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Canadian Institute of Mining,
Metallurgy and Petroleum
Institut canadien des mines,
de la métallurgie et du pétrole

September 29, 2025

The Honourable Mélanie Joly

Minister of Industry
Innovation, Science and Economic Development Canada
C.D. Howe Building,
235 Queen Street
Ottawa, Ontario K1A 0H5

Subject: Support for the Proposed Teck-Anglo Merger

Dear Minister Joly,

The Canadian Institute of Mining, Metallurgy and Petroleum (CIM) is Canada's leading nonprofit technical institute for professionals across the full value chain of the mining, minerals, and metals sector. Our mission is to cultivate knowledge, best practices, and innovation to support our 10,000 members, improve awareness of the minerals and metals industry in Canada and internationally, and evolve the sector responsibly.

Teck Resources has been a longstanding and valued partner of CIM in this pursuit.

As a technical institute, CIM does not take positions on commercial or political matters. We recognize, however, that mining is a global industry and that collaboration between companies to advance the industry presents important opportunities for building expertise, establishing leading practices, and sharing knowledge.

The proposed Teck-Anglo American merger could represent a significant development for the Canadian mining ecosystem. Both organizations bring strong technical expertise and global leadership that could significantly contribute to innovation, research, and professional opportunities in our sector. Such outcomes would align with CIM's ongoing efforts to foster a skilled, innovative, and sustainable mining workforce for Canada.

CIM will continue to support our members by providing forums for knowledge exchange and professional growth, and by highlighting leading practices that help strengthen Canada's minerals and metals sector.

Sincerely,

Angela Hamlyn

Chef de la direction | Chief Executive Officer

Institut canadien des mines, de la métallurgie et du pétrole

Canadian Institute of Mining, Metallurgy and Petroleum

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Cc:

Paul Moen, Chief of Staff
The Honourable Tim Hodgson
The Honourable David Eby
The Honourable Jagrup Brar
Jonathan Price, CEO of Teck

