

Our Approach to Business Conduct

Which Teck sites does this document apply to?

This document summarizes Teck's management approach to business conduct. This document applies to all Teck-controlled sites and projects, inclusive of contractor activities. This does not include operations in which Teck has/had an ownership interest but is not the principal operator.

Business conduct performance information: See our **Annual Sustainability Report**, available for download on our website.



Carmen de Andacollo Operations, Chile, 2017.

Background

Demonstrating ethical behaviour and compliance with applicable laws and regulations is core to our company and essential to continued operations. We recognize that transparency in our business practices is critical for earning trust and maintaining our social licence to operate. Teck operates primarily in Canada, the United States, Peru and Chile, which are characterized as relatively stable political and economic environments with robust legal systems. As part of our approach to ethical business practices, we focus on being a collaborative, solutions-based partner with governments in the jurisdictions where we operate. We regularly engage with governments on public policy initiatives that are primarily focused on maintaining and enhancing the competitiveness of our industry and its social, environmental and economic sustainability.

Governance and Accountability

Accountability and Resourcing

Having robust corporate governance is a priority for the Board of Directors and the senior management team. Sound governance puts structures and systems in place to ensure that Teck is well managed, and to protect the interests of the company, our investors and other stakeholders. The Corporate Governance and Nominating Committee, supported by the Senior Vice President and General Counsel, regularly reviews and updates our governance practices according to best practices for Canadian companies. The Audit, Corporate Governance and Nominating, and Compensation and Talent committees of the Board are composed entirely of independent directors.

The following senior leaders at the corporate level are involved in implementing the management of business conduct:

- The Senior Vice President and General Counsel, reports directly to the President and Chief Executive Officer (CEO) and ensures proactive, timely and effective overview of our company's legal, corporate governance and anti-corruption practices
- The Senior Vice President, Sustainability and External Affairs, reports directly to the CEO and oversees all of Teck's public policy initiatives and government engagement
- The Vice President, Tax and Treasury reports regularly to the Senior Vice President and Chief Financial Officer and annually to the Audit Committee of Teck's Board of Directors on Teck's Tax Policy
- The Vice President, Community, Government Affairs and HSEC Systems reports to the SVP, Sustainability and External Affairs, and owns the political contributions policy and leads activities related to implementing this policy

Every employee, officer and director of Teck is also responsible for adhering to our Code of Ethics.

Policies and Standards

Teck's [Code of Ethics](#), [Code of Sustainable Conduct](#) and internal [Political Contributions Policy](#) set out our intentions and commitments for conducting our business in an ethical manner. Our [Anti-Bribery and Corruption Compliance Policy and Interpretation Guide](#) supplements the Code of Ethics and reinforces Teck's commitment to prevent and combat corruption in all its forms. Our Board of Directors is responsible for the oversight of our Code of Ethics. See a full list of Teck's public policies on [our website](#).

Memberships, Partnerships and External Commitments

Teck works with numerous local, national and international organizations and programs to support ethical business conduct:

- **International Council on Mining and Metals (ICMM):** A global industry association that represents leading international mining and metals companies who are required to implement the ICMM Principles, the Position Statements and the Performance Expectations, which include criteria related to ethical business.
- **Mining Association of Canada (MAC)—Towards Sustainable Mining (TSM):** A Canadian industry association that promotes the development of the country's mining and mineral processing industry, works with governments on policies applicable to the sector, and promotes the value that mining brings to the economy and daily life of Canadians while operating responsibly using the Towards Sustainable Mining Protocols.
- **The Copper Mark:** A multi-metals assurance framework developed by the International Copper Association to promote responsible practices and to demonstrate the transition minerals industry's contribution to the United Nations Sustainable Development Goals. The Copper Mark criteria includes criteria related to business integrity and business relationships.
- **Extractive Industries Transparency Initiative (EITI):** Aims to strengthen governance by improving transparency and accountability in the extractives sector. The only EITI-implementing country where we currently have operations is Peru, and payments from the Antamina mine in that country to government are publicly disclosed in accordance with EITI standards. We engage in EITI through our ICMM partnership.
- **Organisation for Economic Co-operation and Development (OECD) Guidelines for Multinational Enterprises:** Includes voluntary principles and standards for responsible business conduct that address a variety of issues, including employment and industrial relations, human rights, environment, information disclosure, combating bribery, consumer interests, science and technology, competition and taxation.
- **World Economic Forum (WEF):** An international institution committed to improving the state of the world through public-private cooperation; WEF engages political, business, academic and other leaders of society in collaborative efforts to shape global, regional and industry agendas in line with sustainability objectives.
- **United Nations Global Compact (UNGC):** Provides a framework for businesses committed to aligning their operations and strategies with 10 principles spanning human rights, labour, the environment and anti-corruption.

See a full list of Teck's memberships and partnerships on [our website](#).

Approach to Managing Business Conduct

We conduct our business activities in an honest and ethical manner. We expect our employees and contractors to deal with everyone in a fair and open manner and to conform to the spirit and intent, as well as the technical requirements, of all contracts and agreements that we enter into, and with all laws, regulations and rules that govern us.

Doing What's Right Program

Doing What's Right is our program designed to maintain an ethical and safe workplace and to ensure that our moral and ethical principles within our Code of Ethics are upheld. It also specifies the basic norms and behaviours for those conducting business on our behalf. Our *Doing What's Right* program is supported by additional ethics-related policies and procedures, including:

- **Anti-Bribery and Corruption Compliance Policy and Interpretation Guide**
- **Code of Sustainable Conduct**
- Competition Law Compliance Policy (internal)
- Corporate Disclosure Policy (internal)
- *Doing What's Right* Program Procedure (internal)
- Employee Trading Policy (internal)
- **Teck's Expectations for Suppliers and Contractors**

All non-union, non-hourly employees are required to certify compliance with our Code of Ethics annually, and to report any potential infractions. Every two years, these employees undertake a web-based compliance and ethics training program to refresh and enhance awareness of the Code of Ethics, including issues such as insider trading, conflicts of interest, and harassment.

Our employees, contractors and suppliers are required to report any violations, or potential violations, of our Code of Ethics through our *Doing What's Right* program, which includes a whistle-blower hotline and [web portal](#) that are managed by a third party. The hotline and portal are available 24 hours a day, seven days a week, in the languages of all jurisdictions in which we have employees. They provide a confidential and secure means for our employees, contractors and suppliers to anonymously report concerns about conduct that may be contrary to our values and standards. See our [Code of Ethics](#) for more details.

Teck investigates and reports on all of the complaints that are delivered through the whistle-blower hotline, and material allegations are raised immediately to the attention of the Senior Vice President and General Counsel and, in certain cases, to the Audit Committee. The outcome of each report is tracked within the third-party database. The Audit Committee receives quarterly reports on complaints raised through the whistle-blower hotline and the way in which those complaints are investigated and resolved. The committee regularly follows up on reports of complaints



Employee at our Highland Valley Copper Operations. 2021.

raised, including how complaints are resolved or what measures are taken in response to confirmed violations of the Code of Ethics.

We do not tolerate any form of retaliation against employees raising concerns. All allegations of harassment or intimidation by others as a result of contacting the hotline/web portal are investigated and, if required, appropriate disciplinary actions, which can include dismissal, are taken.

Anti-Bribery and Corruption

Teck's [Anti-Bribery and Corruption Compliance Policy and Interpretation Guide](#) supplements the Code of Ethics and reinforces our commitment to work against bribery in all its forms, including corrupt payments to public officials as well as commercial bribery such as kickbacks and bid rigging. Although anti-bribery laws may vary in their scope and severity, Teck's policy is to comply with the strictest requirements. There is no exception to this policy, and it applies to anyone acting for, or on behalf of, Teck or any of its subsidiaries and associated companies worldwide.

Our anti-corruption compliance program focuses on higher risk activities, including:

- Working in countries with a high risk of corruption
- Sales to state-owned enterprises
- Engaging third parties to interact with public officials on behalf of Teck
- The extension of hospitality to public officials (including representatives of Indigenous communities and governments)

The program provides specific guidance and training to mitigate the risks of such activities, including:

- Screening and monitoring of high-risk service providers
- Obtaining pre-clearance for the provision of gifts or hospitality to public officials in most circumstances

- Assessing proposed community investments and donations for any appearance of impropriety

Our internal audit of the anti-corruption program at specific sites provides a periodic assessment of the implementation and effectiveness of the program at such sites and provides feedback for continuous improvement.

Charitable Donations and Indigenous Peoples Funding Guidelines

All charitable donations, sponsorships and community investments must comply with Teck's [Anti-Bribery and Corruption Compliance Policy and Interpretation Guide](#) and follow Teck's charitable donations and community investment guidelines, which prohibit donations that would improperly benefit a public official or other individuals.

Our Indigenous Participation Funding Guidelines provide guidance on payments made to Indigenous Peoples for participating in Teck-related activities, such as regulatory assessment and approval processes. It is not illegal for a company to provide these types of payments to Indigenous Peoples so long as (1) the provision of the payments is not made corruptly to assist the company in obtaining or retaining business, and (2) the provision of the payments is not prohibited by the applicable country or local laws.

Anti-Corruption Training

All directors, officers and employees at Teck have access to our [Anti-Bribery and Corruption Compliance Policy and Interpretation Guide](#) and are expected to be familiar with its contents. Teck's anti-bribery and corruption commitments are also communicated to Teck's third-party business partners at the outset of the business relationship.

We provide anti-corruption training to employees who may be exposed to corruption risks due to the nature and location of their work. For example, employees who work with public officials or who could potentially have contact

with public officials are required to complete an anti-corruption training program. Employee anti-corruption training is conducted at least every two years. Third-party service providers—agents and consultants who represent Teck to public officials—are asked to complete our Third-Party Anti-Corruption questionnaire and, if it is deemed necessary, to also complete our anti-corruption training program.

Conflicts of Interest

Our Code of Ethics contains provisions regarding conflicts of interest for employees. As a Canadian company, we are subject to the Canada Business Corporations Act. As such, directors of the Board are required to disclose any material interest in a transaction or opportunity that the company is considering. To ensure the exercise of independent judgment, directors who have disclosed such an interest are prohibited from participating in the Board discussion or voting on the transaction. Directors are asked to disclose any potential conflicts of interest at the beginning of each Board meeting.

Anti-Competitive Practices

Our Code of Ethics outlines our approach to fair business dealings and anti-competitive practices. Teck promotes fair competition and requires its employees to avoid all actions that could be construed as being anti-competitive. Employees must refrain from disparaging competitors or their products and should not improperly seek competitors' trade secrets or other confidential information, nor take improper or unlawful advantage of others in their business dealings. Teck's internal audit department reports to the Audit Committee on a quarterly basis on any cases of fraud identified.

Public Policy Initiatives

Teck focuses on being collaborative and transparent, with a solutions-based approach in our engagements with public officials. We take a systematic approach to monitoring and identifying political, legislative and regulatory developments to address public policy opportunities and risks in areas pertaining to our business.

As outlined in our internal [Political Contributions Policy](#), Teck does not make use of corporate resources, including funds, goods, property or services, for the purpose of contributing to a political party, a campaign for elected office, a nomination process for a political party, a local political constituency and/or any individual candidate seeking election at any level of government. This includes a prohibition on providing sponsorships, prize donations or purchasing tickets for events such as dinners, speaking engagements or golf tournaments where such funds constitute in full, or in part, a political donation.

Teck does not make use of corporate resources for the purpose of supporting referendums, ballot measures, popular initiatives and/or voter or citizen initiatives unless prior written approval is granted by the most senior officer

responsible for external affairs and the most senior officer responsible for legal matters. If a decision is made to support any initiative that is directly relevant to Teck's business, details of that support, including any amount of financial support, will be fully disclosed.

Teck's Government and Regulatory Affairs professionals engage with public officials directly through written advocacy letters and submissions, roundtable and bilateral meetings, and by other means. In some jurisdictions, Teck also seeks and retains support from knowledgeable experts to augment corporate and local in-house professionals.

We also engage with public officials directly and indirectly through various business and industry associations. We report on our advocacy efforts in an open and transparent manner, conforming to all lobbying laws and requirements, including publicly reporting on our activities via applicable lobbyist registries in jurisdictions where we undertake such advocacy efforts. We regularly update compliance requirements for all corporate and site-based employees who interact with public officials.

There can be a wide range of views within the membership of each association and, as members, we may not always agree with every position or approach. This is especially the case when the association's membership is large and the mandate is broad, covering a wide range of issues. This diversity of perspectives creates a rich and full debate. When disagreement arises, Teck may provide greater clarity on our own positions and activities with policy-makers, work with the association to understand alternative points of view and to seek common ground for progress, consider our ability to influence the policies or perspectives of the organization or, ultimately, consider whether to continue participating in the association.

How We Evaluate Effectiveness

Teck evaluates the effectiveness of our engagement by identifying where our advocacy has resulted in outcomes that support our objectives and those of the broader mining industry. For example, successful outcomes include, but are not limited to, results that:

- Support our sustainability objectives, including improved environmental, social and economic performance/outcomes, and improved outcomes for Indigenous Peoples and the communities where we operate
- Support identified cost-competitiveness challenges in jurisdictions where we operate
- Streamline processes and reduce the administrative burden to lower transaction costs while maintaining or enhancing environmental, social and economic performance

Payment Transparency

Each year, Teck reports on payments to governments in our principal operating countries, including taxes and other payment types, by country and on a project-by-project basis, as required under the Canadian [Extractive Sector Transparency Measures Act \(ESTMA\)](#). Our Economic

Contribution Report is our annual independent report of payments to governments and other economic contributions. It complements and enhances our report under ESTMA. To learn more, see the [Economic Contributions](#) page on our website.

Our [Tax Policy](#) commits us to be compliant, transparent, cooperative and ethical in all tax matters. We undertake tax planning in full compliance with applicable laws and tax policy in relation to matters that arise in the ordinary course of Teck’s business. We do not engage in tax planning that relies on the nondisclosure of activity or ownership in tax havens or secrecy jurisdictions. We seek to build open and trusting relationships with the tax authorities in all jurisdictions in which we operate. We engage constructively in national and international dialogue with governments, business groups and civil society to support the development of effective tax systems, legislation and administration. See our [Tax Policy](#) for more details.

Our Targets and Commitments

We are committed to upholding high moral and ethical principles, as affirmed in our Code of Ethics. While Teck’s business practices must be fully compliant with the legal and ethical standards of the communities in which we operate, we believe that honesty is the essential standard of integrity in any locale. Although local customs may vary, Teck’s activities are universally based on honesty, integrity and respect.

Assurance Related to Business Conduct

Teck takes an effective, efficient, risk-focused and integrated approach to assurance activities, which ensures internal controls are appropriately designed and operating effectively. These assurance activities include:

- Risk assessments and control verification at sites and in business units

- Sustainability internal audits and mid-term effectiveness reviews conducted at sites by Teck’s Sustainability Assurance team
- Corporate annual internal audits conducted by Teck’s Assurance and Advisory team
- External assurance by independent auditors for relevant regulatory and voluntary membership requirements

Following each of these processes, applicable management teams use the results to inform future actions and Teck’s five-year planning process.

Internal Audits Related to Business Conduct

All operations and business activities are assessed for risks related to corruption, and internal audits are conducted on a periodic basis to assess compliance with the Anti-Bribery and Corruption Compliance Policy and Interpretation Guide. Annually, our internal audit department evaluates the effectiveness of our system of internal control over financial reporting (ICFR). This includes a consideration of the company’s vulnerability to fraud as well as an evaluation of the design and operating effectiveness of those internal controls intended to prevent and/or detect fraudulent activities at a significant level.

We use an online system operated by a third party to screen consultants, agents or intermediaries who may have contact with a public official on behalf of Teck, for prior reports of corrupt activity, and to ensure that these parties are aware of and agree to abide by Teck’s policies. This enables Teck to conclude with reasonable assurance that the service providers understand and will fully abide by applicable anti-corruption laws and Teck policies.

We report on our performance in public policy initiatives, business ethics, payment transparency, non-compliance and anti-corruption practices on an annual basis in our [Sustainability Report](#).

External Assurance Related to Business Conduct

Type	Organization	Items Reviewed
External	International Council on Mining and Metals	<ul style="list-style-type: none"> • Principle 1: Ethical Business <ul style="list-style-type: none"> ◦ Apply ethical business practices and sound systems of corporate governance and transparency to support sustainable development (Performance Expectations 1.1, 1.2, 1.3, 1.4, 1.5)
External	Mining Association of Canada: Towards Sustainable Mining	<p>TSM Responsible Sourcing Alignment Supplements</p> <ul style="list-style-type: none"> • Criteria 1: Legal Compliance • Criteria 2: Code of Conduct • Criteria 3: Combating Bribery and Corruption • Criteria 4: Political Contributions • Criteria 5: Transparency of Taxes, Ownership and Transfer Pricing • Criteria 6: Accountabilities and Reporting
External	The Copper Mark	<ul style="list-style-type: none"> • Issue area 1: Legal Compliance • Issue area 2: Business Integrity • Issue area 4: Business Relationships