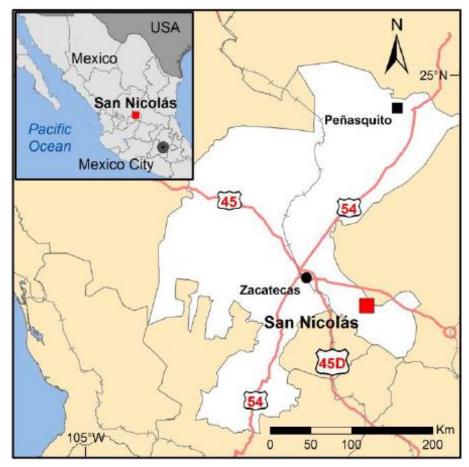
#### **Quality Investment**

- LOM C1 cash costs in the 1<sup>st</sup> quartile
- Highly competitive capital intensity
- Co-product Zn and by-product Au and Ag credits

#### **Mining Jurisdiction**

- Well-established mining district in Mexico
- Community engagement well established and positive

Teck Ownership	Joint Venture Partner	Area	Project
50%	Agnico Eagle (AEM) (50%)	Zacatecas, Mexico	Cu-Zn, Ag-Au VHMS



## SAN NICOLÁS - COMPACT SITE LAYOUT

## At moderate elevation in an established mining region; adjacent to infrastructure

#### **General Site Layout and Access** NORTH ENTRANCE **FEDERAL HIGHWAY 49** EXISTING 400 kV POWER LINE TOPSOIL OCK STORAGE FACILITY ~ El 2,234 m ~ El 2,110 m ELECTRICAL TAILINGS MANAGEMENT FACILITY PROCESS OPEN PIT STATE HIGHWAY 144 SAN NICOLÁS SOUTH 1 Km

- Mine: Conventional open-pit mine and concentrator operation; strip ratio of 6:1 (waste:ore) expected
- Mill: Nominal 20ktpd<sup>1</sup> plant producing copper and zinc concentrate
- Water: Water sourced from pit dewatering
- **Power:** Evaluating power supply options
- Community: Strong support from communities

## **RESERVES AND RESOURCES AT SAN NICOLÁS**

## Well Defined Orebody NW 2020 **Reserves Pit** Measured Indicated Inferred 250 m

#### Mineral Reserves and Resources<sup>1</sup>

Catagony	Tonnes	Gra	ade	Recovera	ble Metal
Category	Mt	Cu (%)	Zn (%)	Cu (kt)	Zn (kt)
Reserves					
Proven	47.7	1.26	1.6	470	620
Probable	57.5	1.01	1.4	460	630
Total P&P	105.2	1.12	1.5	930	1,260
Resources				Contain	ed Metal
Measured	0.5	1.35	0.4	7	2
Indicated	6.1	1.17	0.7	71	43
Total M&I	6.6	1.18	0.7	78	45
Inferred	4.9	0.94	0.6	50	30

## SAN NICOLÁS PATH TO VALUE REALIZATION

#### **Sanction Requirements**

- Robust business case and Feasibility Study complete
- Major permits received
- Government and community
   support

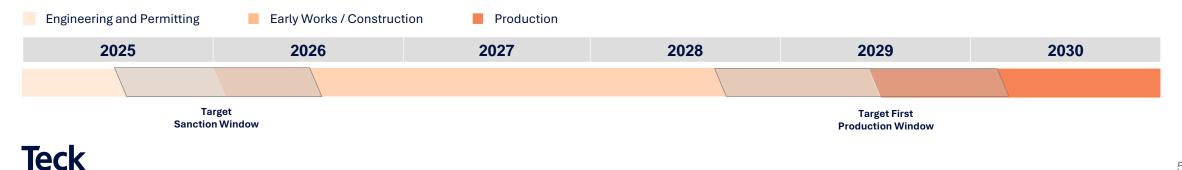
#### **Recent Progress**

- Ongoing engagement with government and other stakeholders in support of permits
- Progressing feasibility study and execution strategy
- EIA and ETJ submitted in 2024

#### **Upcoming Milestones**

Feasibility study completion and receipt of permits expected in H2 2025

#### Illustrative Timeline<sup>1</sup>



## **ATTRACTIVE PROJECT RETURNS FROM SAN NICOLÁS**

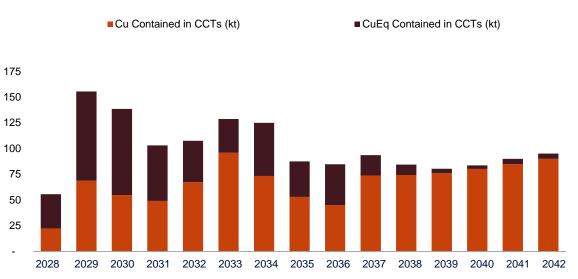
## Attributable to the high-grade mineralization

- Forecast **first quartile** life of mine C1 cash costs, allowing for strong margin generation
  - Significant by-product credits, with co-product Zn and by-product Au and Ag
- High zinc production in the first five years
- Excellent project returns attributable to the high-grade mineralization
- Agnico-Eagle funds initial US\$580M through an earn-in then 50-50 funding
- Teck's share of funding estimated at US\$300-500M<sup>3</sup> (50% post AEM contribution)
- The partners' **complementary skillsets** and funding capabilities are expected to ensure timely and successful development; JV reduces Teck's near-term funding and enhances returns

#### Prefeasibility Study Summary (US\$, 100% basis)<sup>1</sup>

Ore Milled (First 5 Years Avg <sup>2</sup> ) 20 ktpd	Head Grade (First 5 Years Avg <sup>2</sup> ) 1.07% Cu	<b>Production</b> (First 5 Years Avg <sup>2</sup> ) 63 ktpa Cu 147 ktpa Zn
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#### **Estimated Prefeasibility Study Production Profile<sup>1</sup>**



## **NEWRANGE CU-NI-CO-PD-PT DEPOSITS (50%)**

## Responsible delivery of critical metals to support the energy transition

#### JV provides enhanced asset development path

- Our 50:50 joint venture (JV) with Glencore combines the NorthMet and Mesaba projects in the established Iron Range region of Minnesota under one management team and approach
- The partners complementary skillsets and relationships expected to contribute to timely and successful development of NorthMet and Mesaba

#### Two large well-defined copper-nickel-PGM projects

- At NorthMet, the JV plans to build and operate a 29,000 tonne-perday mine and processing facility
- Mesaba is one of the world's largest undeveloped copper-nickel-PGM deposits with potential for multi-generational production

#### Defining a path to production

- JV committing up to US\$170M to position NorthMet for a timely sanction decision and to advance Mesaba development options
- Potential development optimization with existing infrastructure in the area and region

#### Mineral Resources<sup>1</sup>

Major source of critical metals in North America

		Grades				<b>Contained Metal</b>			
Resources	Tonnes (Mt)	Cu (%)	Ni (%)	Co (%)	Pd (g/t)	Cu (kt)	Ni (Kt)	Co (Kt)	Pd (000 oz)
NORTHMET									
Measured	280.4	0.26	0.08	0.007	0.24	730	220	20	2,170
Indicated	344.1	0.25	0.07	0.007	0.23	860	250	20	2,550
Total M&I	624.5	0.25	0.08	0.007	0.23	1,590	470	40	4,720
Inferred	391.3	0.26	0.07	0.006	0.25	1,000	280	20	3,120
MESABA									
Measured	236.1	0.50	0.11	0.006	0.11	1,180	270	15	850
Indicated	1,344.5	0.43	0.10	0.009	0.11	5,820	1,350	120	4,600
Total M&I	1,580.6	0.44	0.10	0.008	0.11	7,000	1,620	130	5,450
Inferred	1,366.3	0.38	0.09	0.007	0.17	5,140	1,270	100	7,590
		-		and the second	-				

## Using existing infrastructure for processing facilities

## **GALORE CREEK CU-AU-AG PORPHYRY (50%)**

## Advancing a large, high-quality undeveloped Cu-Au-Ag deposit in NW BC

#### **Quality investment and partnership**

- The project is owned by the Galore Creek Partnership (Teck:Newmont 50:50) and managed by Galore Creek Mining Corporation (GCMC); located in Tahltan Territory ~370km NW of Smithers, British Columbia
- Strong technical, commercial, and community expertise in GCMC is enhanced with contributions from the Partners

#### Long-life asset

• Among the highest-grade undeveloped copper-gold porphyry deposits in the world; significant resource expansion and exploration upside potential

#### Clear path to value realization

- Prefeasibility study in progress
- Leverage existing camps, equipment and tunnel start to advance early-works to de-risk and shorten development timeline
- Long-standing partnership with the Tahltan First Nation including a supportive Participation Agreement

#### Mineral Resources<sup>1</sup>

			Grades		<b>Contained Metal</b>				
Resources	Tonnes (Mt)	Cu (%)	Au (g/t)	Ag (g/t)	Cu (kt)	Au (000 oz)	Ag (000 oz)		
Measured	425.7	0.44	0.29	4.1	1,870	4,030	55,890		
Indicated	771.2	0.47	0.22	4.8	3,650	5,410	118,190		
Total M&I	1,196.8	0.46	0.25	4.5	5,520	9,440	174,090		
Inferred	237.8	0.26	0.19	2.6	630	1,430	19,870		



Exceptional discovery potential in under-explored district

## Teck

## NUEVAUNIÓN CU-MO-AG AND CU-AU (50%)

### Strategic studies in progress to optimize asset value

#### Leveraging synergies and expertise in a stable jurisdiction

- NuevaUnión is a 50:50 partnership between Teck and Newmont that combines the Relincho Cu-Mo-Ag deposit the La Fortuna Cu-Au-Ag deposit, located ~40km apart in the established mining jurisdiction of Huasco Province, Atacama region Chile
- Synergies include reduced environmental footprint, shared infrastructure, lower relative costs, improved capital efficiency, optimized mine plan, and enhanced community benefits

#### Long-life asset

- Prefeasibility study completed in 2018
- Strategic studies build on recent technical, social, and environmental studies, to advance the best commercial development strategy
- Recent activities focused on optimization and strategic trade-offs and asset reviews, which demonstrated value improvement opportunities and attractive potential alternate development configurations with lower initial capital, underpinned by the large, high quality resource base

#### Mineral Reserves and Resources<sup>1</sup>

	Grades					Metal				
	Tonnes (Mt)	Cu (%)	Mo (%)	Au (g/t)	Ag (g/t)	Cu (kt)	Mo (kt)	Au (000 oz)	Ag (000 oz)	
RELINCHO Reserves						F	Recovera	able Meta	al	
Proven	576.4	0.34	0.014	-	1.6	1,710	40	-	19,140	
Probable	977.4	0.36	0.017	-	1.5	3,080	80	-	30,840	
Total P&P	1,553.8	0.35	0.016	-	1.5	4,790	120	-	49,980	
Resources	Contained Metal									
Measured	319.0	0.19	0.006	-	1.0	600	20	-	9,880	
Indicated	463.0	0.26	0.009	-	1.2	1,200	40	-	18,310	
Total M&I	782.0	0.23	0.008	-	1.1	1,800	60	-	28,190	
Inferred	724.7	0.36	0.012	-	1.3	2,610	90	-	30,280	
LA FORTUNA										
Reserves						F	Recovera	able Meta	al	
Proven	386.8	0.58	-	0.55	0.9	1,970	-	4,470	7,810	
Probable	295.4	0.42	-	0.36	0.7	1,060	-	2,290	4,590	
Total P&P	682.2	0.51	-	0.47	0.8	3,040	-	6,760	12,390	
Resources							Contain	ed Metal		
Measured	9.6	0.42	-	0.47	0.9	40	-	140	270	
Indicated	236.7	0.51	-	0.59	1.1	1,200	-	4,520	8,420	
Total M&I	246.3	0.51	-	0.59	1.1	1,240	-	4,660	8,700	
Inferred	479.7	0.43	-	0.40	1.0	2,080	-	6,110	14,790	



Relincho deposit area.

## SCHAFT CREEK CU-MO-AU-AG PORPHYRY (75%)

## Large-scale, open-pit development opportunity

#### Large-scale resource in a mining-friendly jurisdiction

- Schaft Creek is a joint venture between Teck (75%) and Copper Fox Metals Inc. (25%), with Teck as operator
- Located in Tahltan Territory ~61km south of Telegraph Creek and 37 km northeast of Galore Creek

#### Long-life asset

 1,293 Mt measured and indicated resources supports long mine life (>20 years) with the potential for expansion and improved development economics<sup>2</sup>

#### **Condensed footprint and cost-effective development**

- A feasibility study completed in 2013 was followed-up with a scoping study in 2020 (subsequently published as a PEA by Copper Fox in 2021) significantly improving the investment case
- Compared to the 2013 FS, the 2021 PEA reduced strip ratio and reduced the size and cost of tailings and rock storage facilities
- Planned field work includes expanded environmental baseline, focused geotechnical investigations, and facilities siting work

#### Mineral Resources<sup>1</sup>

			Gra	<b>Contained Metal</b>			
Resources	Tonnes (Mt)	Cu (%)	Mo (%)	Au (g/t)	Ag (g/t)	Cu (kt)	Au (000 oz)
Measured	166.0	0.32	0.021	0.20	1.5	530	1,080
Indicated	1,127.2	0.25	0.016	0.15	1.2	2,830	5,490
Total M&I	1,293.2	0.26	0.017	0.16	1.2	3,360	6,580
Inferred	316.7	0.19	0.019	0.14	1.1	610	1,460



Cu-Mo-Au-Ag porphyry deposit of scale in Tahltan Territory

## Teck

## ZINC DEVELOPMENT OPTIONS



## **PORTFOLIO OF ZINC DEVELOPMENT OPTIONS**

## High-quality portfolio of zinc development assets

#### Red Dog District

#### Anarraaq (Zn-Pb), USA Teck 100%

~11 km from Red Dog operation; scoping study complete in 2014; existing study being optimized Inferred Resources of 16.3 Mt @ 14.3% Zn, 4.0% Pb<sup>1</sup>

#### Aktigiruq (Zn-Pb), USA Teck 100%

 $\sim\!\!14$  km from Red Dog operation; scoping study in progress

#### Mineral Resources<sup>1</sup>

- Indicated Resources of 32.7 Mt @ 16.2% Zn, 4.2% Pb.
- Inferred Resources of 26.6 Mt @ 13.7% Zn, 3.5% Pb.

#### Su-Lik (Zn-Pb), USA Su: Teck 100%, Lik: Teck 50% | Solitario Zinc Corporation 50%

~17 km from Red Dog operation; leveraging historical work

#### 2 Cirque District

#### Cirque (Zn-Pb), Canada Teck 50% | Korea Zinc 50%

In north-eastern British Columbia and proximal to existing infrastructure Drilling program underway to confirm historical data

#### McArthur District – Teena District

#### Teena (Zn-Pb), Australia Teck 100%

~7 km from Glencore's McArthur River operation; conceptual study in progress Inferred Resource of 58 Mt @ 11.1% Zn, 1.6%  $Pb^2$ 



## **ZINC DEVELOPMENT OPTIONS**

## Adding value to our high-quality portfolio of zinc development assets

#### Zinc outperforms market expectations

- Declining production from existing primary zinc mines; underinvestment in global exploration for primary zinc deposits
- Long-term demand outlook for zinc is strong, driven by decarbonization which is galvanized steel intensive

#### Teck's world-class zinc business

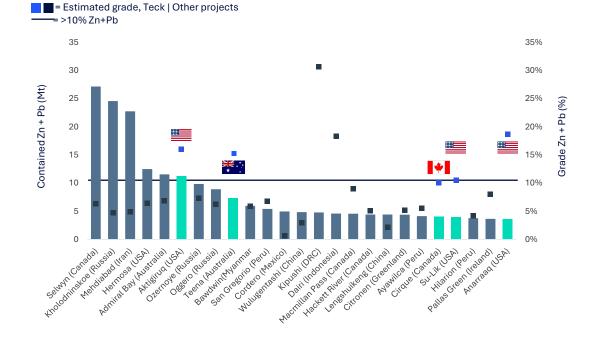
- Teck is the largest net zinc miner in the world, with a large scale, low-cost, integrated business and attractive portfolio of development opportunities
- Long, sustained history of exploration in premier zinc districts

#### Path to value

- Leveraging copper growth experience to surface value from high quality portfolio of zinc opportunities over the next decade
- Prudent investment to further expand our understanding of each assets' potential and associated development options
- Define commercial path to value for each project, either as a standalone investment, partnership or through monetization

#### Largest Undeveloped Zinc Deposits

Bar height = Size of the deposit.

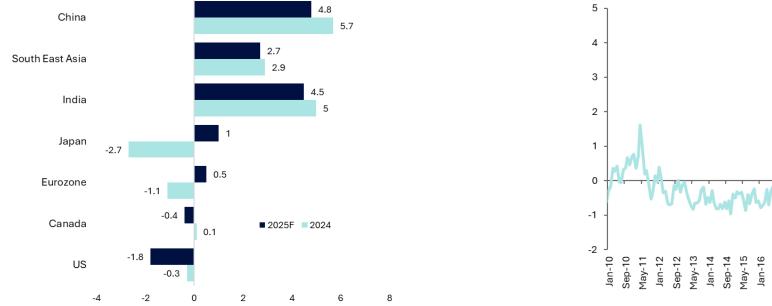


Teck has several high-grade zinc assets in favourable low-risk jurisdictions<sup>1,2</sup>

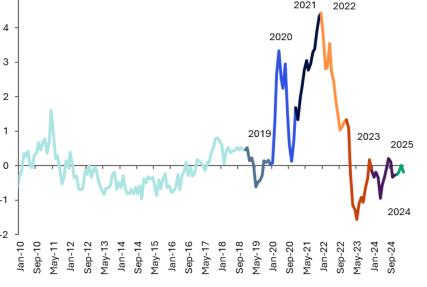
# MACROECONOMIC AND METALS OUTLOOK

## **IMPOSITION OF US TARIFFS HAS A GLOBAL IMPACT**

### Near-term dislocations and uncertainty, but markets will adjust



#### Industrial Production Growth<sup>1</sup> (% change Y/Y)



#### NY Fed Global Supply Chain Pressure Index<sup>1</sup>

- We are closely monitoring the potential impact of tariffs and retaliatory trade measures between the countries we trade with and the risks of wider macroeconomic uncertainty
- The scale of tariffs is still uncertain, but we do know trade routes will have to adjust (becoming less efficient) and higher prices typically result in lower consumer demand; note tariffs only apply to goods, not services
- We expect to see supply dislocations persist for the next six months, with inflationary impacts already being felt in logistics chains

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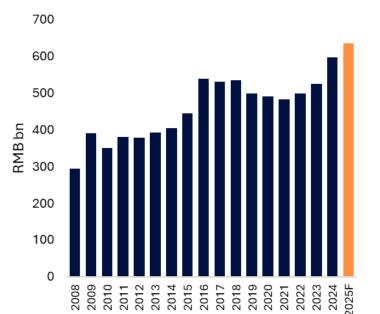
## CHINA CONTINUES TO LEAD THE WAY IN ENERGY TRANSITION

## Energy transition metrics still strong, property weak, exports uncertain

- The tariff implications on China are significant, and while China has steadily pivoted trade away from the US over the past decade as a major exporter a slowdown in global growth will be a significant economic headwind
- We expect further policy support from China over the course of Q2, and while this is likely to be consumer focused, there will be a knock-on benefit to metals
- While the world is focused on China's critical mineral export restrictions, China also has supply chain vulnerability in raw materials. We expect zinc and copper concentrate imports to remain strong
- There is some risk China depreciates the RMB to maintain export competitiveness. However, the relative weakness in the USD in recent times is partly performing this task

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#### China Electricity Grid Investment<sup>1</sup> (RMB bn)



#### Selected March China Metrics<sup>1</sup> (% change Y/Y)



## **SHORT-TERM COPPER MARKET FUNDAMENTALS**

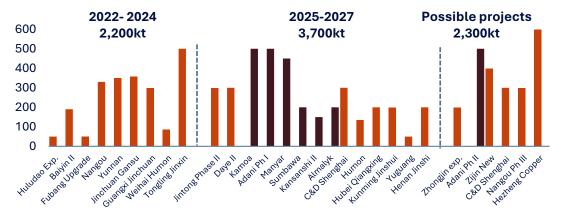
## **Concentrate tightness putting financial pressure on smelters**

- Demand for concentrate from both traders and copper smelters is exceptionally strong
- Some supply growth is likely this year, but smelting capacity additions are set to markedly exceed this
  - Some new smelters are linked to concentrate export mines, shrinking custom supply
- This is reflected in extremely negative treatment and refining charges, which have continued to fall despite economic uncertainty
- Slowing global economic growth poses a headwind for 2025 copper demand

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- Expect some softness in Q2 copper demand
- Global inventory shifts and tariff expectations continue to drive price volatility

#### Global Smelter Capacity Growth<sup>1</sup> (kt)







## LONG-TERM COPPER MARKET FUNDAMENTALS

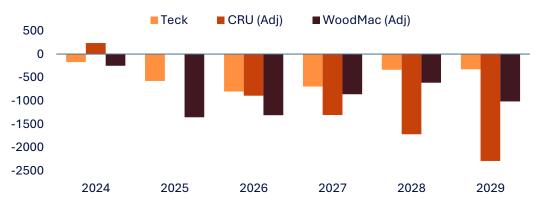
## Supply remains constrained; electrification still drives global growth

- Copper is the linchpin of global electrification, as the most effective way to move electrons around
- Expect a more electricity-intensive phase of global growth in the coming years
  - Investment in grid infrastructure to support the digital economy, energy transition and rapid urbanization
- Investment in copper concentrate supply hasn't matched demand; without permanent closures, smelter utilisation rates likely to remain low
- A capital stock of copper is required to make progress on climate targets and reshoring of manufacturing and processing capacity

## Long Term Demand Growth, Copper vs. Electricity<sup>1</sup> (kt copper)



## Global Concentrate Balance, excl. Uncommitted<sup>2</sup> (kt contained)



## **SHORT-TERM ZINC MARKET FUNDAMENTALS**

## Not enough concentrate available to meet smelter needs

- Global zinc inventories (concentrate and metal) are extremely low relative to historical norms
  - Spot treatment charges also indicate a lack of concentrate availability
- Concerns over automotive industry demand are currently rising
- Some mine supply growth is expected this year, which should see a recovery in Chinese concentrate imports vs. 2024's sharp decline
- Raw material shortages and weak economics will pressure smelter capacity, with any closures likely to feed quickly into the refined market

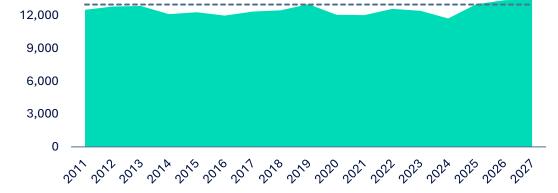


#### Annual Treatment Charges Settle at Historic Low<sup>2</sup> (US\$/t)

## LONG-TERM ZINC MARKET FUNDAMENTALS

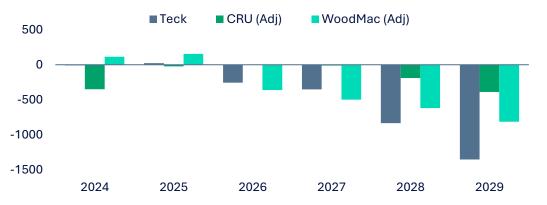
## An improving demand story, with a lack of new supply options

- Global mine production flat since 2012
- Uncommitted projects list thinnest since 2007
  - Most projects <100kt/yr with <13yr mine life</li>
  - 9 of the largest projects were on the list in 2007
  - Zinc exploration hit a 15-year low in 2024
- Zinc projects struggle to compete for capital
- Developing market zinc intensity (including China and India) has a long way to rise to match developed world levels
- Zinc should benefit from infrastructure spending related to the nascent industrial policy renaissance in the developed world



#### Zinc Mine Production Growth Stagnant for a Decade (kt)

Global Concentrate Balance, excl. Uncommitted<sup>2</sup> (kt contained)



## COPPER MARKET



## **COPPER OUTLOOK**

Raw material supply constrained as smelter capacity growing; Consumer demand supportive as energy transition pushes ahead



- Concentrate market is expected to remain in substantial deficit moving forward until significant new mine production ramps-up
- Mine production expected to peak in 2028, later and lower than previously forecast
- Mine disruptions expected to be above average in 2025, after lower disruption levels in 2024
- Operating costs, capex rising
- New project investment slow to materialize
- Growth of primary smelter capacity pushed 2025 TC/RC benchmark to record low level

- Smelter capacity increases from commissioning in China, India, Indonesia and Africa
- New smelter delays increased available conc to the market by over 500kt so far this year
- Despite delays, smelter production expected to grow 7.5% YoY, while mine production is expected to increase only 2.3%
- Scrap usage growing, global supply chain expected to tighten as new recycling facilities set to open in the US
- Global cathode inventories 7.3 days of consumption, well below long-term average of 13.8 days

• Copper demand forecast to increase in 2025, but escalating trade and geopolitical risk putting downward pressure on outlook

- China's real estate market continues to struggle, impacting demand, but more than offset by growth in NEVs, wind/solar, HVAC, with potential upside from stimulus
- Uncertainty around US trade policy and retaliation increasing chance of global recession
- Increasing nationalism, slowing energy transition, or further weakening of Chinese property sector could negatively impact copper demand



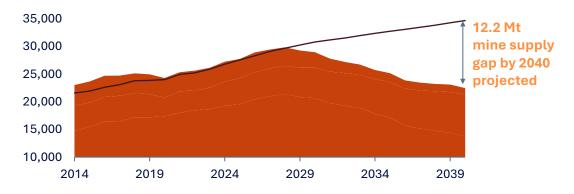
- Despite near-term forecast softening, decarbonization growth continues to accelerate
- Energy transition expected to account for ~80% of copper demand growth out to 2050
- Trade tensions and changing government policy may negatively impact near-term energy transition
- Chinese government stimulus focused on GET, with increased wind capacity installation, EV production and grid construction
- Thrifting and substitution could negatively impact copper demand growth in the Green Energy transition

## **COPPER MINE PRODUCTION REMAINS CHALLENGED**

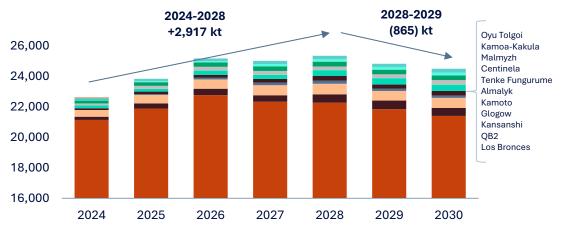
### Mine disruptions expected to be above average in 2025

- Closure of Cobre Panama and cuts to corporate guidance cumulatively lowered mine production by over 1.2Mt in 2025
  - Concentrate supply now expected to peak in 2028
- Mine disruptions were lower than normal in 2024, no major events, miners capable of hitting lower guidance targets
  - 2025 mine production disruptions expected to be above average this year after multiple Q1 cuts to guidance
- Mine supply growth centered on small number of large mines
  - 11 mines account for over 60% of growth out to 2028 peak production
- Concentrate market is forecast to remain in deficit moving forward, unless significant new investment in primary copper production
- Mine production grew 7Mt in the last 20 years, need to repeat that amount in the next 10 years

### **Copper Mine Production and Demand<sup>1</sup> (kt)**



### **Global Copper Mine Production<sup>2</sup> (kt contained)**



## **COPPER MINE OUTLOOK**

### Multiple fundamentals negatively impacting future mine production

- Declining ore grades, escalating costs, slow permitting, and underinvestment continues to negatively impact new mine production, prolonging the concentrate market deficit
- Copper ore grades have been declining for years, with the trend not expected to reverse
  - Lower grades require higher quantity of ore to maintain production levels, increasing costs
- Investment focused on optimizing existing mines and M&A to secure/expand copper portfolio, as opposed to focusing on new additional mine production
  - Investors remain cautious about building new mines
- Rising costs have pushed long-term incentive prices higher, current prices not incentivizing projects

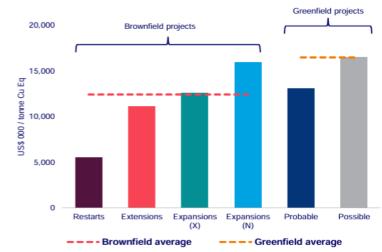
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 Average capital intensity expected to be ~30% higher for projects slated for development between 2030-2040, compared to 2010-2023 levels

### Weighted Average Ore Grades<sup>1</sup>



### Annual Capital Escalation<sup>2</sup> (YoY Change)

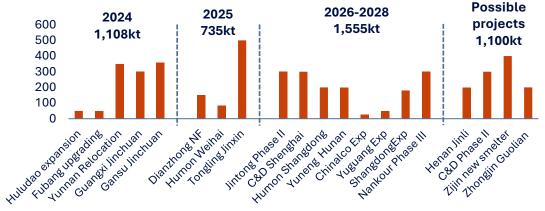


## **SMELTER PRODUCTION GROWTH OUTPACES MINE SUPPLY**

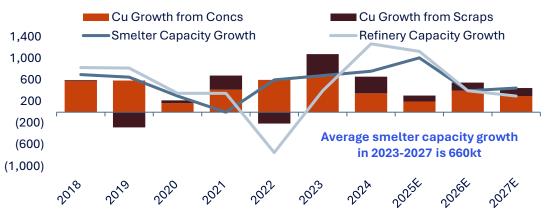
### Continuing to increase despite tight concentrate market

- Ramp-up of new smelter capacity began exceeding mine supply in 2024
  - Custom seaborne supply shrinking as new integrated ex-China smelters draw feed from seaborne market
- Delayed smelter ramp-ups and closure of PASAR has decreased concentrate demand in 2025
  - Concentrate market remain in sever deficit, historically low TC/RCs persist
- Chinese smelters expected to add another ~2.3Mt between 2025-2027
  - Permitted smelter projects expected to be constructed, not wanting to risk losing permitting
- Ramp-up of new smelter capacity is expected to keep concentrate market in deficit ongoing, until significant primary new mine production starts up

### Chinese smelter expansion to remain high<sup>1</sup> (ktpa)



## Chinese smelter capacity growth causing concs tightness<sup>2</sup> (kt)

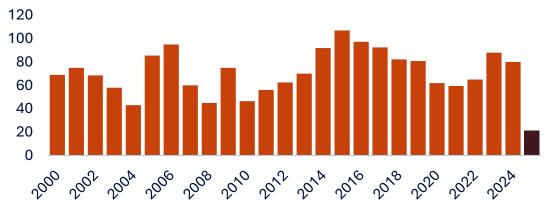


## **COPPER CONCENTRATE MARKET OUTLOOK**

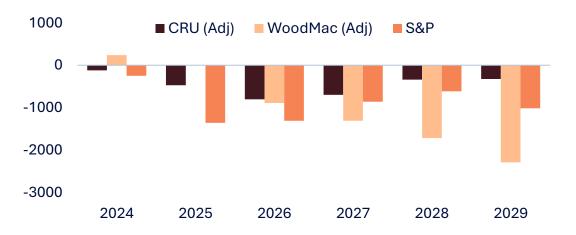
### Deficits pushed down TC/RCs, putting financial pressure on smelters

- Spot terms remained low since early 2024, despite smelter cuts
  - Smelter terms fell into negative territory for the first time in February 2025
  - Ramp-up of new smelters expected to put further downward pressure on spot terms
- Annual terms in China set at \$21.25/t and 2.13¢/lb, lowest annual terms on record
- Tenders are being signed at negative levels into 2026
- Further cuts to smelter production required, as mine production has failed to sufficiently respond
  - Includes ramp-up delays of new smelter projects, increased maintenance, lower utilization rates, and smelter closures

### Annual treatment charges settle at historic low<sup>1</sup>



### Concentrate Balance, excl. Uncommitted Projects<sup>2</sup> (kt)

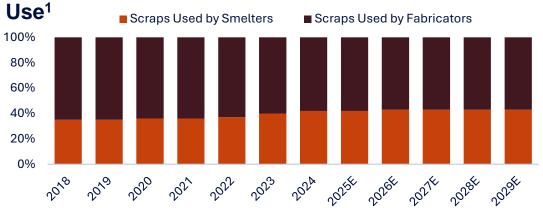


## **COPPER SCRAP IS PART OF THE LONG-TERM SOLUTION**

### Scrap supplementing tight concentrate marketing

- Demand for scrap will escalate over the next decade
  - End users increasingly require higher recycled content
- Copper scrap makes up 35% of total copper demand, expected to rise to 40% by 2035
  - Trade flows likely to change due to growth in secondary projects in NA, Europe, India, South Korea and Japan
- Chinese smelters dependency on scrap increasing to make up for insufficient concentrate feed
  - Chinese scrap imports up 13% in 2024
  - Imports of scrap from the US in March 2025 were half of what they were in December 2024.
  - Still, imports are up 3% YTD March 2025
- Support from governments is crucial to accelerate copper recycling
  - 2% improvement in global recycling rates could provide up to
     1.0Mt of additional global supply

### Tight Concentrate Supply, Increasing Chinese Scrap



### China Copper Scrap Imports vs. New Capacity<sup>2</sup>





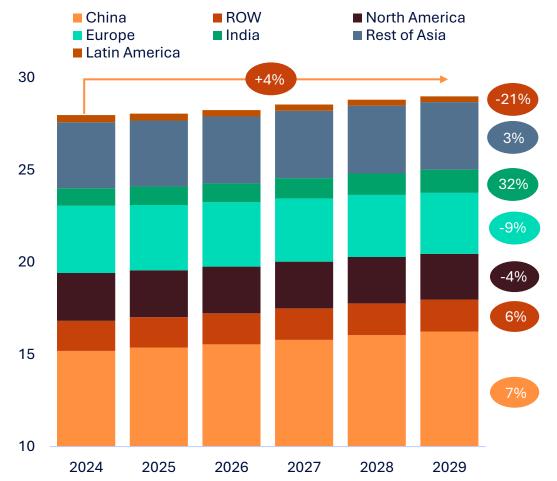
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## TRADITIONAL DEMAND EXPECTED TO CONTINUE TO GROW

### Growth of traditional demand from urbanization and expansion of mid class

- Traditional end-use consumption represent 87% of copper demand in 2024
- Forecast to grow ~4% over the next five years
  - China, India, rest of Asia and ROW account for 154% of expected growth out to 2029
  - Demand expected to be driven by urbanization and growth of middle class
- China's demand forecast to benefit from growth in consumer durables, large-scale domestic equipment and infrastructure investment, more than offsetting the decline in residential construction
  - Increasing trade tensions, especially from the US, and further decline of the real estate sector could negatively impact consumption
- Rest of Asia demand is expected to benefit from industrial migration, with companies diversifying outside of China

### Traditional Copper Demand<sup>1</sup> (kt)



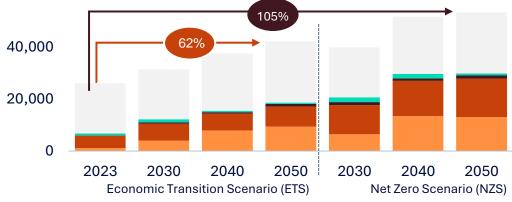
## **NEW DEMAND EXPECTED TO CONTINUE TO GROW**

### **Driven by green energy transition**

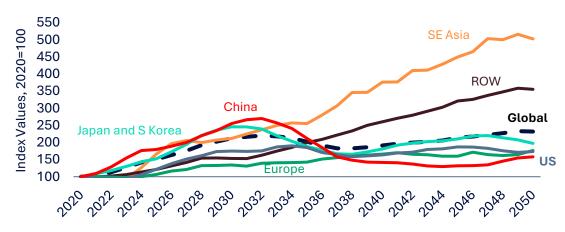
- New energy transition still forecast to be the largest contributor to future copper demand growth rates
  - Consumption to surge from 26Mt in 2023 to 42Mt in Economic Transition Scenario
- Despite softening demand in the near term, electric vehicles remain a large driver of copper demand growth by 2050
- Power grids are the second largest contributor to actual growth, adding ~10Mt to copper consumption by 2050
  - Digitalization, grid efficiency, and demand flexibility expected to reduce sector growth beyond 2030
- Chinese green energy demand outpaces ROW in the near term until the country reaches technology saturation by end of 2030s
- Global demand continues to climb as other regions catch up
  - By mid-2030s, Southeast Asia demand will surge as they become fastest growing region in the world
  - Europe could also see a sizable jump, climbing 26%, from 2023 to 2050

### New Energy Copper Demand<sup>1</sup> (kt)

Electric vehicles Grid Energy storage Power Other demand







## **COPPER METAL SHORT-TERM METAL OUTLOOK**

### Market uncertainty likely to negatively impact demand

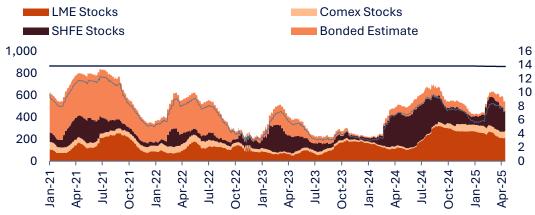
- Total exchange stocks have increased ~30kt so far this year
  - Days of consumption sit at only 7.3 days, well below longterm average of 13.8 days
- US government running a 232 investigation into copper imports which are expected to result in a tariff
  - Elevated demand for metal to import into the US caused prices and premiums to escalate, but have come off after initial tariffs announced on Liberation Day
- Global demand expected to increase 2.9% in 2025
  - Chinese demand driven by Green Energy Transfer, grid investment and durable goods
  - European and North American demand is expected to increase 1.1% and 3.2% respectively, due to infrastructure construction
- Significant downside risk to copper demand outlook due to uncertainty around US tariff policy and retaliatory response from large developed countries
  - Concern over potential global recession increasing

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### Copper Metal Premiums<sup>1</sup> (US\$ per pound)



### Global Copper Stocks<sup>2</sup> (Mt & Days of Consumption)



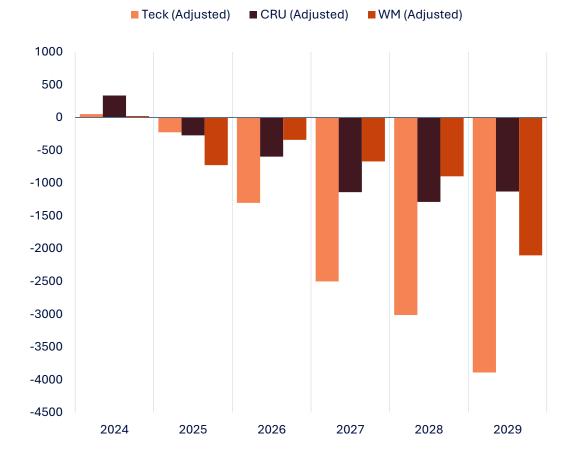
## **COPPER MARKET SUMMARY**

### Supply remains constrained, risk to demand limiting refined deficits

- Continued downward risk to mine production
  - Multiple large miners have decreased guidance for 2025
  - Market heavily reliant on new mine production
- Smelter growth expected to outpace mine production
  - Concentrate deficit forecast to increase in 2025 despite some ramp-up delays and a smelter closure
- Low benchmark terms will impact smelter profitability, lead to further delays in smelter ramp-ups, temporary closures, decreasing utilization rates and increased scrap use
- Global cathode demand expected to grow 2.9% in 2025, driven by Chinese demand and energy transition
- Significant downside risk to global copper demand due to escalating geopolitical and trade tensions
  - Potential global recession due to escalating tariff war stalling economic growth, a shift away from green energy, insufficient Chinese stimulus, increasing substitution of copper
  - Short term demand decrease would only exacerbate long term raw material supply shortages

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### Refined Global Cathode Balance, excl. Uncommitted<sup>1</sup> (kt)



## ZINC MARKET



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## **ZINC OUTLOOK**

Raw material supply at risk and smelters cutting outlook; Consumer demand pauses as tariffs cloud outlooks



- Mine production has been stagnant for over a decade with >600 kt of closures in 2023 at US \$1.10/lb
- Mine production set to rise in 2025 and 2026 but below pace of smelter capacity increases
- Concentrate tightness adds a floor to LME prices
- Most idled mine capacity will remain offline through 2025
- New projects are delayed despite market tightness

- Smelters challenged by raw material availability; many operating below capacity
- After plateauing in H1 2024, refined zinc inventories began falling in Q4
- All exchange stocks stranded in Asian warehouses, keeping western metal markets tight
- US Premiums US were moving higher on tariff concerns and strong steel demand
- Concerns over US economy giving pause to investment and infrastructure spending

• European consumer and real estate market remain weak, with improvements in defense

- and infrastructure
  US inflation/tariffs dampen housing market and consumer spending, while strong steel
- books supported by infrastructure projects
- EVs growth in the US and Europe on pause zinc demand relatively indifferent
- Chinese demand impacted by housing slowdown but zinc consumption remains resilient amid infrastructure investment and manufacturing



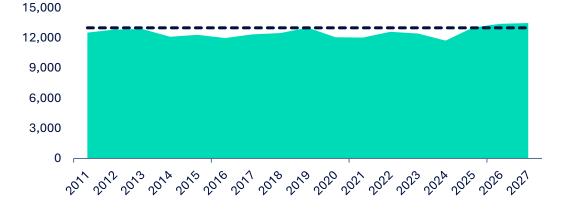
- Critical to support and protect infrastructure, zinc added to US critical minerals list in 2022 due to low domestic refined capacity
- Wind, solar energy, and EVs all supported by galvanized steel
- IZA suggests additional 375kt of zinc demand from renewables by 2030
- Global economic slowdown could see stock rebuild and downward pressure on price. High cost mines and new projects still at risk

## ZINC MINE DISRUPTIONS APPROACH CRITICAL LEVEL

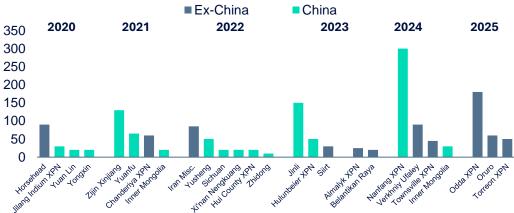
### Mine output cuts expected to be felt in refined market

- Global mine production has not grown since 2012 and is not expected to exceed 13.0 Mt until 2026
- 2023 price drop below \$1.10/lb saw >600 kt/y in mine capacity disruptions
- Mine supply in 2024 was the lowest in 13 years
- Growth in Chinese mine supply is expected to be marginal in the medium term
- Zinc concentrate growth in 2025 tied heavily to variable production at Antamina
- Global smelter capacity has been increasing since 2020 with over 1.7 Mt added to the end of 2025
- ~500 kt/y in new mine capacity is expected to come online in near term (<2 years) but they are not enough to close gap and face repeated delays

### Mine production growth stagnant for a decade<sup>1</sup> (kt)



### Global Zinc Smelter Growth<sup>2</sup> (kt, average increase)

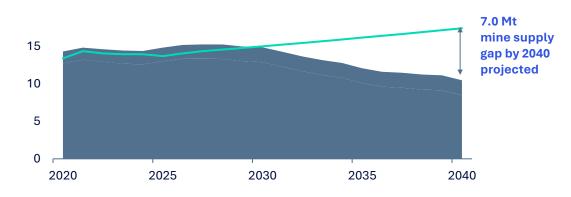


## ZINC CONCENTRATE MARKET OUTLOOK

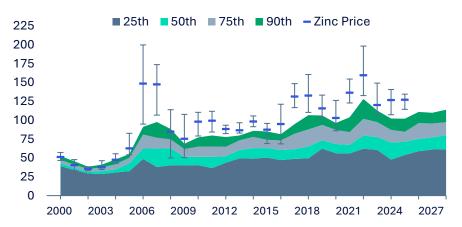
### **Tightness pushes market to record lows**

- Long-term supply is expected to lag demand
- Existing mines face declining production, higher costs and lower grades
- Exploration under investment is expected to continue at lower zinc prices, new mines face higher capex
  - Project pipeline only covers 1/3 of the 7.0 Mt supply gap by 2040
- Costs rising as consumables and labour increase
  - Historical support level at 75<sup>th</sup> percentile has risen
     +63% over 10 years (2015-2024)
- Recent incremental production has come from higher cost/lower grade extensions, increasing C1 and C1+ cash unit costs by 31% since 2015

### Zinc Mine Production and Demand<sup>1</sup> (kt)



### Zinc Prices and Costs<sup>2</sup> (US\$/lb)



## LONG TERM MINE SUPPLY EXPECTED TO PEAK IN 2025-2027

### Without additional primary investment

- Mine production projected to remain flat to 2030
  - Potential 1.5 Mt shortfall to smelter capacity
- Zinc concentrate market tight, as smelters return and mine supply shows limited YOY growth
  - ROW mines expected to deplete by 1.4 MT by 2030, losing 17% of current output levels
  - New mines barely replacing current capacity
- Concentrate tightness expected to last as new mines face repeated delays
- Most recent (2022) record prices failed to move significant mine production forward
  - <0.5 Mt from <10 new projects committed</li>

### **Global Zinc Mine Production<sup>1</sup> (kt contained)**



### Significant mine increases to 2028<sup>2</sup> (kt contained)

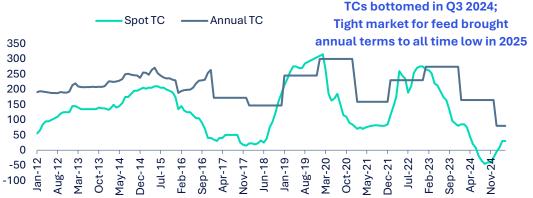


## **SPOT ZINC TC'S FELL SIGNIFICANTLY THROUGH 2024**

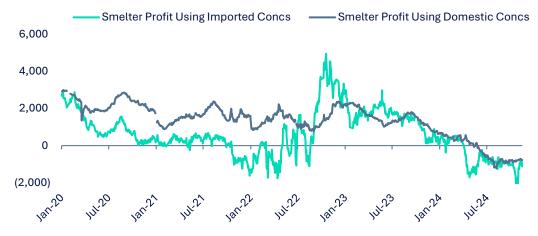
### Record low spot terms in H2 2024 ushered record low annual terms for 2025

- Spot TCs remain low after falling through 2024
- Amid tight market for feed, ex-China smelters settled for record low TCs in 2025
- Chinese smelter profits falling since Q4 2022
  - Profits on imported feeds mostly negative through all H2 2024, domestic feeds negative since May
- Chinese imports of concentrates up +36% YOY in Q1 2025
- Chinese mine output flat, while smelter capacity is up ~7% (+500kt) since 2018
  - Supply increases from domestic and international mines quickly taken up by Chinese smelters

### Zinc Treatment Charges<sup>1</sup> (US\$/t)



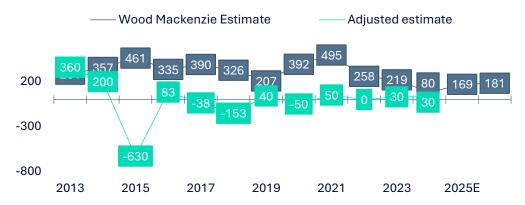
### Chinese Concentrate Import Profitability<sup>2</sup> (RMB)



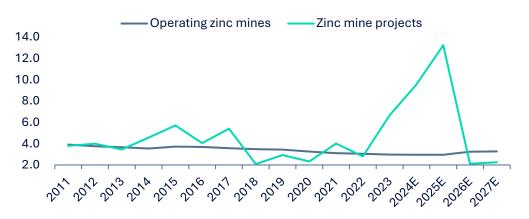
## **CHINESE ZINC MINE GROWTH CONTINUES TO BE LIMITED**

- Delayed projects and decreasing ore grades continue to impact Chinese zinc mines
- Chinese zinc mine production flat since 2018
- New projects show limited growth as low ore grades average only ~3%
  - One exception (Huoshaoyun), large high-grade project moving slowly, faces infrastructure and processing challenges; own smelter currently ramping up, diminishing its impact to concentrate tightness
- Safety inspections and consolidation also impacting growth
  - Consolidation previously expected to bring supply growth but has contributed to closures

### Chinese Zinc Mine Growth Estimates<sup>1</sup> (kmt contained)



### Zinc Ore Grades at Chinese Mines<sup>2</sup> (ore grade, zinc %)

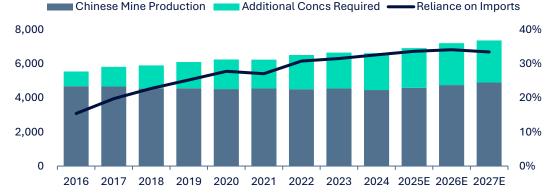


## **CHINA REQUIRES ADDITIONAL CONCENTRATE IMPORTS**

- China continues to increase smelter capacity to decrease reliance on metal imports
  - Smelter capacity ~1 Mt added since 2018, and no growth in mine output in the period
  - Record high concentrate imports in 2023 only hampered by falling mine output and record low TCs in 2024
- Zinc demand still strong due to:
  - Infrastructure investment (new energy)
  - Record auto production due to high NEV growth and exports
- Despite slowdown in 2022, Chinese refined imports strong in 2023 and 2024. Continuing to trend upward, +4% in Q1 2025

### Chinese Concentrate Imports<sup>1</sup> (kt)

Flat mine production growth ensures growing reliance on concentrate imports



### Smelter Projects in China Through 2027<sup>2</sup> (kt)

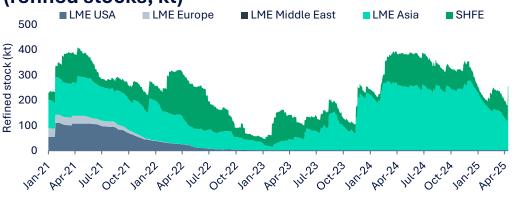


## **GLOBAL ZINC METAL OUTLOOK**

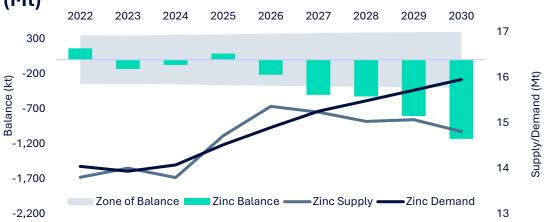
### Rising LME stocks cap price rise in 2024; mine output cuts keep market tight

- Demand slowdown due to inflation causing inventories to rebuild
  - Ex-China refined supply expected to rise nearly 200 kt in 2024
  - Raw material deficit poses risk to global refined output
- <200 kt of LME inventories but limited to Singapore / Malaysia
- Rising stocks a reflection of 2023 surplus
  - Tighter 2024 forcing drawdowns in Q4 and YTD 2025
- Near-balanced market expected through 2026-27
- New mines coming online will be insufficient to offset current mine closures forcing the refined market back into deficit

## LME warehouses stocks fall, all stock in Asia<sup>1</sup> (refined stocks, kt)





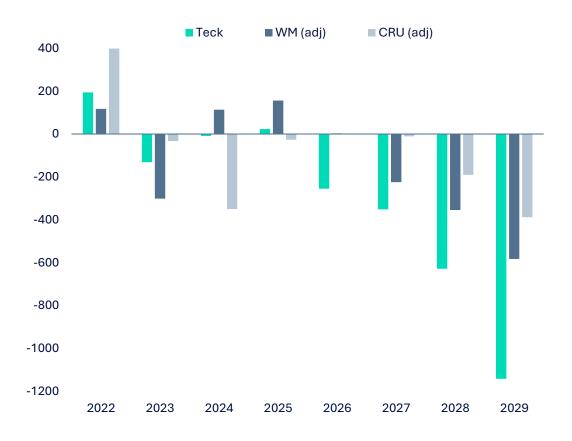


## ZINC CONCENTRATE MARKET OUTLOOK

### Upcoming deficits will require new mine supply

- Smelters idled in 2022 on high energy costs were returned in 2023...and more expected in 2024 as mines have been impacted by low prices
- Lack of investment and low metals stocks will require additional zinc units post 2024
- Zinc-focused exploration investment has only been 26% of copper-focused exploration investment over the past 5 years<sup>2</sup>
- Few quality greenfield or advanced zinc exploration opportunities have surfaced in the last 10 years

### Concentrate Balances, excl. Uncommitted Projects<sup>1</sup> (adjusted to normalize annual disruption estimates, kt)



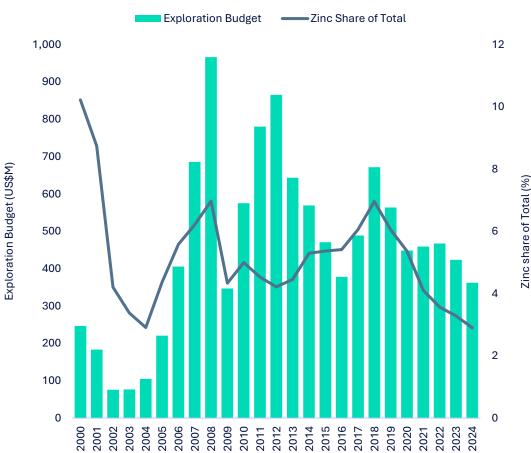
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## ZINC PROJECTS WILL STAY STALLED AMID LOW EXPLORATION

Exploration investment has favoured other targets, falling to a 20-year low

- Zinc exploration fell to 15-year low in 2024
  - \$362 million, down 46% since last 2018 high
  - Copper budgets ~9X higher
- Returning to all time low, zinc accounted for just 2.9% of all nonferrous exploration
- Exploration focusing on identifying new projects sitting at all time low of just 15% of zinc total
  - This compares to copper (25%), gold (19%), lithium (29%) and nickel (22%)

### Zinc Exploration Investments<sup>1</sup>

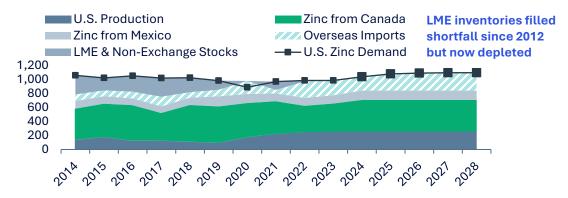


## **ZINC METAL SHORT-TERM OUTLOOK**

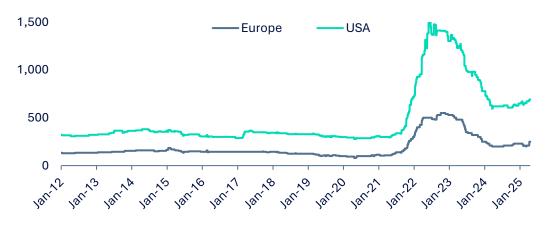
### U.S. market reflective of tight supply for metal

- US produces <25% of its zinc metal requirement
- North America meets only ~80% of US demand
- Over the past decade, an annual shortfall of 150-275kt existed beyond N.A. metal capacity
- Over the two decades the US has destocked over 1.2 Mt of LME zinc built after the global financial crisis
- Today, reported US LME inventories are zero
  - Less than 10 kt in off-warrant US stock, equivalent to 4 days of consumption
- Meeting the annual shortfall will require metal to be shipped from overseas imports, outside North America

### US Net Short Position in Zinc<sup>1</sup> (kt)



### Zinc Metal Premiums<sup>2</sup> (US\$ per tonne)



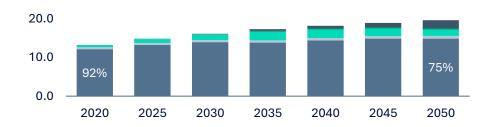
## LONG-TERM ZINC DEMAND GROWTH

### Tied to protection of steel for infrastructure and energy transition

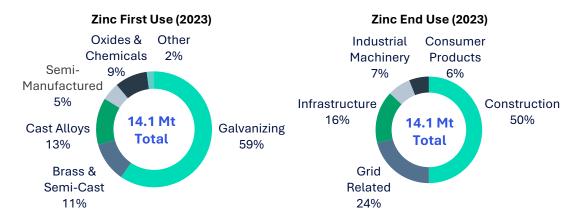
- 60% of zinc demand from galvanizing steel, used to extend steel service life and makes infrastructure more sustainable
- Decarbonization will be steel intensive
- Under an accelerated IEA 1.5 °C scenario renewables will need to account for close to 10% of end use demand, rising to 25% by 2050<sup>3</sup>
- Demand for zinc in the energy transition could go from 1.0Mt today to 4.7 Mt by 2050<sup>4</sup>
- The IZA estimates that zinc use in wind applications could rise to 66kt by 2030 and in solar to 166kt
- The use of zinc in energy storage batteries could rise to 150kt by 2030<sup>4</sup>

### Zinc Demand<sup>1</sup> (Mt)

■ Non-Energy Transition Specific ■ Electric Vehicles ■ Solar ■ Wind ■ Storage 30.0



### Zinc First Use and End Use Demand<sup>2</sup>



# REFERENCE



## SHARE STRUCTURE AND PRINCIPAL SHAREHOLDERS

### Teck Resources Limited as at March 31, 2025<sup>1</sup>

	Shares Held	Percent	Voting Rights
Class A Shareholdings <sup>2</sup>			
Temagami Mining Company Limited	4,300,000	56.6%	
SMM Resources Inc (Sumitomo)	1,469,000	19.3%	
Other	1,830,532	24.1%	
	7,599, 532	<b>100.0</b> %	
Class B Shareholdings			
SMM Resources Inc (Sumitomo)	3,045,099	0.6%	
China Investment Corporation (Fullbloom) <sup>3</sup>	27,245,974	5.5%	
Other	462,426,993	93.9%	
	492,718,066	100.0%	
Total Shareholdings			
Temagami Mining Company Limited	4,300,000	0.9%	34.3%
SMM Resources Inc (Sumitomo)	4,514,099	0.9%	12.0%
China Investment Corporation (Fullbloom) <sup>3</sup>	27,245,974	5.4%	2.2%
Other	464,257,525	92.8%	51.5%
	500,317,598	100.0%	100.0%



## **SENSITIVITIES**

### Estimated Effect of Changes on our Annualized Profitability<sup>1</sup> (\$M)

	2025 Mid-Range Production Estimates <sup>2</sup> (kt)	Changes	Estimated Effect on Adjusted Profit (Loss) Attributable to Shareholders <sup>3</sup> (\$M)	Estimated Effect on Adjusted EBITDA <sup>*, 3</sup> (\$M)
US\$ exchange		C\$0.01	\$ 21	\$ 48
Copper	527.5	US\$0.01/lb	8	15
Zinc <sup>4</sup>	760.0	US\$0.01/lb	8	11

#### **SLIDE 4: CLOSELY MONITORING POTENTIAL IMPACT OF TARIFFS**

1. Based on tonnes delivered in 2024.

#### SLIDE 6: FOUNDATION OF WORLD-CLASS OPERATIONS

Based on consensus numbers for 2025.

#### SLIDE 9: QB PLANT PERFORMANCE CONTINUES TO IMPROVE

- 1. Defined as quarterly milled tonnes/calendar days.
- 2. As at April 23, 2025.

#### **SLIDE 10: GROWING COPPER PRODUCTION WITH IMPROVING MARGINS**

1. 2025 consensus EBITDA margin calculated from 16 analyst models, as of March 2025. Margin calculated as consensus copper EBITDA/copper revenues.

#### SLIDE 11: STRONG TRACK RECORD OF CASH RETURNS TO SHAREHOLDERS

- 1. January 1, 2020 to April 23, 2025.
- 2. As at April 23, 2025.
- 3. For the purpose of our Capital Allocation Framework, we define available cash flow (ACF) as cash flow from operating activities after interest and finance charges, lease payments and distributions to non-controlling interests less: (i) sustaining capital and capitalized stripping; (ii) committed growth capital; (iii) any cash required to adjust the capital structure to maintain solid investment grade credit metrics; (iv) our base \$0.50 per share annual dividend; and (v) any share repurchases executed under our annual buyback authorization. Proceeds from any asset sales may also be used to supplement available cash flow.

#### **SLIDE 12: VALUE-ACCRETIVE GROWTH**

1. As at April 23, 2025.

#### **SLIDE 14: STRONG BALANCE SHEET PROVIDES RESILIENCE**

1. As at March 31, 2025.

#### SLIDE 15: ILLUSTRATIVE ACCRETIVE GROWTH ON PER-SHARE METRICS

1. Illustrative calculation showing shares outstanding at the end of the period for December 31, 2024. Shares outstanding in 2026 shown at March 31, 2025 shares outstanding pro-forma completion of the remaining C\$1.5B authorized share buyback program at April 17, 2025 closing share prices of \$45.60/share. 2026 production is reflective of our current copper production guidance.

#### SLIDE 20: CONTINUED COMMITMENT TO SAFETY AND SUSTAINABILITY

1. Includes all of our Teck-controlled sites. Excludes non-controlled sites and steelmaking coal. Antamina, a non-controlled site, recorded one fatality in 2021 and one fatality in 2024.

#### **SLIDE 21: COPPER GUIDANCE**

- 1. As April 23, 2025. See Teck's Q1 2025 press release for further details.
- 2. We include 100% of production from our Quebrada Blanca and Carmen de Andacollo mines in our production volumes, even though we do not own 100% of these operations, because we fully consolidate their results in our financial statements. We include 22.5% of production from Antamina, representing our proportionate ownership interest. Our production guidance ranges exclude production associated with the unsanctioned near-term growth projects, and guidance will be updated at the time a sanction decision is made.
- 3. Copper unit costs are reported in US dollars per payable pound of metal contained in concentrate. Copper net cash unit costs include adjusted cash cost of sales and smelter processing charges, less cash margins for by-products including co-products. 2023 excludes QB2 production. Guidance for 2025 assumes a zinc price of US\$1.25 per pound, a molybdenum price of US\$20 per pound, a silver price of US\$30 per ounce, a gold price of US\$2,400 per ounce, a Canadian/U.S. dollar exchange rate of \$1.40 and a Chilean Peso/U.S. dollar exchange rate of 950. Cash margin for by-products is a non-GAAP ratio. See "Non-GAAP Financial Measures" slides.
- 4. Copper growth capital guidance includes feasibility studies, advancing detailed engineering work, project execution planning, and progressing permitting for Highland Valley Copper MLE, San Nicolás and Zafranal. Our guidance ranges for capital expenditures do not include post-sanction capital expenditures for the unsanctioned near-term growth projects. We also expect to continue to progress our medium to long-term portfolio options with prudent investments to advance the path to value including for NewRange, Galore Creek, Schaft Creek and NuevaUnión. 2024 growth capital includes QB2 project capital costs of \$970 million.

#### **SLIDE 22: ZINC GUIDANCE**

- 1. As April 23, 2025. See Teck's Q1 2025 press release for further details.
- 2. We include 22.5% of production from Antamina, representing our proportionate ownership interest. Total zinc includes co-product zinc production from our 22.5% proportionate interest in Antamina.
- Zinc unit costs are reported in U.S. dollars per payable pound of metal contained in concentrate. Zinc net cash unit costs are mine costs including adjusted cash cost of sales and smelter processing charges, less cash margins for by-products. Guidance for 2025 assumes a lead price of US\$0.95 per pound, a silver price of US\$30 per ounce and a Canadian/U.S. dollar exchange rate of \$1.40. By-products include both by-products and co-products. Cash margin for by-products is a non-GAAP ratio. See "Non-GAAP Financial Measures" slides.

#### **SLIDE 24: COLLECTIVE AGREEMENTS**

1. As at April 23, 2025.

#### **SLIDE 26: QUEBRADA BLANCA**

1. Guidance as at April 23, 2025. Production shown as contained metal.

#### **SLIDE 28: ANTAMINA**

1. Guidance as at April 23, 2025. Production shown as contained metal.

#### **SLIDE 30: CARMEN DE ANDACOLLO**

1. Guidance as at April 23, 2025. Production shown as contained metal.

#### **SLIDE 32: HIGHLAND VALLEY COPPER**

1. Guidance as at April 23, 2025. Production shown as contained metal.

#### **SLIDE 34: HVC MINE LIFE EXTENSION**

1. Average annual copper production (contained metal) from 2025 to 2045.

#### **SLIDE 35: RED DOG OPERATIONS**

- 1. Source: Wood Mackenzie. Top zinc producing mine 4 of the last 5 years.
- 2. Guidance as at April 23, 2025. Production shown as contained metal.

#### **SLIDE 36: RED DOG SEASONALITY**

- 1. Average sales from 2019 to 2023.
- 2. Average quarterly net cash unit costs in 2019 to 2023, before royalties.

#### SLIDE 37: RESERVES AND RESOURCES AT RED DOG OPERATIONS

1. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.

#### **SLIDE 38: RED DOG MINE LIFE EXTENSION**

1. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.

#### SLIDE 42: WELL FUNDED NEAR-TERM PROJECTS

- 1. Highland Valley Mine Life Extension latest trend growth capital estimate from September 2024 but does not include further inflation or engineering assumptions. Total and attributable post-sanction capital of C\$ 1.8-2.0 billion converted to US\$ using a Canadian/U.S. dollar exchange rate of \$1.39.
- 2. Zafranal growth capital estimate from July 2024 updated feasibility study (bridging phase) shown in nominal 2024 dollars, does not include escalation, inflation, or further engineering assumptions.
- 3. Teck's estimated funding share for San Nicolás is US\$0.3-0.5 billion.
- 4. Illustrative range of growth capital shown for QB optimization and debottlenecking, shown in nominal 2024 dollars. Teck's attributable estimated capital for QB is 66% as Codelco's 10% interest is non-funding.

#### **SLIDE 46: QB DEBOTTLENECKING FURTHER INCREASES THROUGHPUT**

1. Indicative range of growth capital shown for QB optimization and debottlenecking, shown in nominal 2024 dollars.

#### SLIDE 48: QB'S RESERVES AND RESOURCES INCREASED SIGNIFICANTLY

1. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.

#### SLIDE 51: RESERVES AND RESOURCES AT ZAFRANAL

1. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.

#### **SLIDE 52: ZAFRANAL PATH TO VALUE REALIZATION**

1. All calendar dates and timelines are preliminary potential estimates.

#### **SLIDE 53: ZAFRANAL PROJECT HIGHLIGHTS**

- 1. The initial capex estimate range is currently being finalized as part of the feasibility study update. Ore milled, head grade and production are also part of the 2023 feasibility study update.
- 2. First five full years of production.
- 3. Consensus pricing as at October 2024. Long-term US\$4.48/lb Cu and US\$1.24/lb Zn.
- 4. Zafranal growth capital estimate from July 2024 updated feasibility study (bridging phase) shown in nominal 2024 dollars, does not include escalation, inflation, or further engineering assumptions.

#### SLIDE 55: SAN NICOLÁS - COMPACT SITE LAYOUT

1. Based on 2021 pre-feasibility study.

#### **SLIDE 56: RESERVES AND RESOURCES AT SAN NICOLÁS**

 See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.

#### **SLIDE 57: SAN NICOLÁS PATH TO VALUE REALIZATION**

1. The target sanction and production windows could vary based on the timing of the receipt of the regulatory approval process.

#### **SLIDE 58: ATTRACTIVE PROJECT RETURNS FROM SAN NICOLÁS**

- Financial summary based on at-sanction economic assessment using: US\$3.60/lb Cu, US\$1.20/lb Zn, US\$1,550/oz Au and US\$20/oz Ag. Go-forward costs of studies, detailed engineering, permitting and project set-up costs not included. All calendar dates and timelines are preliminary potential estimates. Based on the Prefeasibility Study completed in May 2016 and the updated development capital estimate included in Teck's September 16, 2022 news release.
- 2. First five full years of production.
- 3. Teck's estimated funding share for San Nicolás is US\$0.3-0.5 billion.

#### SLIDE 59: NEWRANGE CU-NI-CO-PD-PT DEPOSITS (50%)

- 1. Teck has a 50% interest in NewRange Copper Nickel. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.
  - NorthMet Mineral Resources are reported at a US \$8.17 NSR cut-off using metal price assumptions of US\$ 3.25/lb copper, US\$ 7.90/lb nickel, US\$1,500/oz gold, US\$20.00/oz silver, \$24.30/lb cobalt, \$1,240/oz palladium, and \$1,440/oz platinum. The 2023 Mineral Resource estimate is effective as of December 31, 2023. The QP for the estimate is Richard Schwering P.G., RM-SME, of Hard Rock Consulting, LLC. Mineral Resources are not Mineral Reserves and do not have demonstrated economic viability.
  - Measured and Indicated Resources at NorthMet are 624 million tonnes at 0.25% copper, 0.08% nickel, 0.007% cobalt and 0.24 g/t palladium. Mineral Resources are reported within a constraining Lerchs-Grossman pit shell. Mining costs for the optimization were estimated at \$1.20/t mined at surface and increasing \$0.025/t for every 50 feet of depth. Pit slope angles vary between 53° and 56° depending on the geotechnical zone.
  - Mineral Resources are reported at a cut-off of 0.2% copper, using metal price assumptions of US\$ 3.15/lb copper, US\$ 6.90/lb nickel, US\$1,400/oz gold, US\$18.00/oz silver, \$21.00/lb cobalt, \$1,300/oz palladium, and \$1,200/oz platinum.
  - Measured and Indicated Resources at Mesaba are 1,581 million tonnes at 0.44% copper, 0.10% nickel, 0.008% cobalt and 0.11 g/t palladium. Mineral Resources are reported within a constraining pit shell developed using Whittle<sup>™</sup> software. Inputs to the pit optimization include the following assumptions: metal prices; inter-ramp pit slope angles of 37°, 50.5°, and 50.5° for overburden, sedimentary, and intrusive lithologies respectively.
  - Rounding as required by reporting guidelines may result in apparent summation differences between tonnes, grade, and contained metal content.

#### SLIDE 60 GALORE CREEK CU-AU-AG PORPHYRY (50%)

- 1. Teck has a 50% interest in Galore Creek. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.
  - The Mineral Resource statement is based upon 345,941m of drilling and supporting updated geological mineralization models. Mineral Resources are exclusive of Mineral Reserves. Mineral Resources that are not Mineral Reserves do not have demonstrated economic viability.
  - Mineral Resources are contained within a conceptual Measured, Indicated, and Inferred optimized pit shell using Whittle<sup>™</sup> software. Inputs to the shell included long-term consensus metal prices of US\$3.15/lbs for Cu, US\$1,600/cz for Au, and US\$20/oz for Ag; direct mining costs of US\$1.60/t mined; general mining costs of US\$1.74 per tonne processed; process costs of US\$4.83 per tonne processed; variable concentrate metallurgical recovery equations by element (average of 92.8% for Cu, 75.5% for Au, and 73.1% for Ag, MI+I); and pit slope inter-ramp angles of 40-54°.
  - Mineral resources are reported assuming open pit mining methods. The Resource has been constrained by a Whittle Revenue Factor 1 (RF1) pit shell supported by Measured, Indicated and Inferred material. The pit optimization is based upon a nets NSR cut-off of US\$0 and is based on operation expenditures. Blocks with a net NSR greater than 0 are considered economic.
  - Rounding as required by reporting guidelines may result in apparent summation differences between tonnes, grade and recoverable metal content.
  - Tonnages are reported in metric tons (tonnes). Grades are reported either as percentages (%) or grams per tonne (g/t). Contained metal is reported in thousands of tonnes (Kt) for Cu, and in thousands of troy ounces (000 oz) for Au and Ag.

#### SLIDE 61: NUEVAUNIÓN CU-MO-AG AND CU-AU (50%)

- 1. Teck has a 50% interest in NuevaUnión. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.
  - Reserves and resources for NuevaUnión are contained within two deposits, Relincho and La Fortuna. Reserves at the deposits consider a bulk open-pit mining operation developed in three production phases that will alternate mining operations between the two deposits.
  - · Mineral resources are exclusive of reserves.
  - Relincho mineral reserves and mineral resources are reported using an average net smelter return cut-off of US\$11.00/tonne and US\$6.72/tonne, respectively, and assuming metal prices of US\$3.00/lb copper and US\$10.00/lb molybdenum and US\$18.00/oz/silver.
  - For the La Fortuna deposit, mineral reserves and open pit mineral resources are reported at an average net smelter return cutoff of US\$10.55/tonne and US\$9.12/tonne, respectively, using metal prices assumptions of US\$3.00/lb copper and US\$1,200/oz gold.
  - Mineral resources outside of the mineral reserve pit are defined using a conceptual underground mining envelope. This
    approach assumes the same recoveries, metal prices, processing and general & administration costs as used for the open pits
    but with mining costs and dilution assumptions that are more appropriate to bulk underground mining. The resource model
    was updated in 2020 to include nine holes targeting the deep portion of La Fortuna, improved geological boundaries, and
    updated grade estimation.
  - Rounding as required by reporting guidelines may result in apparent summation differences between tonnes, grade, and contained metal content.

#### SLIDE 62: SCHAFT CREEK CU-MO-AU-AG PORPHYRY (75%)

- 1. See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves.
  - Open pit mineral resources are reported at a net smelter return cut-off of US\$4.31/tonne and constrained by a conceptual open pit shape.
  - Tonnages are reported in metric tons (tonnes). Grades are reported either as percentages (%) or grams per tonne (g/t). Contained metal is reported in thousands of tonnes (Kt) for Cu, and in thousands of troy ounces (000 oz) for Au
  - Rounding as required by reporting guidelines may result in apparent summation differences between tonnes, grade, and contained metal content.
  - Mine life estimates from 2021 Preliminary Economic Assessment (PEA).

#### **SLIDE 64: PORTFOLIO OF ZINC DEVELOPMENT OPTIONS**

- See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could affect the potential development of the mineral resources or mineral reserves. See NI 43-101 Technical Report for the Red Dog Mine, February 21, 2017.
- 2. Teena: Inferred resource of 58 Mt @ 11.1% Zn and 1.6% Pb, at a 6% Zn + Pb cut off, estimated in compliance with the Joint Ore Reserves Committee (JORC) Code. Excludes Myrtle.

#### **SLIDE 65: ZINC DEVELOPMENT OPTIONS**

- 1. Sources: S&P Global Market Intelligence, SNL Metals & Mining database. For the Aktigiruq, Anarraaq and Teena deposits the sources are as follows:
  - See Teck Annual Information Form dated February 19, 2025 available on sedarplus.ca for information on the key
    assumptions, parameters, and methods used to estimate the mineral resources and mineral reserves and risks that could
    affect the potential development of the mineral resources or mineral reserves.
  - See NI 43-101 Technical Report for the Red Dog Mine, February 21, 2017.
     Aktigiruq and Anarraaq Deposits are reported as mineral resource estimates in Teck Annual Information Form, February 19, 2025. Teena: Inferred resource of 58 Mt @ 11.1% Zn and 1.6% Pb, at a 6% Zn + Pb cut off, estimated in compliance with the Joint Ore Reserves Committee (JORC) Code. Excludes Myrtle.
- MacMillan Pass is owned by Fireweed Zinc Ltd. and includes the Tom and Jason deposits. Teck currently has a 9% equity interest in Fireweed Zinc Ltd.

#### **SLIDE 67: IMPOSITION OF US TARIFFS HAS A GLOBAL IMPACT**

1. Source: Bloomberg.

#### **SLIDE 68: CHINA CONTINUES TO LEAD THE WAY IN ENERGY TRANSITION**

1. Source: NBS.

#### SLIDE 69: SHORT-TERM COPPER MARKET FUNDAMENTALS

- 1. Source: Wood Mackenzie, company reports.
- 2. Source: Fastmarkets, CRU.

#### SLIDE 70: LONG-TERM COPPER MARKET FUNDAMENTALS

- 1. Source: INSG, Energy Institute.
- 2. Source: CRU, Wood Mackenzie, Teck.

#### SLIDE 71: SHORT-TERM ZINC MARKET FUNDAMENTALS

1. Source: Wood Mackenzie.

#### SLIDE 72: LONG-TERM ZINC MARKET FUNDAMENTALS

- 1. Source: ILZSG, CRU.
- 2. Source: CRU, Wood Mackenzie, Teck.

#### SLIDE 75: COPPER MINE PRODUCTION REMAINS CHALLENGED

- 1. Source: Wood Mackenzie, CRU, BGRIMM, SMM, company reports, Teck.
- 2. Source: Cochilco, Ministero de Energia y Minas (Peru).

#### **SLIDE 76: COPPER MINE OUTLOOK**

- 1. Source: Wood Mackenzie, CRU, BGRIMM, SMM, Teck.
- 2. Source: Wood Mackenzie, LME, Teck.

#### SLIDE 77: SMELTER PRODUCTION GROWWTH OUTPACES MINE SUPPLY

- 1. Source: SMM, Wood Mackenzie, CRU.
- 2. Source: CRU, BGRIMM, SMM, Teck.

#### SLIDE 78: COPPER CONCENTRATE MARKET OUTLOOK

- 1. Source: Wood Mackenzie, CRU, S&P Capital IQ, Teck.
- 2. Source: CRU, S&P Global, Wood Mackenzie, Teck.

#### SLIDE 79: COPPER SCRAP IS PART OF THE LONG-TERM SOLUTION

- 1. Source: Wood Mackenzie.
- 2. Source: IHS Global Trade, Wood Mackenzie, CRU.

#### SLIDE 80: TRADITIONAL DEMAND EXPECTED TO CONTINUE TO GROW

1. Source: Wood Mackenzie, Minespans, CRU, Teck.

#### **SLIDE 81: NEW DEMAND EXPECTED TO CONTINUE TO GROW**

- 1. Source: Wood Mackenzie, CRU, BNEF, ICA, IdTechEx, Teck.
- 2. Source: Wood Mackenzie, Bloomberg BNEF, Teck.

#### SLIDE 82: COPPER METAL SHORT-TERM METAL OUTLOOK

- 1. Source: Fastmarkets.
- 2. Source: LME, SMM, Comex, SHFE, Wood Mackenzie, Teck.

#### SLIDE 83: COPPER MARKET SUMMARY

1. Source: Wood Mackenzie, CRU, Teck.

#### SLIDE 86: ZINC MINE DISRUPTIONS APPROACH CRITICAL LEVEL

- 1. Source: Wood Mackenzie, SMM, Teck.
- 2. Source: Wood Mackenzie.

#### SLIDE 87: ZINC CONCENTRATE MARKET OUTLOOK

- 1. Source: Wood Mackenzie, CRU, BGRIMM, SMM, Teck.
- 2. Source: Wood Mackenzie, Consensus Economics, Teck (2023-2025 flexed using consensus forecast pricing).

#### SLIDE 88: LONG TERM ZINC MINE SUPPLY EXPECTED TO PEAK IN 2025-2027

- 1. Source: Wood Mackenzie, CRU, BGRIMM, SMM, Company Reports, Teck (post-disruption).
- 2. Source: Wood Mackenzie, CRU, BGRIMM, SMM, Company Reports, Teck.

#### SLIDE 89: SPOT ZINC TC'S CONSISTENTLY FELL THROUGH 2024

- 1. Source: Fastmarkets (monthly average of range).
- 2. Source: Shanghai Metal Market (SMM).

#### **SLIDE 90: CHINESE ZINC MINE GROWTH CONTINUES TO BE LIMITED**

1. Source: SMM, Teck.

2. Source: BGRIMM, SMM, Teck.

#### **SLIDE 91: CHINA REQUIRES ADDITIONAL CONCENTRATE IMPORTS**

- 1. Source: China Customs, SMM, BGRIMM, Teck.
- 2. Source: CRU, CAAM.

#### **SLIDE 92: GLOBAL ZINC METAL OUTLOOK**

- 1. Source: LME, Bloomberg, SHFE, SMM.
- 2. Source: Wood Mackenzie, CRU, Teck.

#### SLIDE 93: ZINC CONCENTRATE MARKET OUTLOOK

- 1. Source: Wood Mackenzie, CRU, Teck.
- 2. Source: S&P Global Market Intelligence.

#### SLIDE 94: ZINC PROJECTS STALLED AMID LOW EXPLORATION

1. Source: S&P Global Connect.

#### SLIDE 95: ZINC METAL SHORT-TERM OUTLOOK

- 1. Source: Wood Mackenzie, CRU, Teck.
- 2. Source: Fastmarkets

#### SLIDE 96: LONG-TERM ZINC DEMAND GROWTH

- 1. Source: Wood Mackenzie, IZA, CRU, Teck.
- 2. Source: Wood Mackenzie.
- 3. Source: IEA.
- 4. Source: IZA.

#### **SLIDE 98: SHARE STRUCTURE AND PRINCIPAL SHAREHOLDERS**

- 1. Based on public filings as of March 31, 2025.
- 2. On May 12, 2029, the Class A common shares will automatically convert into Class B subordinate voting shares, which will then be renamed common shares.
- 3. Shares held by China Investment Corporation (Fullbloom) are based on most recent publicly reported shareholdings and may not be current.

#### **SLIDE 99: SENSITIVITIES**

- 1. As at April 23, 2025. The sensitivity of our annualized adjusted profit (loss) from continuing operations attributable to shareholders and adjusted EBITDA to changes in the Canadian/U.S. dollar exchange rate and commodity prices, before pricing adjustments, based on our current balance sheet, our 2025 mid-range production estimates, current commodity prices and a Canadian/U.S. dollar exchange rate of \$1.40. Our US\$ exchange sensitivity excludes foreign exchange gain/losses on our US\$ cash and debt balances as these amounts are excluded from our adjusted profit from continuing operations attributable to shareholders and adjusted EBITDA calculations. See Teck's Q1 2025 press release for further details.
- 2. All production estimates are subject to change based on market and operating conditions.
- 3. The effect on our adjusted profit (loss) from continuing operations attributable to shareholders and on adjusted EBITDA of commodity price and exchange rate movements will vary from quarter to quarter depending on sales volumes. Our estimate of the sensitivity of adjusted profit (loss) from continuing operations attributable to shareholders and adjusted EBITDA to changes in the U.S. dollar exchange rate is sensitive to commodity price assumptions.
- 4. Zinc includes 210,000 tonnes of refined zinc and 550,000 tonnes of zinc contained in concentrate.



### NON-GAAP FINANCIAL MEASURES AND RATIOS

Our financial results are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board. This presentation includes reference to certain non-GAAP financial measures and non-GAAP ratios, which are not measures recognized under IFRS, do not have a standardized meaning prescribed by IFRS and may not be comparable to similar financial measures or ratios disclosed by other issuers. These financial measures and ratios have been derived from our financial statements and applied on a consistent basis as appropriate. We disclose these financial measures and ratios because we believe they assist readers in understanding the results of our operations and financial position and provide further information about our financial results to investors. These measures should not be considered in isolation or used in substitute for other measures of performance prepared in accordance with IFRS. For more information on our use of non-GAAP financial measures and ratios, see the section titled "Use of Non-GAAP Financial Measures and Ratios" in our most recent Management Discussion & Analysis, which is incorporated by reference herein and is available on SEDAR+ at <u>www.sedarplus.ca</u>. Additional information on certain non-GAAP ratios is below.

#### **NON-GAAP RATIOS**

EBITDA margin is a non-GAAP ratio calculated by EBITDA divided by revenue for each respective reportable segment.

**Net cash unit costs per pound** is a non-GAAP ratio comprised of (adjusted cash cost of sales plus smelter processing charges less cash margin for by-products) divided by payable pounds sold. There is no similar financial measure in our consolidated financial statements with which to compare. Adjusted cash cost of sales is a non-GAAP financial measure.

Cash margins for by-products per pound is revenue from by- and co-products, less any associated cost of sales of the by- and co-product. In addition, for our copper operations, by-product cost of sales also includes cost recoveries associated with our streaming transactions.

Net debt (cash) – Net debt (cash) is total debt, less cash and cash equivalents. Net cash is the amount by which our cash balance exceeds our total debt balance.

## **COPPER EBITDA MARGIN RECONCILIATION**

Reconciliation between copper segmented profit, revenues and EBITDA margin

C\$M, copper segment	2023	2024
Profit (Loss) Before Taxes from Continuing Operations	524	303
Net finance expense	56	664
Depreciation and amortization	553	1,356
EBITDA	1,133	2,323
EBITDA	1,133	2,323
Revenue	3,425	5,542
EBITDA Margin	33%	42%